



## Santa Clara Valley Water District Board Policy and Monitoring Committee

HQ. Bldg. Boardroom, 5700 Almaden Expressway, San Jose, California  
Join Zoom Meeting: <https://valleywater.zoom.us/j/81170871803>

### REGULAR MEETING AGENDA

**Tuesday, May 19, 2026  
11:00 AM**

**District Mission: Provide Silicon Valley safe, clean water for a healthy life, environment and economy.**

**BOARD COMMITTEE MEMBERS:**

Nai Hsueh, Chairperson  
Director District 5  
Shiloh Ballard, Vice Chairperson  
Director District 2  
Tony Estremera, Member  
Director District 6

All public records relating to an open session item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the legislative body, will be available to the public through the legislative body agenda web page at the same time that the public records are distributed or made available to the legislative body. Santa Clara Valley Water District will make reasonable efforts to accommodate persons with disabilities wishing to participate in the legislative body's meeting. Please advise the Clerk of the Board Office of any special needs by calling (408) 630-2277.

**COMMITTEE LIAISONS:**

Candice Kwok-Smith  
[ckwok-smith@valleywater.org](mailto:ckwok-smith@valleywater.org)  
Theresa Chinte  
[tchinte@valleywater.org](mailto:tchinte@valleywater.org)  
Stephanie Simunic  
COB Liaison  
1-408-630-2408  
[ssimunic@valleywater.org](mailto:ssimunic@valleywater.org)

**Note: The finalized Board Agenda, exception items and supplemental items will be posted prior to the meeting in accordance with the Brown Act.**

**Santa Clara Valley Water District**  
**Board Policy and Monitoring Committee**  
**REGULAR MEETING**  
**AGENDA**

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Tuesday, May 19, 2026

11:00 AM

HQ. Bldg. Boardroom, 5700 Almaden  
Expressway, San Jose, California  
Join Zoom Meeting:

<https://valleywater.zoom.us/j/81170871803>

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\*\*\*IMPORTANT NOTICES AND PARTICIPATION INSTRUCTIONS\*\*\*

Santa Clara Valley Water District (Valley Water) Board of Directors/Board Committee meetings are held as a “hybrid” meetings, conducted in-person as well as by telecommunication, and is compliant with the provisions of the Ralph M. Brown Act.

To maximize public safety while still maintaining transparency and public access, members of the public have an option to participate by teleconference/video conference or attend in-person. To observe and participate in the meeting by teleconference/video conference, please see the meeting link located at the top of the agenda. If attending in-person, you are required to comply with Ordinance 22-03 - AN ORDINANCE OF THE SANTA CLARA VALLEY WATER DISTRICT SPECIFYING RULES OF DECORUM FOR PARTICIPATION IN BOARD AND COMMITTEE MEETINGS located at <https://s3.us-west-2.amazonaws.com/valleywater.org.if-us-west-2/f2-live/s3fs-public/Ord.pdf>

In accordance with the requirements of Gov. Code Section 54954.3(a), members of the public wishing to address the Board/Committee during public comment or on any item listed on the agenda, may do so by filling out a Speaker Card and submitting it to the Clerk or using the “Raise Hand” tool located in the Zoom meeting application to identify yourself in order to speak, at the time the item is called. Speakers will be acknowledged by the Board/Committee Chair in the order requests are received and granted speaking access to address the Board.

- Members of the Public may test their connection to Zoom Meetings at: <https://zoom.us/test>
- Members of the Public are encouraged to review our overview on joining Valley Water Board Meetings at: <https://www.youtube.com/watch?v=TojJpYCxXm0>

Valley Water, in complying with the Americans with Disabilities Act (ADA), requests individuals who require special accommodations to access and/or participate in Valley Water Board of Directors/Board Committee meetings to please contact the Clerk of the Board’s office at (408) 630-2711, at least 3 business days before the scheduled meeting to ensure that Valley Water may assist you.

This agenda has been prepared as required by the applicable laws of the State of California, including but not limited to, Government Code Sections 54950 et. seq. and has

not been prepared with a view to informing an investment decision in any of Valley Water's bonds, notes or other obligations. Any projections, plans or other forward-looking statements included in the information in this agenda are subject to a variety of uncertainties that could cause any actual plans or results to differ materially from any such statement. The information herein is not intended to be used by investors or potential investors in considering the purchase or sale of Valley Water's bonds, notes or other obligations and investors and potential investors should rely only on information filed by Valley Water on the Municipal Securities Rulemaking Board's Electronic Municipal Market Access System for municipal securities disclosures and Valley Water's Investor Relations website, maintained on the World Wide Web at <https://emma.msrb.org/> and <https://www.valleywater.org/how-we-operate/financebudget/investor-relations>, respectively.

Under the Brown Act, members of the public are not required to provide identifying information in order to attend public meetings. Through the link below, the Zoom webinar program requests entry of a name and email address, and Valley Water is unable to modify this requirement. Members of the public not wishing to provide such identifying information are encouraged to enter "Anonymous" or some other reference under name and to enter a fictional email address (e.g., attendee@valleywater.org) in lieu of their actual address. Inputting such values will not impact your ability to access the meeting through Zoom.

**Join Zoom Meeting:**

**<https://valleywater.zoom.us/j/81170871803>**

**Meeting ID: 811 708 71803**

**Join by Phone:**

**1 (669) 900-9128, 81170871803#**

**1. CALL TO ORDER:**

1.1. Roll Call.

**2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON THE AGENDA.**

*Notice to the public: Members of the public who wish to address the Board/Committee on matters not listed on the agenda may do so by completing a Speaker Card and submitting it to the Clerk, or by using the "Raise Hand" feature within the Zoom meeting application to request recognition. Speakers will be acknowledged by the Board/Committee Chair in the order requests are received and, when recognized, will be granted speaking access to address the Board/Committee.*

*Public comments shall be limited to three (3) minutes per speaker, or such other time as determined by the Chair. State law does not permit the Board/Committee to take action on, or engage in extended discussion of, any item not appearing on the posted agenda, except as otherwise authorized under applicable law. If Board/Committee action is requested, the matter may be scheduled for consideration at a future meeting.*

*All public comments requiring a response will be referred to staff for a written reply. The Board/Committee may take action on any item of business appearing on the posted agenda.*

### 3. APPROVAL OF MINUTES:

- 3.1. Approval of the April 21, 2026 Board Policy and Monitoring Committee (BPMC) Minutes. [26-0467](#)  
Recommendation: Approve the April 21, 2026 BPMC Minutes.  
Manager: Wendy Ho, 408-630-3874  
Attachments: [Attachment 1: 04212026 BPMC Minutes](#)  
Est. Staff Time: 5 Minutes

### 4. INFORMATION ITEMS:

- 4.1. Receive Update on the West Valley and Lower Peninsula Watershed Master Plans. [26-0448](#)  
Recommendation: Receive an update on the West Valley and Lower Peninsula Watershed Master Plans.  
Manager: Lisa Bankosh, 408-630-2618  
Attachments: [Attachment 1: PowerPoint](#)  
Est. Staff Time: 10 Minutes
- 4.2. Review and Discuss the Technology Disruption Policy for Board Meetings, and Recommend New Policy GP-12.4 be Presented to the Full Board for Approval. [26-0478](#)  
Recommendation: Review and Discuss the Technology Disruption Policy for Board Meetings:  
A. Receive and discuss the draft Technology Disruption Policy (GP-12.4)  
B. Recommend new policy GP-12.4 be presented to the full board for approval.  
Manager: Candice Kwok-Smith, 408-630-3193  
Attachments: [Attachment 1 GP 12 Technology Disruption](#)  
Est. Staff Time: 5 Minutes
- 4.3. Provide Feedback for the Upcoming Audit of the Board Appointed Officers Complaint Process. (Continued from April 21, 2026.) [26-0495](#)  
Recommendation: Provide Feedback for the Upcoming Audit of the Board Appointed Officers Complaint Process.  
Manager: Director Nai Hsueh  
Attachments: [Attachment 1: Flow Chart](#)  
Est. Staff Time: 5 Minutes

- 4.4. Review and Provide Feedback on the Board Work Plan (Continued from [26-0469](#)  
April 21, 2026).  
Recommendation: Review and provide feedback to staff as needed on the Board  
Work Plan and the Work Plan development process.  
Manager: Theresa Chinte, 408-630-2714  
Attachments: [Attachment 1: FY26 Board Work Plan](#)  
Est. Staff Time: 10 Minutes

- 4.5. Review and Discuss the 2026 Board Policy and Monitoring Committee [26-0468](#)  
(BPMC) Work Plan and Make Adjustments as Necessary, and Confirm the  
Committees Next Meeting Date.  
Recommendation: Review and discuss the 2026 BPMC Work Plan and make  
adjustments as necessary, and confirm the Committees next  
meeting date.  
Manager: Wendy Ho, 408-630-3874  
Attachments: [Attachment 1: 2026 BPMC Committee Work Plan](#)  
Est. Staff Time: 5 Minutes

**5. CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS.**

*This is an opportunity for the Clerk to review and obtain clarification on any formally  
moved, seconded, and approved requests and recommendations made by the  
Committee during the meeting.*

**6. ADJOURN:**

- 6.1. Adjourn. The Next Regular Meeting is Scheduled at 11:00 a.m., on Tuesday,  
June 16, 2026.



# Santa Clara Valley Water District

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**File No.:** 26-0467

**Agenda Date:** 5/19/2026  
**Item No.:** 3.1.

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## **COMMITTEE AGENDA MEMORANDUM Board Policy and Monitoring Committee**

Government Code § 84308 Applies: Yes  No   
(If "YES" Complete Attachment A - Gov. Code § 84308)

### **SUBJECT:**

Approval of the April 21, 2026 Board Policy and Monitoring Committee (BPMC) Minutes.

### **RECOMMENDATION:**

Approve the April 21, 2026 BPMC Minutes.

### **SUMMARY:**

In accordance with the Ralph M. Brown Act, a summary of Committee discussions, and details of all actions taken by the Board Policy and Planning Committee, during all open and public Committee meetings, is transcribed and submitted for review and approval.

Upon Committee approval, minutes transcripts are finalized and entered into the District's historical records archives and serve as historical records of the Committee's meetings.

### **ENVIRONMENTAL JUSTICE IMPACT:**

The approval of minutes is not subject to environmental justice impact analysis.

### **ATTACHMENTS:**

Attachment 1: 04212026 BPMC Minutes

### **UNCLASSIFIED MANAGER:**

Wendy Ho, 408-630-3874



BOARD POLICY AND MONITORING  
COMMITTEE MEETING

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**DRAFT MINUTES**

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**REGULAR MEETING  
TUESDAY, APRIL 21, 2026  
11:00 AM**

(Paragraph numbers coincide with agenda item numbers)

**1. CALL TO ORDER:**

A regular meeting of the Santa Clara Valley Water District (Valley Water) Board Policy and Monitoring Committee (Committee) was called to order by Chairperson Hsueh in the Valley Water Headquarters Building Boardroom at 5700 Almaden Expressway, San Jose, California, and by Zoom teleconference, at 11:03 a.m.

**1.1. Roll Call.**

Committee members in attendance were: District 5 Director Nai Hsueh, Chairperson presiding, District 2 Director Shiloh Ballard, Vice Chairperson, and District 6 Director Tony Estremera, constituting a quorum of the Committee.

Staff members in attendance were: Emmanuel Aryee, Roseryn Bhudsabourg, Rita Chan, Theresa Chinte, Jessica Collins, Brian Dean, Rachael Gibson, Vincent Gin, Walter Gonzalez, Mark Greene, Christopher Hakes, Wendy Ho, Candice Kwok-Smith, Anna Lee, Sadie Lum, Patrice McElroy, Nicole Merritt, Carlos Orellana, Luz Penilla, Mark Poole, Don Rocha, Melanie Richardson, Stephanie Simunic, Darin Taylor, and Tina Yoke.

Public in attendance: Margaret Bruce (San Francisquito Creek Joint Powers Authority) and J. Shore.

**2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON THE AGENDA:**

Chairperson Hsueh declared time open for public comment on any item not on the agenda. There was no one present who wished to speak.

### 3. APPROVAL OF MINUTES:

#### 3.1 Approval of March 17, 2026 Board Policy and Monitoring Committee (BPMC) Minutes.

**Recommendation:** Approve the March 17, 2026 BPMC minutes.

The BPMC considered the minutes of the March 17, 2026 BPMC meeting.

Public Comments: None.

It was moved by Vice Chairperson Ballard and seconded by Director Estremera and unanimously carried that the minutes be approved as submitted.

### 4. REGULAR AGENDA:

#### 4.1 Receive Proposed Revision to the Key Performance Indicators for Projects E5, D1, F3, and F6 of the Safe, Clean Water and Natural Flood Projection Program.

**Recommendation:** **A. Review and provide input on staff's proposed revisions to the Key Performance Indicators for Projects E5, D1, F3, and F6 of the Safe, Clean Water and Natural Flood Protection Program; and**  
**B. Recommend that staff's proposed revisions be presented to the full Board for approval as shown below in strikethrough and red font.**

Luz Penilla reviewed the information on the item, per the attached Committee Agenda Memo, and corresponding presentation materials contained in Attachment 2.

Luz Penilla and Chris Hakes were available to answer questions.

Public Comment: Margaret Bruce and J. Shore.

The Committee received and discussed the information and noted the following: funding for Project D1, KPI#3 is appropriate for control of 25 acres of non-native invasive plant species throughout the County over a 15-year period, Board Policy is to maintain projects Valley Water constructs, and adding clarification of roles between Valley Water and San Francisquito Creek Joint Powers Authority for the San Francisquito Creek Flood Protection Project.

It was moved by Director Estremera and seconded by Vice Chairperson Ballard, and unanimously approved, to forward the proposed revisions to the Key Performance Indicators for Projects E5, D1, F3, and F6 of the Safe, Clean Water and Natural Flood Projection Program to the full Board for approval.

#### **4.2 Provide Feedback for the Upcoming Audit of the Board Appointed Officers Complaint Process.**

**Recommendation: Provide feedback for the upcoming audit of the Board Appointed Officers Complaint Process.**

Chairperson Hsueh reviewed the information on the item, per the attached Committee Agenda Memo, and reviewed the information contained in Attachment 1.

Patrice McElroy and Linda Mason were available to answer questions.

Public Comment: None.

The Committee received and discussed the information, took no formal action, and reviewed the following: the pre-investigation and investigation process flow charts, communication between the investigator, Internal Affairs Group, and Board Members, the upcoming HR auditor review of the process, and Board member clarification questions after the fact finding process.

Chairperson Hsueh stated the item will be continued.

#### **4.3 Review and Provide Feedback on Board Work Plan.**

**Recommendation: Review and provide feedback to staff as needed on the Board Work Plan and the Work Plan development process.**

Chairperson Hsueh reviewed the information on the item per the attached Committee Agenda Memo.

Chairperson Hsueh and Theresa Chinte were available to answer questions.

Public Comment: None.

The Committee received the information, took no formal action, and discussed shortening the report to make it more concise and readable.

Chairperson Hsueh stated the item will be continued.

#### **4.4 Review and Discuss the 2026 Board Policy and Monitoring Committee (BPMC) Work Plan and Make Adjustments as Necessary, and Confirm the Committees Next Meeting Date.**

**Recommendation: Review and discuss the 2026 BPMC Work Plan and make adjustments as necessary, and confirm the Committees next meeting date.**

Chairperson Hsueh reviewed the information on this item, per the attached Committee Agenda Memo and per the information contained in Attachment 1.

Stephanie Simunic and Theresa Chinte were available to answer questions.

Public Comments: None

The Committee received the information and took no formal action.

**5. CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS.**

None.

**6. ADJOURN:**

**6.1. Adjourn.**

Chairperson Hsueh adjourned the meeting at 12:56 p.m. the next meeting

Date Approved:

Stephanie Simunic  
Assistant Deputy Clerk II



# Santa Clara Valley Water District

File No.: 26-0448

Agenda Date: 5/19/2026

Item No.: 4.1.

## COMMITTEE AGENDA MEMORANDUM Board Policy and Monitoring Committee

Government Code § 84308 Applies: Yes  No   
(If "YES" Complete Attachment A - Gov. Code § 84308)

### SUBJECT:

Receive Update on the West Valley and Lower Peninsula Watershed Master Plans.

### RECOMMENDATION:

Receive an update on the West Valley and Lower Peninsula Watershed Master Plans.

### SUMMARY:

#### Background

The Watershed Master Plans are Valley Water's planning effort to identify watershed management needs across the county's five watersheds and develop prioritized, multi-benefit actions aligned with existing policies, programs, and community values. Watershed Master Planning includes the One Water Countywide Framework and watershed-specific plans that translate this framework into actions. The Board adopted the Framework and Coyote Watershed Plan in March 2022, followed by the Guadalupe and Upper Pajaro Watershed Plans in April 2024. Valley Water is currently developing the final two plans, the West Valley and Lower Peninsula Watershed Plans, anticipated for completion in early 2027.

The Watershed Master Plans are developed through a structured process based on five objective areas: natural ecosystems, flood risk, water quality, water supply, and climate change. The process includes three primary components: establishing existing watershed conditions (the setting), performance metrics, and priority actions. Setting reports establish baseline conditions and identify key challenges and opportunities, which inform development of metrics and targets used to evaluate performance and identify gaps. Based on this analysis, priority actions are developed to address challenges and gaps and advance progress toward objectives.

While priority actions for flood risk, natural ecosystems, and water quality are developed through analysis of watershed conditions, metrics, and external partner input, water supply and climate change actions taken from existing plans such as the Water Supply Master Plan and Climate Change Action Plan. The planning process includes ongoing engagement with internal subject matter experts, partner agencies, community organizations, and the public to inform and refine plan development.

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Public and external partner engagement has been ongoing since a virtual kickoff in March 2025, followed by a public workshop at the Los Altos Community Center in September 2025 and participation in the Friends of Stevens Creek “Stevens Creek Watershed Summit” in March 2026. These efforts engaged local agencies, community and environmental organizations, and members of the public, and have informed refinement of watershed priorities, metrics, and draft actions. Staff have also coordinated with Board advisory committees, including the Environmental and Water Resources Committee (April 2025), Board Policy and Monitoring Committee (June 2025), and Agricultural Water Advisory Committee (July 2025), and are returning to the Board Policy and Monitoring Committee in May 2026 to provide a progress update.

### Current Update

Since June 2025, development of the West Valley and Lower Peninsula Watershed Master Plans has progressed through completion of baseline assessment and into metric evaluation and initial action development. The watershed setting reports, completed in December 2025, established baseline conditions and identified key challenges and opportunities, including highly urbanized creek systems, limited riparian habitat, water quality impairments, and localized flood risks, as well as opportunities for habitat enhancement, nature-based flood management, and improved watershed connectivity.

Staff have developed and finalized performance metrics and targets to evaluate watershed conditions relative to desired outcomes. Initial analysis indicates that while some objectives, such as flood protection and water supply, are progressing toward targets, others-particularly related to ecological condition, riparian connectivity, and channel modification-show greater gaps. These results help identify where focused investment and action are needed and provide a consistent, data-driven basis for tracking progress.

Using the settings and metrics analysis, staff have begun developing draft priority actions across flood protection, ecological health, water quality, water supply, and climate resilience. The initial list is informed by existing Valley Water plans and programs, including the Water Supply Master Plan, Climate Change Action Plan, and Watershed Asset Management Program, as well as projects identified through ongoing operations and capital planning efforts. The list also incorporates input from partner agencies, community groups, and external partners gathered through outreach to date. Early actions emphasize multi-benefit approaches such as creek naturalization, fish passage improvements, riparian habitat enhancement, and nature-based flood risk reduction.

### Next Steps

Staff will continue refining and validating priority actions through external partner engagement and technical evaluation throughout 2026. Final priority actions and draft plans are anticipated to be presented to the Board Policy and Monitoring Committee and other advisory committees in early 2027.

## **ENVIRONMENTAL JUSTICE IMPACT:**

The Watershed Master Planning process addresses environmental justice through targeted outreach to disadvantaged communities and by incorporating community input into decision-making. The Framework includes protocols to prioritize actions that reduce flood risk and improve health and safety for vulnerable populations, with progress tracked through environmental justice metrics. The process is objective and data-driven, ensuring transparency and equitable outcomes.

**ATTACHMENTS:**

Attachment 1: PowerPoint

**UNCLASSIFIED MANAGER:**

Lisa Bankosh, 408-630-2618



# Lower Peninsula and West Valley Watershed Master Plans

Presented by: **Elizabeth Mercado**, Water Resources Planning and Policy Unit  
Board Policy and Monitoring Committee - May 19<sup>th</sup>, 2026

# Agenda

**Purpose:** Provide update on the West Valley and Lower Peninsula Watershed Master Plans

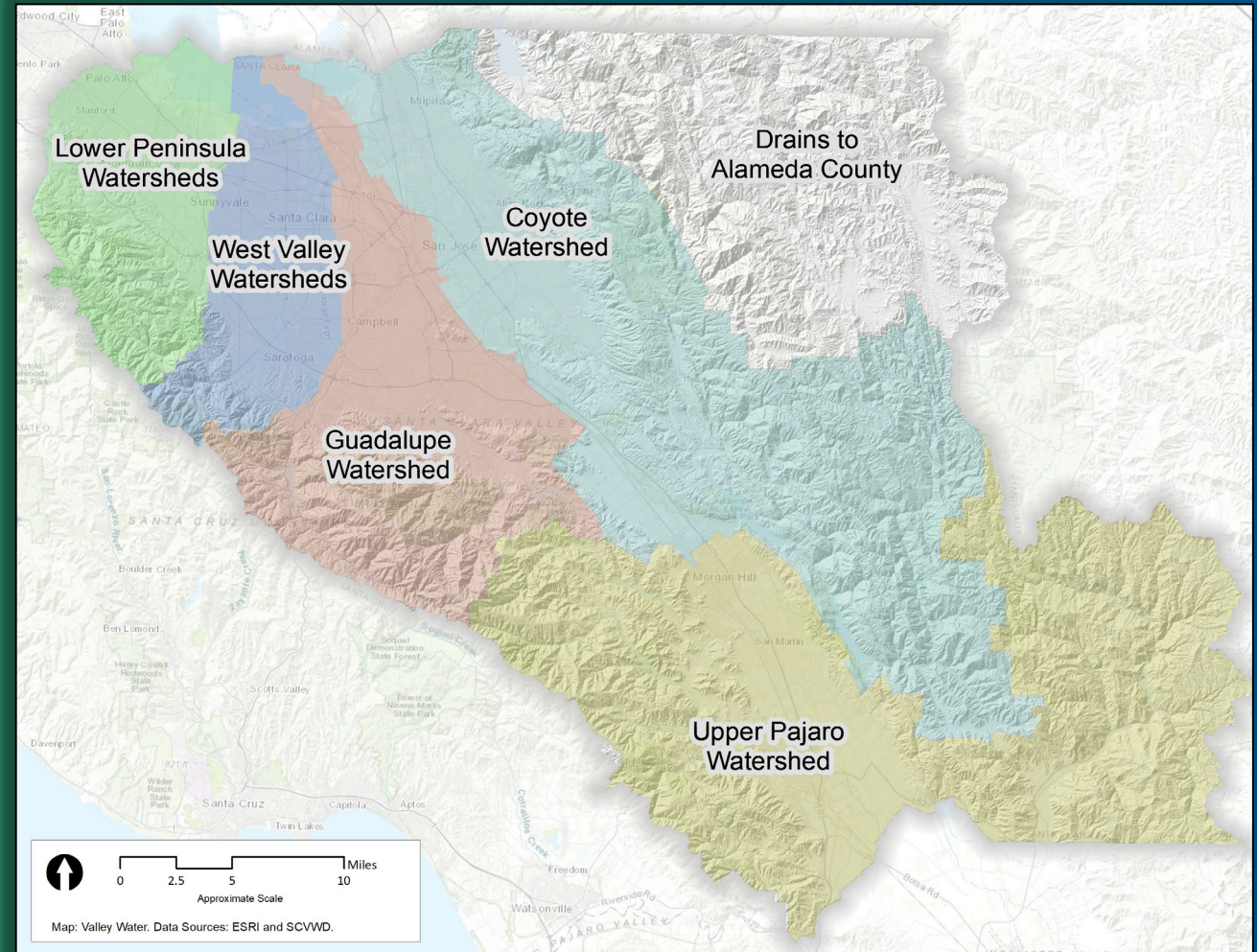
- Settings Overview
- Metrics Overview
- Priority Actions Development
- Public Engagement
- Next Steps

# Watershed Master Plans - Progress

**West Valley  
Lower Peninsula**  
*IN PROGRESS*

**Upper Pajaro  
Guadalupe**  
*2024*

**Countywide Framework  
Coyote**  
*2022*



# Watershed Master Plan - Objectives



**Natural Ecosystems**



**Flood Risk Reduction**



**Water Quality**



**Water Supply**



**Climate Change**

# Watershed Master Plan – Elements

Setting

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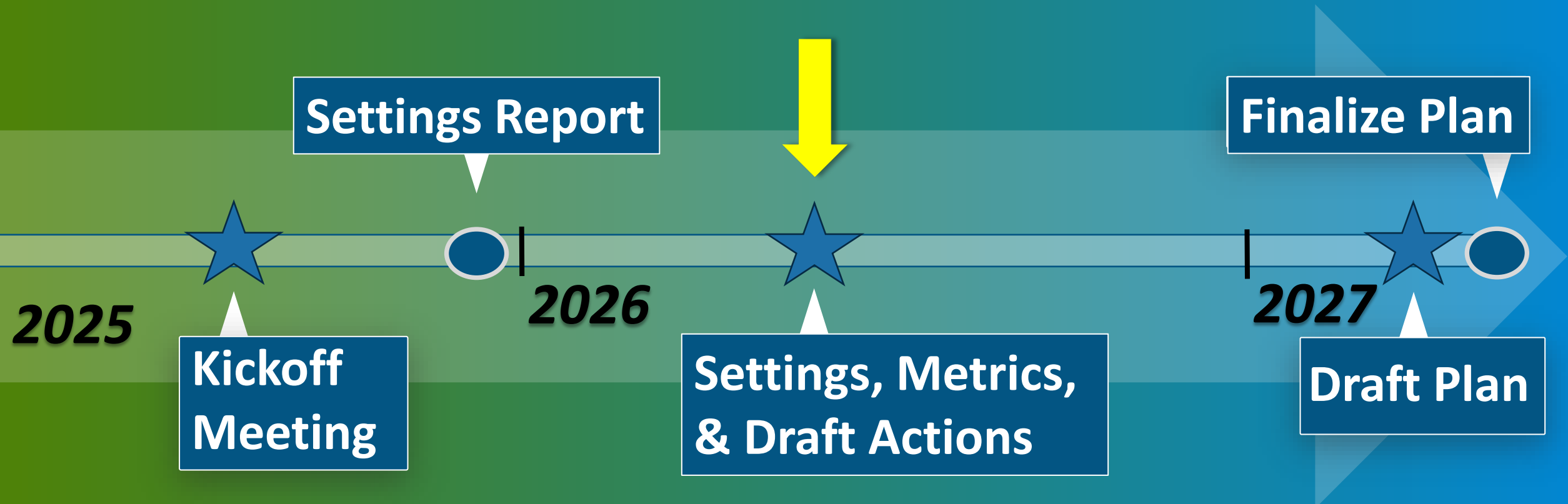
Metrics

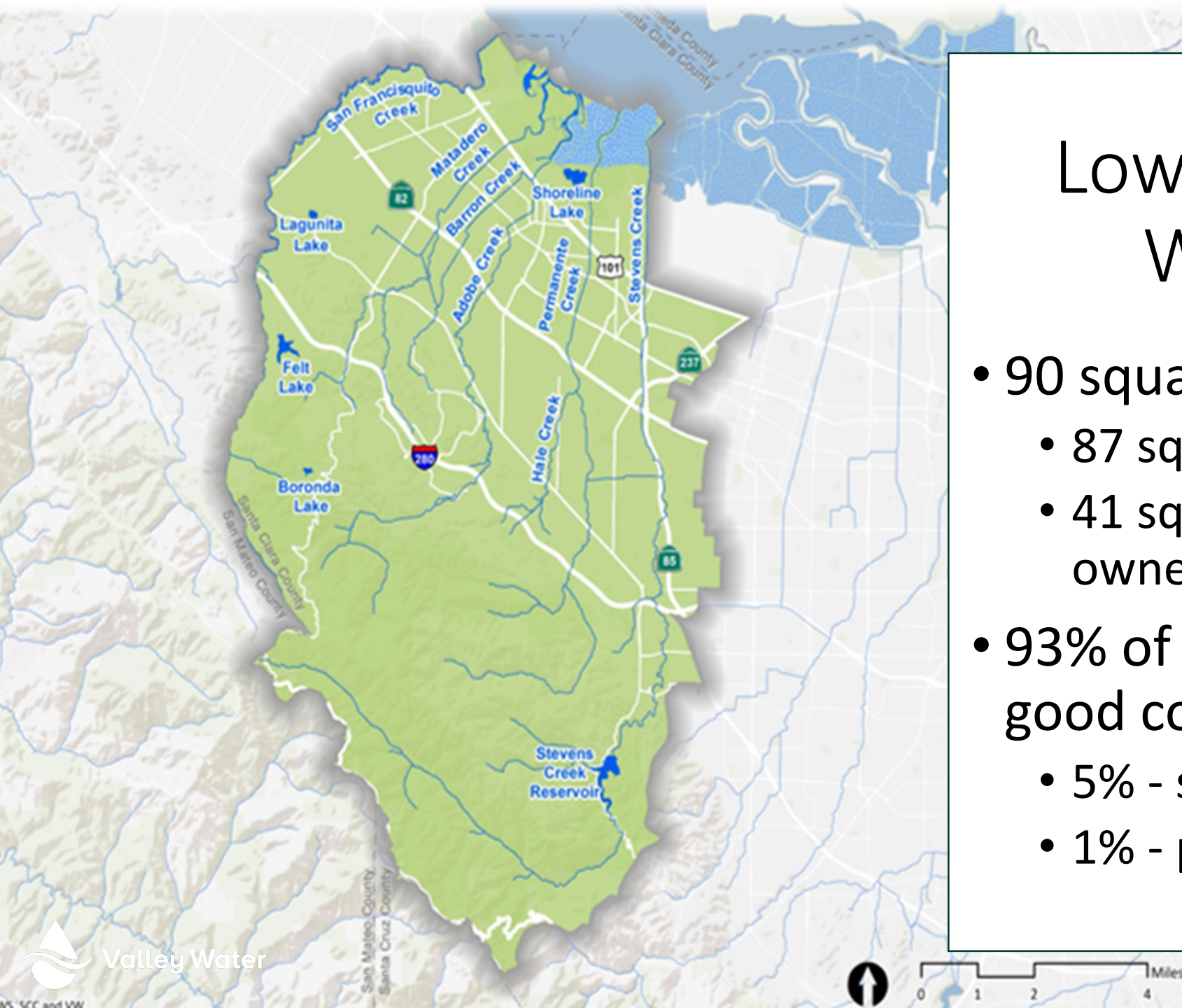
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Priority Actions



# West Valley & Lower Peninsula Watershed Plan Timeline



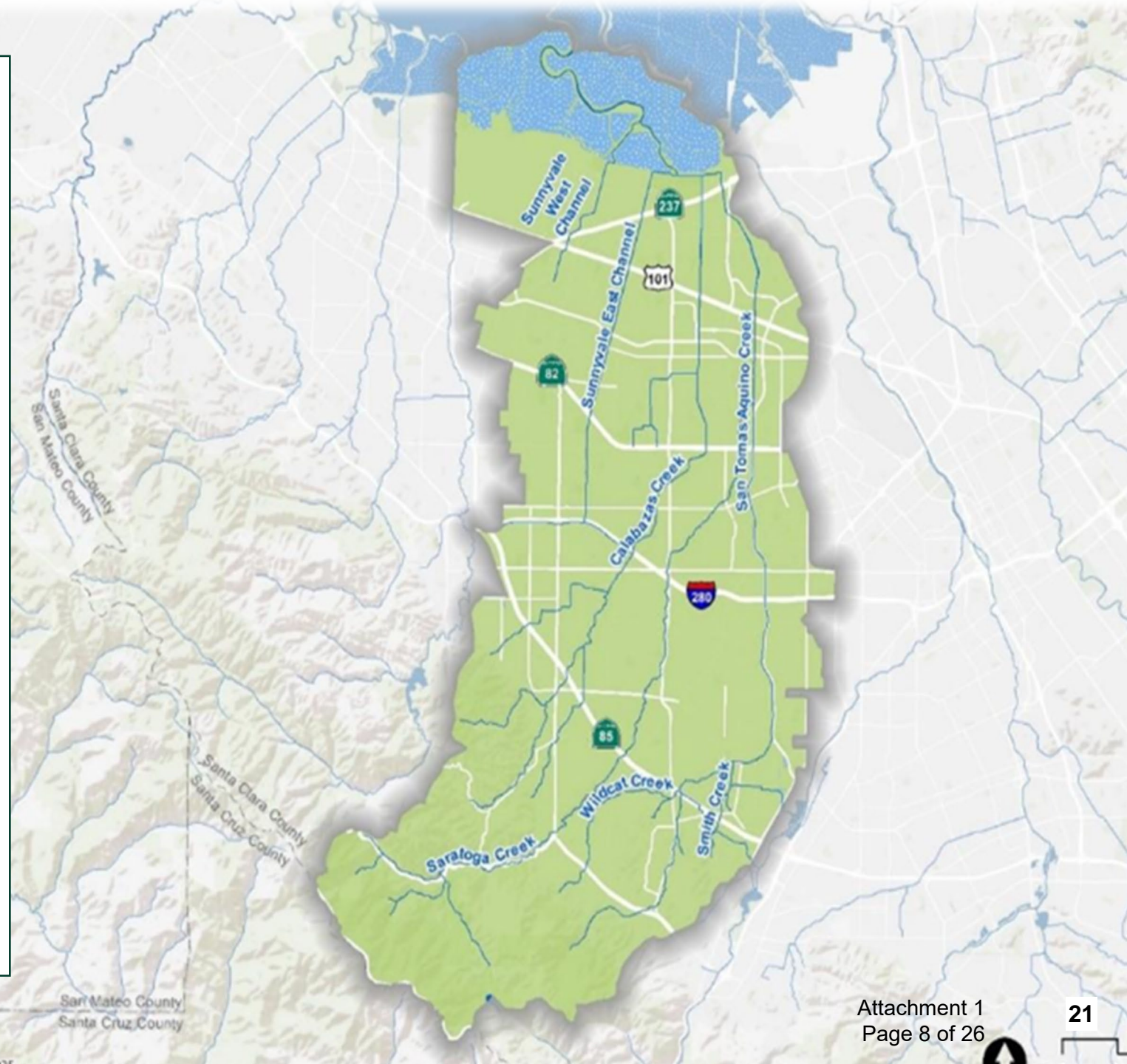


# Lower Peninsula Watershed

- 90 square-mile area
  - 87 sq miles of creek
  - 41 sq miles of District-owned creek
- 93% of the creek is in good condition
  - 5% - shows signs of wear
  - 1% - poor condition

# West Valley Watershed

- 85 square-mile area
  - 68 sq miles of creek
  - 55 sq miles of District-owned creek
  - Smallest watershed
- 88% of the creek is in good condition
  - 10% - shows signs of wear
  - 2% - poor condition



# Community Network

## List of Groups for Engagement

Agriculture/Ranching

Economic Vitality & Sustainability

Educational Institutions

Tribes/Environmental Justice

Environmental Org./Stewardship

Governing Bodies - Regulatory Agencies

Municipalities/Land Use Agencies

Open Space Conservation/Recreation

Residents/Community-Based Orgs

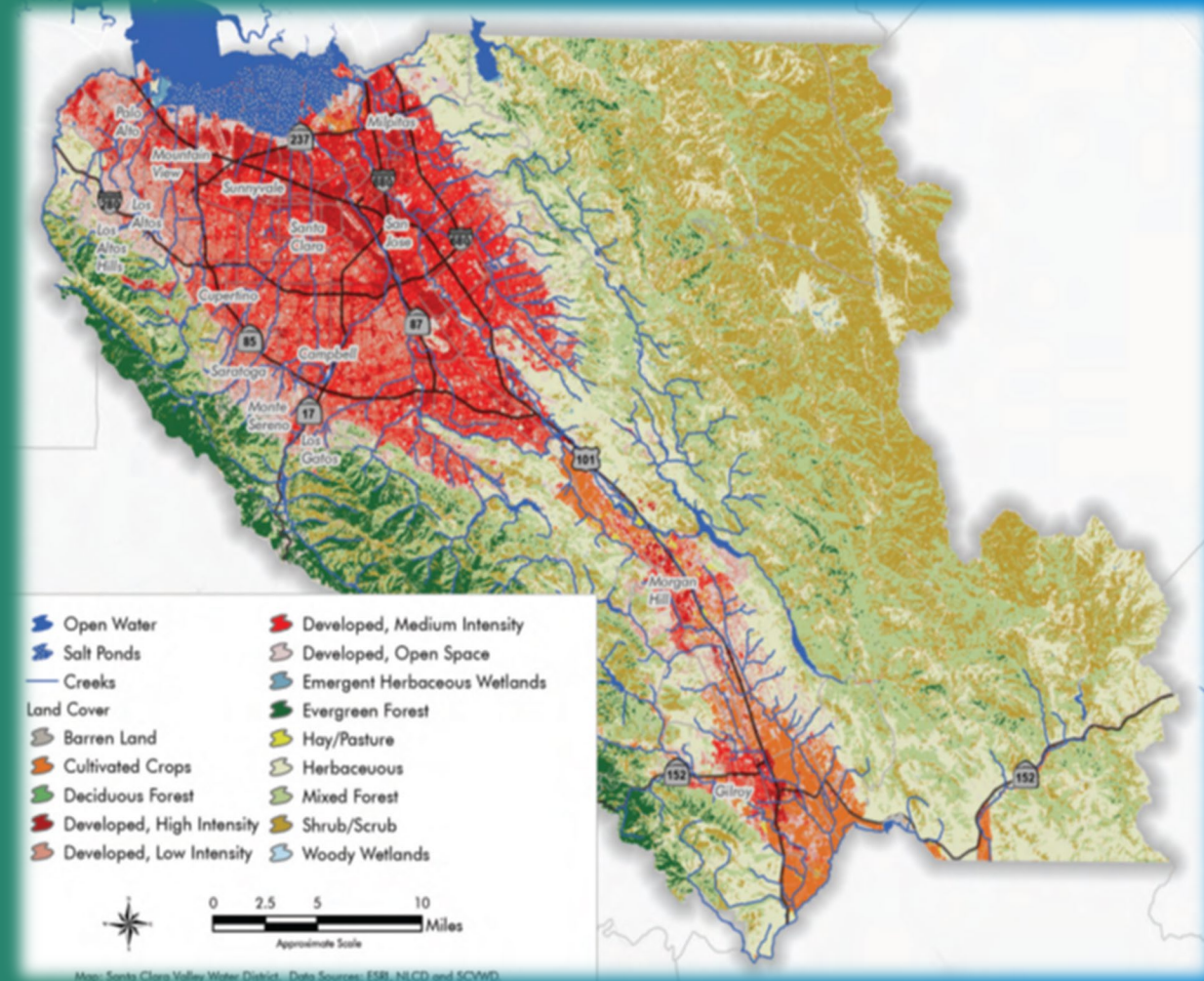
Special Joint Organizations/Coalitions

Subject Matter Experts/Research & Data

Water Resource Agencies / Special Districts

# Watershed Setting Reports

- Describes existing conditions
- Detailed assessment for each objective
- Identifies challenges and opportunities



# Challenges

Highly constrained, urban creeks

Aging flood protection infrastructure

Degraded habitat and limited connectivity

Water quality impairments from urban runoff

Climate change impacts

# Opportunities

Multi-benefit projects

Nature-based solutions

Regional partnerships

Strategic asset renewal

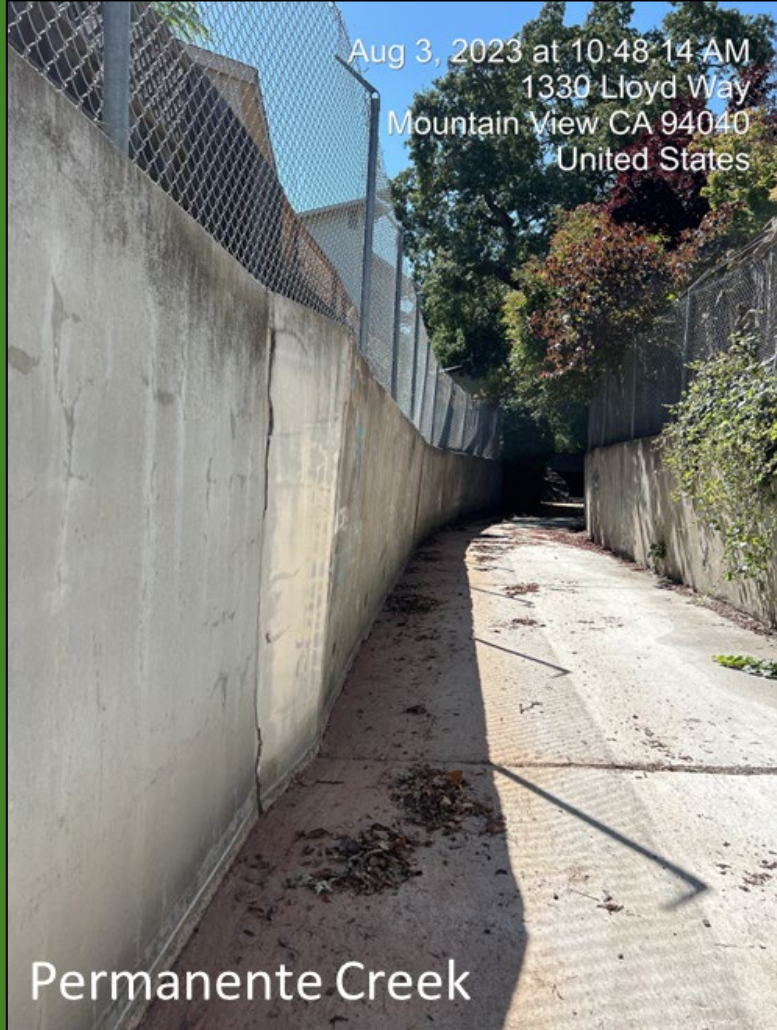
Urban and Bayland restoration

# Existing Flood Protection Conditions 13



*San Tomas Aquino*

# Existing Concrete Conditions



# Existing Ecological Conditions



*Moffett Fish Ladder*

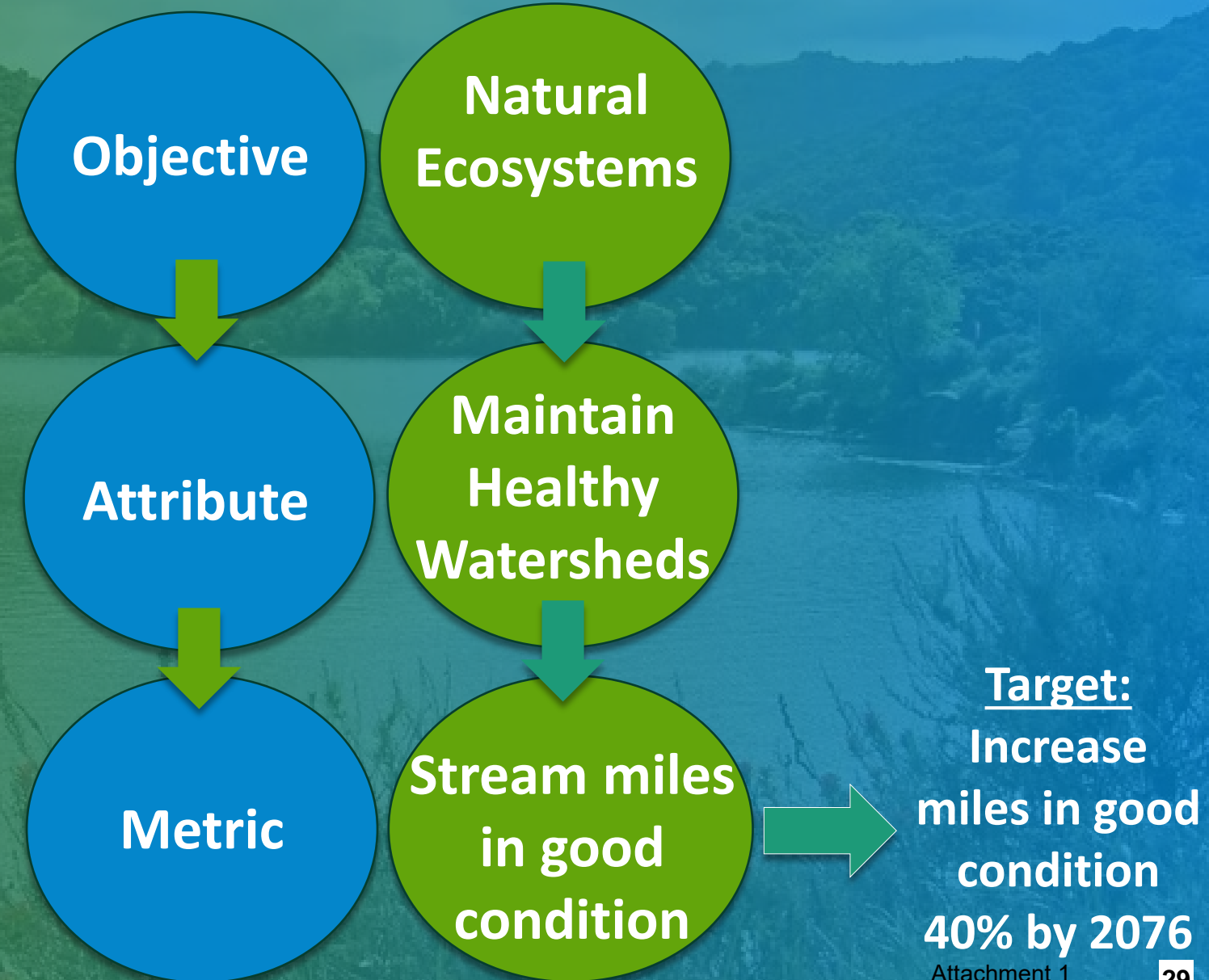
# Existing Urbanization Conditions



*Regnart Creek*

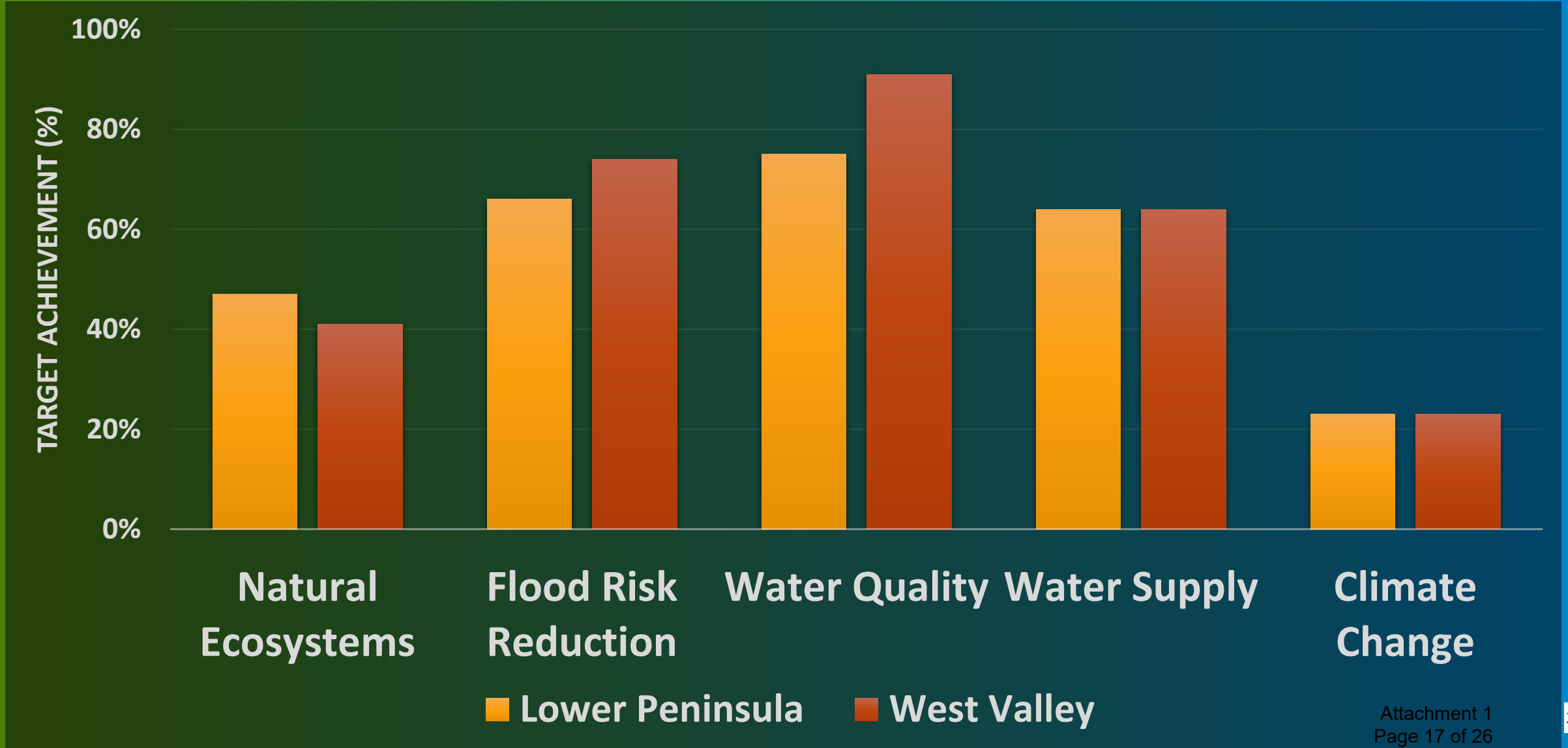
# Metrics

- Metrics are measurable components to show status and movement toward a target



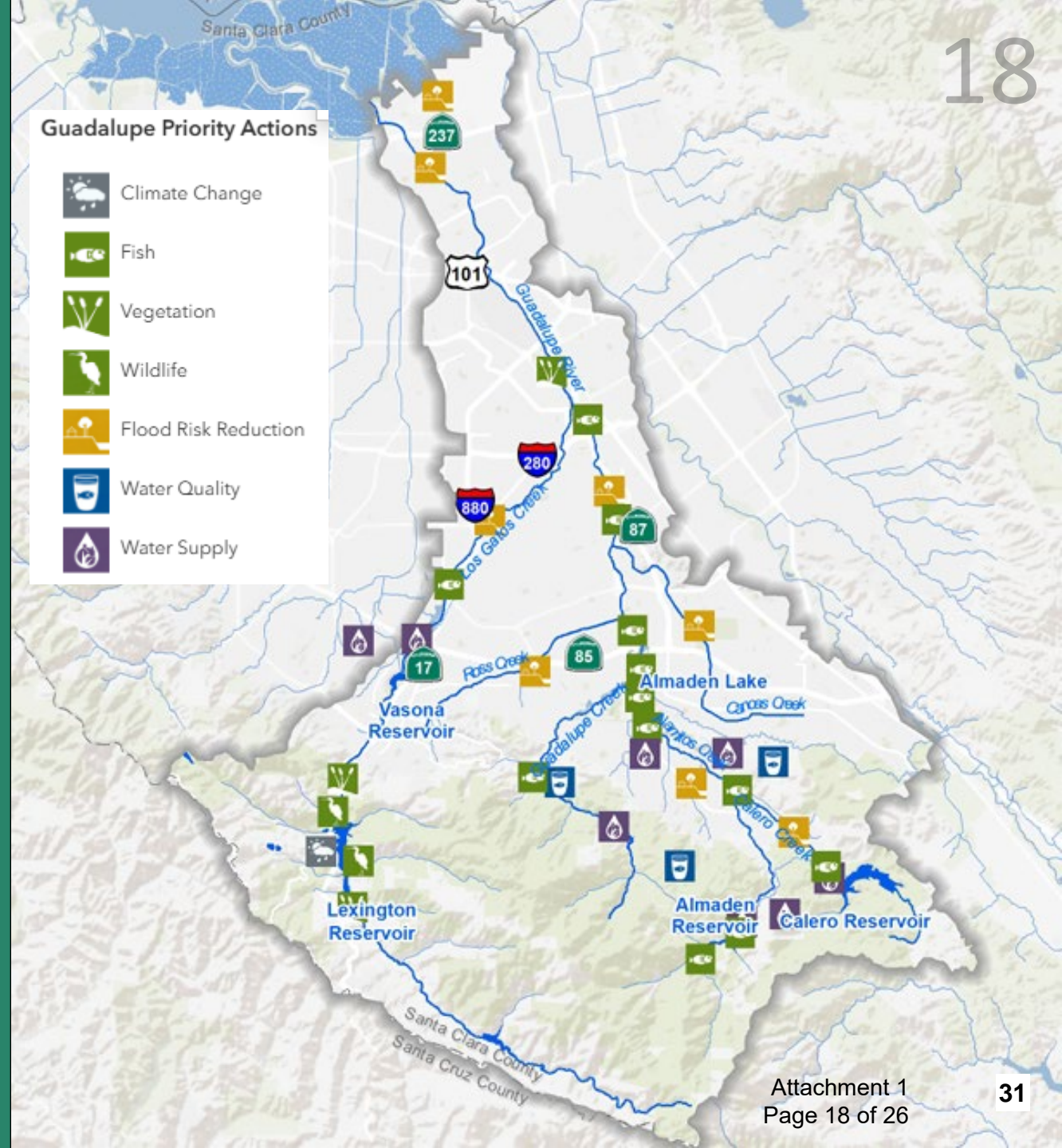
**Target:**  
Increase  
miles in good  
condition  
**40% by 2076**

# Current Results



# Priority Actions

- Existing and potential future projects within the watershed
- Actions address priorities set by metrics and community input



*Example from Guadalupe Watershed Master Plan*

# Draft Priority Actions in the Lower Peninsula & West Valley

- Aquatic Habitat Improvements
- Baylands Restoration
- Rehabilitation of Existing Infrastructure
- Hydrology Studies
- Groundwater Management
- Water Quality Improvement

# Natural Ecosystems

## Fish Passage Improvements

Implementation of identified priority sites for fish passage improvements.



## Aquatic Habitat Augmentation

Enhancing aquatic habitat with placement of gravel and large woody debris.



# Flood Risk Reduction

## Hydrology Studies

Estimating frequency, duration, and intensity of flood flows.



## Flood Conveyance Improvements

Enhancing the capacity of floodplains to manage floodwaters effectively.



# Water Quality

## Rehabilitation of Existing Infrastructure

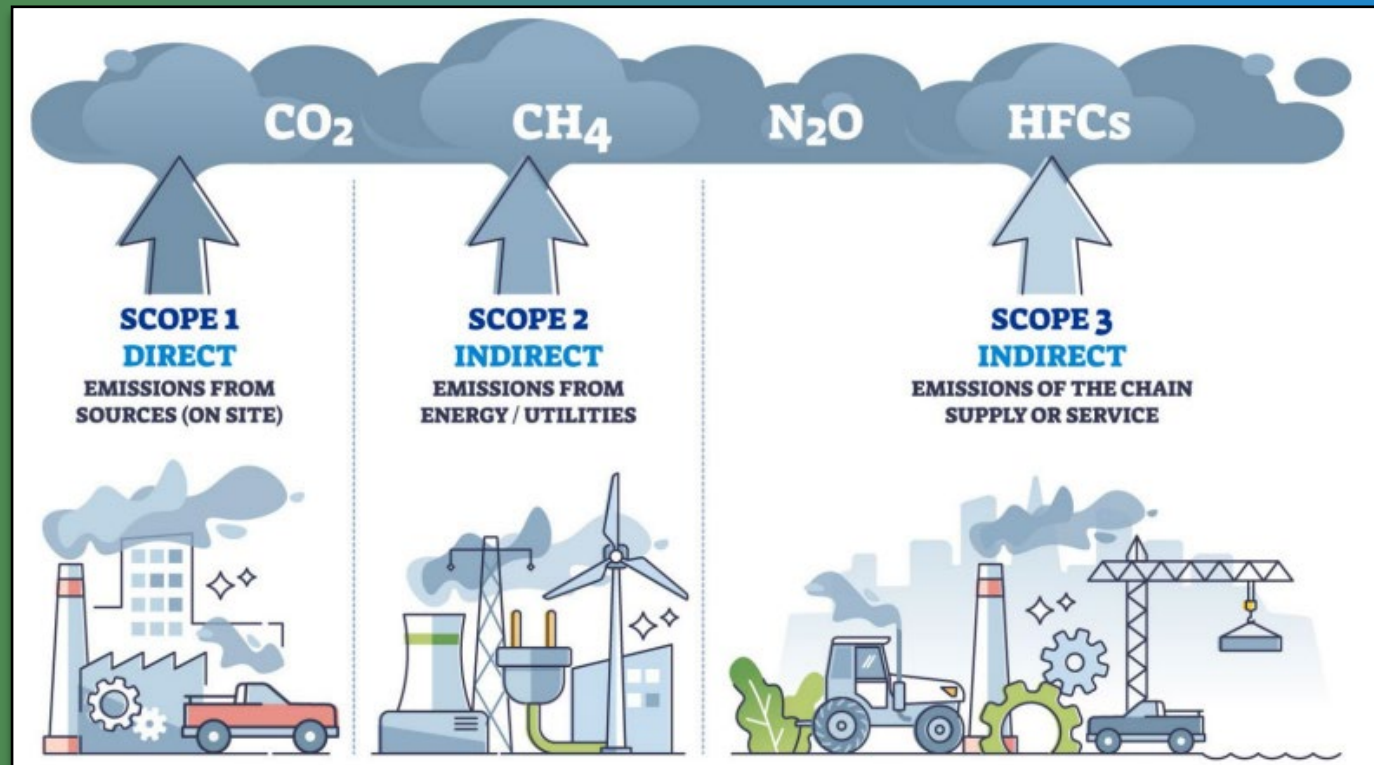
Alleviation of turbidity issues, improvement of sediment transport, and addressing erosion concerns. Presents an opportunity future for multi-benefit projects.



# Climate Change

## Greenhouse Gas Reduction Measures

Identifying and implementing GHG reduction measures to achieve Valley Water's carbon neutrality objectives.



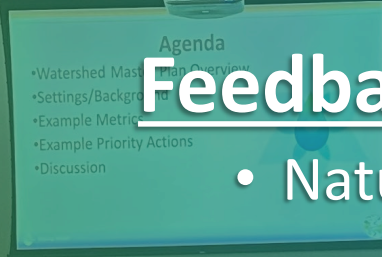
# Outreach and Engagement

## Community Meetings:

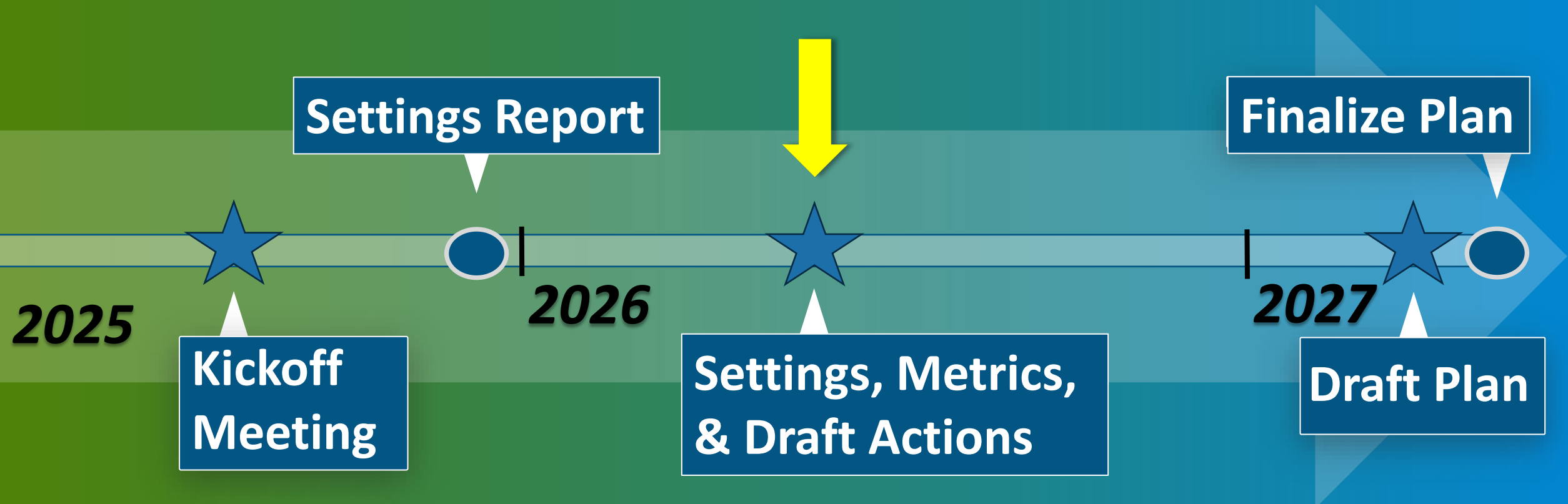
- March 2025 – Kickoff
- Sept. 2025 - Los Altos
- March 2026 - Stevens Creek Summit

## Feedback:

- Nature-based creek restoration
- Removal of fish passage barriers (i.e. Stevens Creek near Hwy 101)
- Expand trails and creek trail connectivity
- Increase riparian setbacks for future urban development
- Improve bird and pollinator habitat



# West Valley & Lower Peninsula Watershed Plan Timeline



# QUESTIONS?



# Santa Clara Valley Water District

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**File No.:** 26-0478

**Agenda Date:** 5/19/2026  
**Item No.:** 4.2.

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## **COMMITTEE AGENDA MEMORANDUM Board Policy and Monitoring Committee**

Government Code § 84308 Applies: Yes  No   
(If "YES" Complete Attachment A - Gov. Code § 84308)

### **SUBJECT:**

Review and Discuss the Technology Disruption Policy for Board Meetings, and Recommend New Policy GP-12.4 be Presented to the Full Board for Approval.

### **RECOMMENDATION:**

Review and Discuss the Technology Disruption Policy for Board Meetings:

- A. Receive and discuss the draft Technology Disruption Policy (GP-12.4)
- B. Recommend new policy GP-12.4 be presented to the full board for approval.

### **SUMMARY:**

Senate Bill 707 (2025) amended the Brown Act to require "eligible legislative bodies" (as defined in the Bill) to adopt, on or before July 1, 2026, a policy addressing how they will respond to disruptions (any failure or outage) in telephonic or internet service that prevent members of the public from attending or observing a board meeting remotely. Santa Clara Valley Water District (Valley Water) qualifies as an "eligible legislative body" pursuant to this Bill. This draft policy is proposed to comply with that requirement and to ensure continuity of public participation during technical disruptions.

This policy establishes procedures for responding to a disruption in the telephonic or internet services that provide two-way remote public access to meetings of the Valley Water Board of Directors as required by the Brown Act (Gov. Code § 54953.4). The policy ensures transparency, public participation, and continuity of government during technology disruptions.

This policy applies to all open and public meetings of the Valley Water Board of Directors at which remote public participation is offered or required under the Brown Act.

### **ENVIRONMENTAL JUSTICE IMPACT:**

The Technology Disruption Policy is not subject to environmental justice analysis.

### **ATTACHMENTS:**

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**File No.:** 26-0478

**Agenda Date:** 5/19/2026  
**Item No.:** 4.2.

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Attachment 1: Draft GP-12.4

**UNCLASSIFIED MANAGER:**

Candice Kwok-Smith, 408-630-3193

# Governance Policies of the Board

## 12.4 Technology Disruption

12.4.1 Response to Service Disruption. If a disruption to a meeting's remote access service prevents members of the public from attending or observing the meeting remotely, the following shall occur:

1. The Chair or Clerk of the Board shall immediately announce the disruption to the public.
2. The Chair may then call for a recess of the Open Session or convene in Closed Session, consistent with the Brown Act.
3. The meeting shall remain in recess for at least one hour or until service is restored, whichever is sooner. The recess period may be extended if restoration efforts are ongoing.

12.4.2 Efforts to Restore Service. Valley Water will make good faith efforts to restore remote access services, which may include troubleshooting teleconferencing software, resetting audiovisual equipment, attempting alternative connection methods, contacting necessary support staff or service providers, and switching to back-up equipment, if available. The Clerk of the Board shall document restoration efforts undertaken.

12.4.3 Reconvening the Open Session. The open session may be reconvened after at least one hour has elapsed from the time of disruption or as soon as service is restored, whichever occurs earlier. If the remote access service is restored before or at the time the meeting reconvenes, the meeting shall continue as normal.

12.4.3.1 If service has not been restored, Valley Water may convene and (1) adjourn the meeting, (2) continue the meeting in open session by adopting, by roll call vote, the following finding:

*"Valley Water has made good faith efforts to restore telephonic or internet service in accordance with its Technology Disruption Policy, GP-12.4, and the public interest in continuing the meeting outweighs the public interest in remote public access."*

12.4.3.2 Upon adoption of the finding, Valley Water may continue in open session even though remote access services have not been restored.

12.4.6 Recordkeeping. The Clerk of the Board shall enter a brief statement into the meeting minutes which will include the nature and time of the disruption, the restoration efforts undertaken, the time the meeting was reconvened (if applicable), and any finding adopted related to 12.4.4.

12.4.7 Review and Updates. This policy may be amended by the Board at a noticed public meeting in open session, not on the Consent Calendar.



# Santa Clara Valley Water District

File No.: 26-0495

Agenda Date: 5/19/2026

Item No.: 4.3.

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## COMMITTEE AGENDA MEMORANDUM Board Policy and Monitoring Committee

Government Code § 84308 Applies: Yes  No   
(If "YES" Complete Attachment A - Gov. Code § 84308)

### SUBJECT:

Provide Feedback for the Upcoming Audit of the Board Appointed Officers Complaint Process.  
(Continued from April 21, 2026.)

### RECOMMENDATION:

Provide Feedback for the Upcoming Audit of the Board Appointed Officers Complaint Process.

### SUMMARY:

At the February 9, March 17, and April 21, 2026 Board Policy and Monitoring Committee (Committee) meetings, the Committee conducted brainstorming sessions to provide input to the Chief Executive Auditor before they begin the audit of the complaint process for a Board Appointed Officers (BAO). The Committee discussed procedural questions throughout the various stages upon receipt of a complaint against a BAO.

Since the Committee's discussion the attached flow charts have been developed to map the pre-investigation process (Process A) which includes the intake of a complaint through to the potential investigation. The second flow chart maps the management of an investigation if warranted (Process B).

For today's discussion, additional flow charts have been developed to map the Board review process (Process C) once an investigation of a BAO has been completed. A fourth and final flow chart has been developed to map the post-investigation process (Process D).

Upon completion of today's discussion, the flow charts will be provided to the Chief Executive Auditor for review and alignment with best practices.

### ENVIRONMENTAL JUSTICE IMPACT:

There are no environmental justice impacts associated with this item.

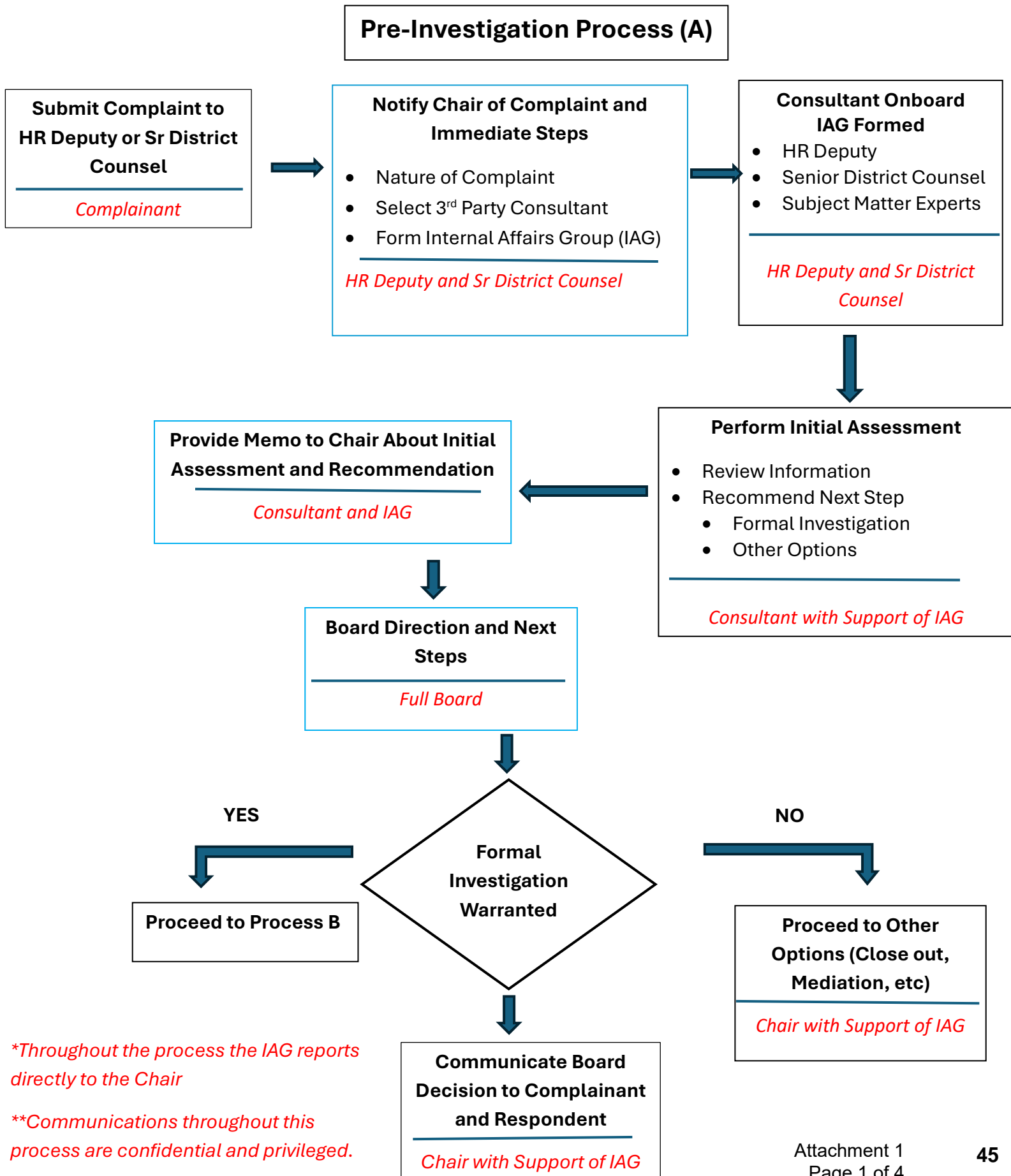
**ATTACHMENTS:**

Attachment 1: Flow Chart

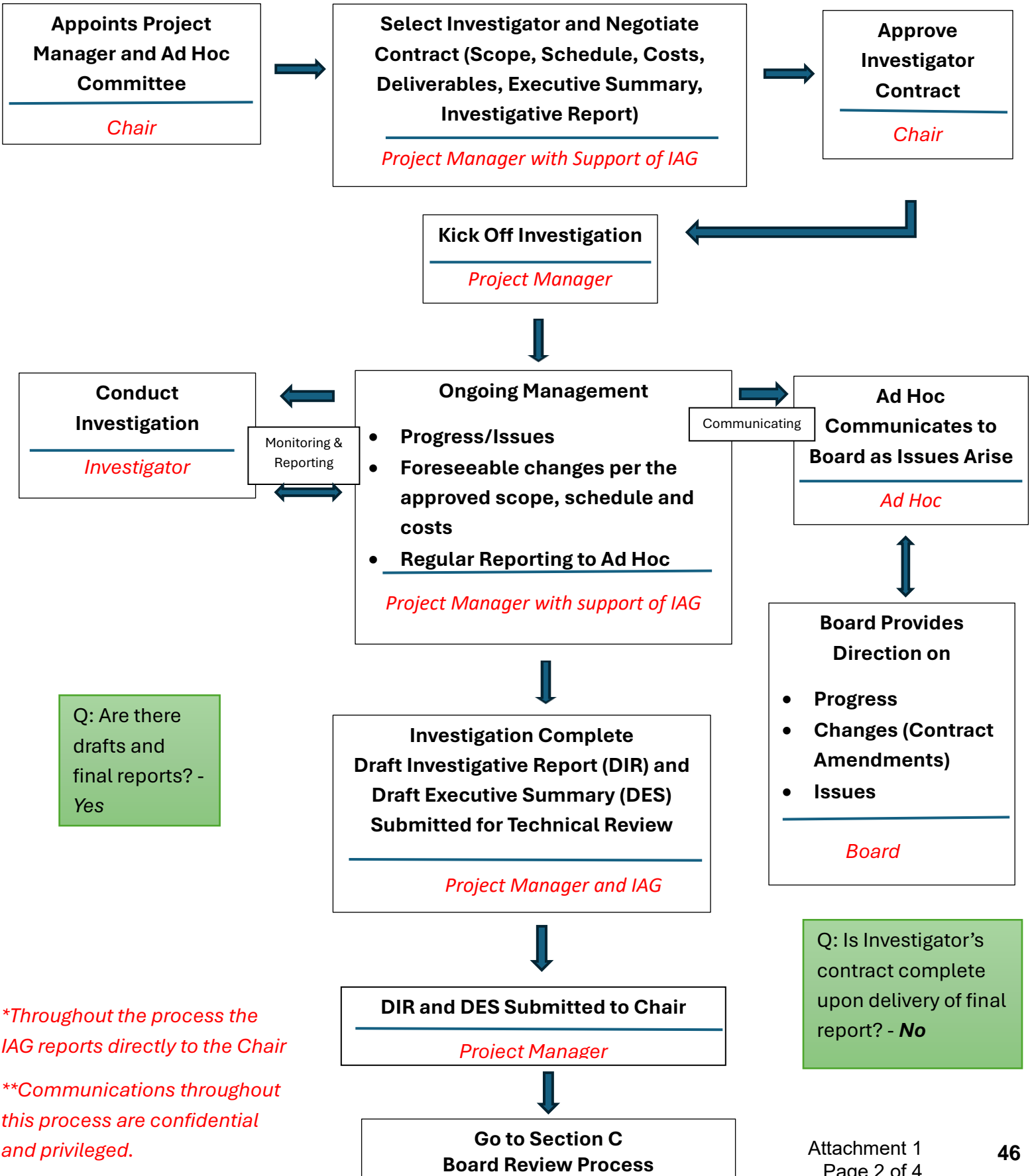
**UNCLASSIFIED MANAGER:**

Director Nai Hsueh

## Board Appointed Officer Complaint Process



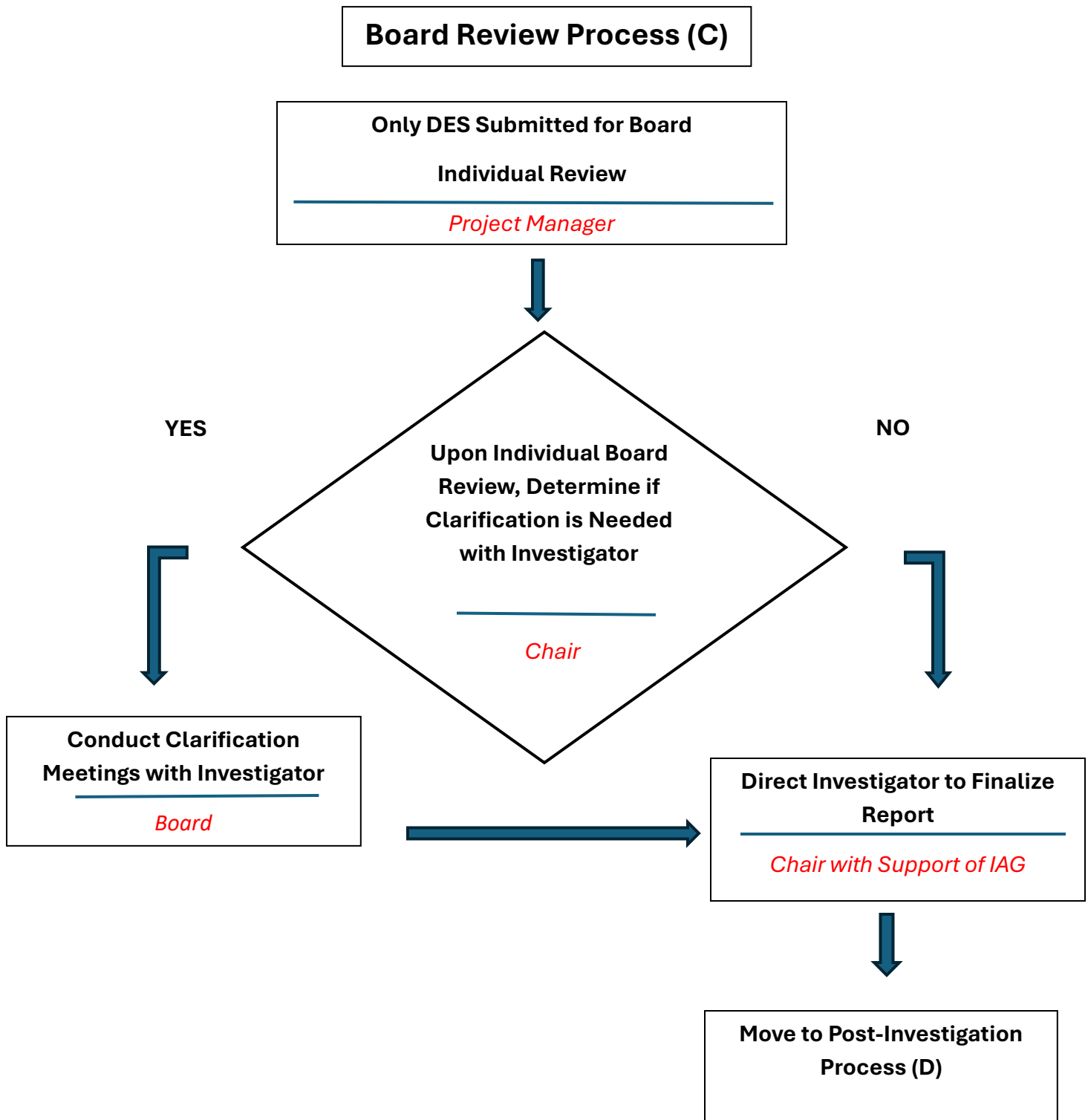
## Investigation Process (B)



Q: Are there drafts and final reports? - Yes

Q: Is Investigator's contract complete upon delivery of final report? - No

*\*Throughout the process the IAG reports directly to the Chair*  
*\*\*Communications throughout this process are confidential and privileged.*



*\*Throughout the process the IAG reports directly to the Chair*

*\*\*Communications throughout this process are confidential and privileged.*

**Post-Investigation Process (D)**

**Discuss Findings, if any, Meet with Respondent, and Determine Next Steps to Address Findings**

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*Board with Support of IAG*



**Communicate with Complainant and Proceed to Close-out Complaint**

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*IAG*



# Santa Clara Valley Water District

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**File No.:** 26-0469

**Agenda Date:** 5/19/2026

**Item No.:** 4.4.

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## **COMMITTEE AGENDA MEMORANDUM Board Policy and Monitoring Committee**

Government Code § 84308 Applies: Yes  No   
(If "YES" Complete Attachment A - Gov. Code § 84308)

### **SUBJECT:**

Review and Provide Feedback on the Board Work Plan (Continued from April 21, 2026).

### **RECOMMENDATION:**

Review and provide feedback to staff as needed on the Board Work Plan and the Work Plan development process.

### **SUMMARY:**

The Board Work Plan is developed annually to support the Board of Directors in setting policy direction, prioritizing key initiatives, and planning its work over the fiscal year. The work plan serves as a tool to enhance transparency, improve agenda planning, and align Board and Committee efforts with Valley Water's strategic priorities.

The Board Policy and Monitoring Committee plays a key role in the development of work plan before it is presented to the full Board for adoption and has been charged with reviewing the current Fiscal Year 2025-2026 (FY26) Work Plan (Attachment 1) and providing feedback to staff on the plan's structure and content, as well as the development process before the development of the Board's Work Plan for Fiscal Year 2026-2027 (FY27).

Following any feedback and direction of the Committee, staff will refine a draft FY27 Board Work Plan for review.

### **ENVIRONMENTAL JUSTICE IMPACT:**

There are no environmental justice impacts associated with a review of the Board's Work Plan.

### **ATTACHMENTS:**

Attachment 1: FY26 Board Work Plan

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**File No.:** 26-0469

**Agenda Date:** 5/19/2026  
**Item No.:** 4.4.

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**UNCLASSIFIED MANAGER:**  
Theresa Chinte, 408-630-2714



Valley Water

**FY 2025-26**

# **Board Work Plan**

## Chair's Message

At the Santa Clara Valley Water District, we are entrusted to deliver clean, safe water, protect our communities from flooding, and care for the environment that sustains Santa Clara County's two million residents and businesses.

As your elected representatives, our objective is to keep water rates as affordable as possible while supporting the economic vitality and quality of life that defines Silicon Valley. The Fiscal Year 2025-2026 Board Work Plan serves as our strategic roadmap for achieving these goals in the year ahead.

This year's work plan outlines key actions and milestones for several high-priority water supply and flood protection projects, including the Anderson Dam Seismic Retrofit Project, the South San Francisco Bay Shoreline Project, the Upper Llagas Creek Flood Protection Project, and the Coyote Creek Flood Protection Project. It also highlights our progress toward long-term investments in water reliability, most notably through the anticipated completion of the Water Supply Master Plan 2050, which will serve as a guiding framework for ensuring a resilient water supply for generations to come.

We also remain committed to addressing the complex challenge of encampments along our waterways. In partnership with local agencies and community partners, we are taking a coordinated approach that includes enforcing the Water Resources Protection Zone Ordinance, pursuing the development of interagency Memoranda of Agreement, and conducting large-scale trash cleanups on Valley Water lands.

While our primary role as a Board is to set policy, we are equally dedicated to overseeing the effective implementation of these efforts—ensuring that resources are allocated efficiently, responsibilities are clear, and all actions align with our Governance Policies.

It is an honor to serve as Board Chair this year. Together, we will continue building on our shared mission to provide safe, secure, and sustainable water resources for all who live and work in Santa Clara County.



**Tony Estremera**  
Board Chair  
Santa Clara Valley Water District



# Valley Water

Founded in 1929, the Santa Clara Valley Water District (Valley Water) is the primary water resources agency for Santa Clara County, with key water supply, water quality, flood protection, and environmental stewardship responsibilities.

## Valley Water Mission

Provide Silicon Valley safe, clean water for a healthy life, environment, and economy.

## Values

1. Valley Water is entrusted to serve the public by carrying out its mission for the benefit of the community.
2. Valley Water is committed to providing excellent service to all customers.
3. All individuals are unique and important, and will be treated with fairness, dignity, and respect.
4. Valley Water takes pride in its work and is accountable to carry out its responsibilities safely with honesty and integrity.
5. Initiative, leadership, personal development, and training are vital for continuous improvement.
6. Open communication, cooperation, and teamwork are shared responsibilities and essential to the successful performance of Valley Water's work.
7. Valley Water is committed to creating an inclusive work environment, which reflects and supports the diversity of the community and enriches our perspectives.
8. Valley Water strives to support a work culture and workplace environment that attracts and retains superior employees empowered to make decisions about, and take responsibility for, how they do their jobs.
9. Valley Water is committed to its employees and supports market-based competitive compensation that is equitable and rewards accomplishment and encourages high performance.
10. Valley Water is committed to sustaining a healthy work-life balance for its employees and places a high value on all the things that provide enrichment and fulfillment, including work and career, health and fitness, family and relationships, spirituality, community service, hobbies and passions, intellectual stimulation, rest and recreation.

# Board of Directors

The Santa Clara Valley Water District Board of Directors (Board) is comprised of seven members, each elected from equally-divided districts. Specific job outputs of the Board include connecting with the community in Santa Clara County, developing policies to further Valley Water’s mission, and monitoring the performance of the organization.

The Board governs with an emphasis on outward vision, encouragement of diversity in viewpoints, strategic leadership more than administrative detail, and proactivity rather than reactivity.

The Board meets twice a month on the second and fourth Tuesday. All meetings are conducted in accordance with the Brown Act.



**John L. Varela**  
District 1



**Shiloh Ballard**  
District 2



**Richard Santos**  
Vice Chair, District 3



**Jim Beall**  
District 4



**Nai Hsueh**  
District 5



**Tony Estremera**  
Chair, District 6



**Rebecca Eisenberg**  
District 7

# Board Committees

The Board of Directors has established Board Committees and Board Advisory Committees to assist in performing its job. Committees meet regularly and are conducted in accordance with the Brown Act.

**Board Committees:**

- Board Audit Committee
- Board Policy and Monitoring Committee
- Capital Improvement Program (CIP) Committee
- Environmental Creek Cleanup Committee
- Joint Recycled Water Advisory Committee with the City of Sunnyvale
- Joint Recycled Water Policy Advisory Committee with the Cities of San Jose and Santa Clara  
Joint Recycled Water Policy Committee with the Cities of Palo Alto, East Palo Alto, and Mountain View
- Joint Water Resources Committee with the Cities of Morgan Hill and Gilroy

- Recycled Water Committee
- San Felipe Division Reach One Committee
- Stream Planning and Operations Committee (SPOC)
- Water Supply and Demand Management Committee

**Board Advisory Committees:**

- Agricultural Water Advisory Committee
- Environmental and Water Resources Committee
- Santa Clara Valley Water Commission
- Santa Clara Valley Water District Youth Commission



# Purpose of the Board Work Plan

The purpose of the Fiscal Year 2025-2026 Board Work Plan is to inform the public, community and stakeholders about the Board’s strategic focus and how it supports Valley Water’s mission and long-term goals and objectives.

To perform its job, the Board adheres to established Board Governance Policies. Included in the Board Governance Policies are Ends Policies, which are long-term goals and objectives for each of Valley Water’s core business areas (Water Supply, Natural Flood Protection, Water Resources Stewardship, and Climate Change Mitigation and Adaptation).

Every year, the Board conducts planning sessions to evaluate their goals, objectives, challenges, and opportunities, and identifies the specific areas requiring tactical engagement for the upcoming fiscal year. The Board outlines their focus areas and process for monitoring progress in the Board Work Plan.

Throughout the year, the Board provides input, direction, and oversight on Valley Water’s budget, Capital Improvement Program, and other program plans and master plans to ensure there is funding and support to accomplish Valley Water’s mission. Strategy implementation is monitored by the Board through Executive Limitation requirements, staff-developed programs and plans, assigned Board Committee work, and Board Appointed Officer performance evaluations.



# FY 2025–26 Board Work Plan Goals

		
<p><b>Integrated Water Resources Management</b></p>	<p><b>Water Supply</b></p>	<p><b>Natural Flood Protection</b></p>
<p><b>GOAL:</b></p> <p><i>Efficiently manage water resources across business areas.</i></p>	<p><b>GOAL:</b></p> <p><i>Provide a reliable, safe, and affordable water supply for current and future generations in all communities served.</i></p>	<p><b>GOAL:</b></p> <p><i>Provide natural flood protection to reduce risk and improve health and safety.</i></p>

			
<p><b>Environmental Stewardship</b></p>	<p><b>Addressing Encampments of Unsheltered People</b></p>	<p><b>Extreme Weather Events</b></p>	<p><b>Business Management</b></p>
<p><b>GOAL:</b></p> <p><i>Sustain ecosystem health while managing local water resources for flood protection and water supply.</i></p>	<p><b>GOAL:</b></p> <p><i>Safeguard water resources and facilities from encampment impacts..</i></p>	<p><b>GOAL:</b></p> <p><i>Mitigate carbon emissions and adapt Valley Water operations to extreme weather events.</i></p>	<p><b>GOAL:</b></p> <p><i>Promote effective management of water supply, flood protection, and environmental stewardship through responsive and socially responsible business services.</i></p>



# INTEGRATED WATER RESOURCES MANAGEMENT

**GOAL:** *Efficiently manage water resources across business areas.*

<b>Objective 1</b>	<b>Protect and maintain existing assets and infrastructure and advance new projects.</b>
<b>Challenge/ Opportunity</b>	<p>The maintenance of Valley Water’s infrastructure is crucial to ensuring we continue to provide safe, clean water and critical flood protection for our communities. Timely maintenance is the most cost-effective investment, whereas deferred maintenance disproportionately increases costs and may result in unplanned outages and failures. In addition, there is a list of assets that are reaching the end of their design life and will require significant recapitalization.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>▪ Finalize the Wildfire Risk Assessment and Modeling Framework Project to delineate wildfire risk profiles associated with Valley Water land rights and High-Value Resources and Assets and establish a primary decision-making tool for the identification and implementation of fuel load reduction projects.</li> <li>▪ Advance high-priority infrastructure renewal projects identified through asset management planning efforts by initiating new Capital or Small Capital Projects, or by conducting work as part of ongoing operations and maintenance projects.</li> <li>▪ Plan, manage, and expediently execute adopted Capital program and projects, and deliver through project completion.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>▪ Board Policy and Monitoring Committee</li> <li>▪ Capital Improvement Program Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>▪ Watershed Master Plans</li> <li>▪ Watershed Asset Management Plan</li> <li>▪ Countywide Water Reuse Master Plan (CoRe Plan)</li> <li>▪ Water Supply Master Plan</li> <li>▪ Safe, Clean Water and Natural Flood Protection Program</li> <li>▪ Water Treatment Plant Master Plan Implementation Project</li> <li>▪ Distribution System Master Plan Implementation Project</li> <li>▪ SCADA Master Plan Implementation Project</li> <li>▪ Water Utility Five-Year Operations and Maintenance and Asset Renewal Plans</li> <li>▪ District-wide Asset Management Plan</li> <li>▪ San Felipe Division Reach 1 FY24 Asset Condition Report</li> <li>▪ Capital Improvement Program (CIP) Five-Year Plan</li> </ul>





# INTEGRATED WATER RESOURCES MANAGEMENT

Objective 2	Improve internal capability to negotiate and acquire regulatory permits.
<b>Challenge/ Opportunity</b>	<p>Valley Water continues to face increased project costs and extended timelines due to sometimes conflicting regulatory mandates from external agencies. Valley Water continues to pursue legislative and administrative solutions to resolve regulatory and permitting issues at the federal and state levels. Efforts should focus on staff capability and expertise, and the ability to negotiate effectively and build positive relationships with key regulatory agencies.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>• Continue to pursue efforts at the state and federal level to expedite permit review.</li> <li>• Keep local, state, and federal legislators up to date on critical projects in case escalation is necessary.</li> <li>• Continue to foster relationships at all levels within regulatory agencies and maintain an open dialogue with environmental and other interested parties.</li> <li>• Seek regulatory and environmental community network support during the planning phase of CIP projects, during watershed master planning, and through direct coordination at environmental community network meetings.</li> <li>• Continue to work with the San Francisco Bay Regional Water Quality Control Board (RWQCB) under the terms of our Memorandum of Understanding (MOU), as well as the State Water Resources Control Board as applicable, to ensure that they protect water supply and water quality interests consistent with their authority.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>• Board Policy and Monitoring Committee</li> <li>• Capital Improvement Program Committee</li> <li>• Stream Planning and Operations Committee</li> <li>• Water Supply and Demand Management Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>• Watershed Master Plans</li> <li>• Capital Project Planning Studies (e.g. Ogier Ponds, San Tomas Calabazas Creek-Marsh Reconnection, Guadalupe Tasman – I-880, Shoreline Planning Studies)</li> </ul>





# INTEGRATED WATER RESOURCES MANAGEMENT

<b>Objective 3</b>	<b>Educate and engage the community, elected officials and interested parties on our management of water resources in Santa Clara County.</b>
<b>Challenge/ Opportunity</b>	<p>A reliable supply of clean water is necessary for the social, economic, and environmental wellbeing of Santa Clara County. Valley Water must effectively communicate with the public on our management of water resources around several key issues including: the cost of water, the public perception of costs of different types of water, how to effectively implement our water supply strategies into the future, as well as our flood protection and environmental stewardship efforts.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>▪ Continue to apply strategies for effective community/partner engagement and education.</li> <li>▪ Continue increasing efforts to educate the public about the mix of different types of water in Valley Water’s portfolio, as well as our flood protection and environmental stewardship efforts.</li> <li>▪ Engage directly with local government jurisdictions through strategic meetings.</li> <li>▪ Continue engagement with cities on flood plain management and emergency action plans</li> <li>▪ Directly involve the Valley Water Board of Directors, local area partners, retailers, and the public with the development of the Water Supply Master Plan 2050. Share the plan widely at the phase where project alternatives are considered, key issues such as the cost of water, reliability of our infrastructure, and strategies for implementing different improvement projects with varying levels of service will be explained through public meetings.</li> <li>▪ Engage the community in water resources management through the Watershed Master Planning Process.</li> <li>▪ Ensure robust outreach and engagement of interested parties as it relates to the CIP.</li> <li>▪ Engage elected officials with an annual VIP Water Walk Tour, including but not limited to, a legislative briefing as part of the program..</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>▪ Board of Directors</li> <li>▪ Capital Improvement Program Committee</li> <li>▪ Recycled Water Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>▪ Water Supply Master Plan</li> <li>▪ Watershed Master Plans</li> <li>▪ Countywide Water Reuse Master Plan</li> <li>▪ Water Treatment Plant Master Plan</li> <li>▪ Distribution System Master Plan</li> </ul>





# WATER SUPPLY

**GOAL:** *Provide a reliable, safe, and affordable water supply for current and future generations in all communities served.*

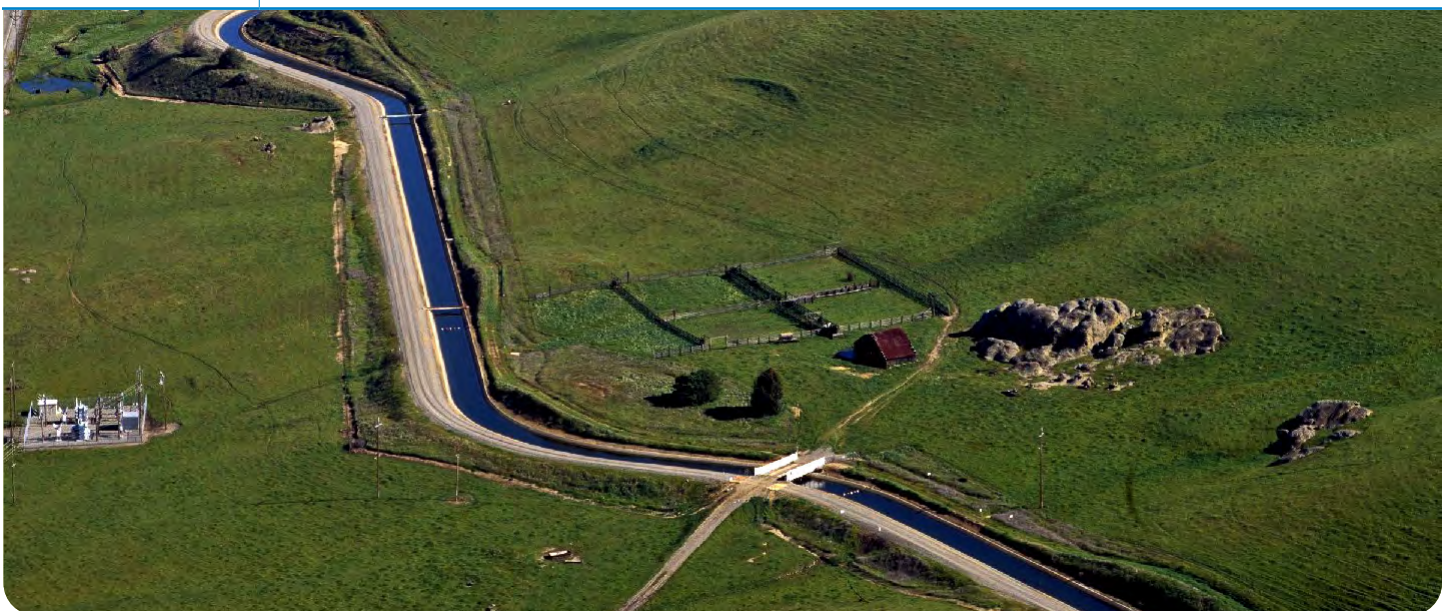
<b>Objective 1</b>	<b>Explore and pursue diversified, sustainable and cost-effective water storage opportunities.</b>
<b>Challenge/ Opportunity</b>	<p>Half of Santa Clara County's water supply is imported from outside the county. During years when water is plentiful, Valley Water may not be able to take advantage of these supplies due to limitations in existing storage and transmission infrastructure as well as regulatory constraints. Having a diverse portfolio of storage and supply options helps Valley Water be resilient. Therefore, Valley Water is evaluating whether diversifying its storage portfolio could help maximize our use of storage and stored water recovery under future conditions. Water storage in reservoirs also provides environmental, recreational, and incidental flood risk reduction benefits. Challenges include influencing project development to ensure important benefits are realized, determining the appropriate level of participation for Valley Water in collaborative water storage projects and prioritizing projects within funding constraints. In addition, Valley Water is evaluating water supply projects, such as direct potable reuse, regional/state projects, and water conservation.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>• Explore opportunities to develop new surface and groundwater storage projects that help Valley Water meet future water supply needs and provide resiliency to extreme weather events.</li> <li>• Finalize the Water Supply Master Plan 2050 to provide information on participation levels, water supply benefits and costs of various portfolios to support water supply project and partnership decisions, as well as cost of water shortage.</li> <li>• Identify and secure appropriate participation levels for projects and make decisions about partnerships informed by the Water Supply Master Plan 2050 and water affordability analyses.</li> <li>• Evaluate Valley Water's continued participation in water storage projects at project-specific milestones and as part of the Water Supply Master Plan process, annual MAP updates, and bi-annual budget development.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>• Water Supply and Demand Management Committee</li> <li>• Recycled Water Committee</li> <li>• CIP Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>• Water Supply Master Plan</li> <li>• Annual Monitoring and Assessment Program (MAP) Updates</li> </ul>





## WATER SUPPLY

Objective 2	Secure existing water supplies and water supply infrastructure
<b>Challenge/ Opportunity</b>	The Water Supply Master Plan’s “Ensure Sustainability” strategy includes securing existing water supplies and infrastructure. Valley Water’s local and imported water supplies are vulnerable to extreme weather events, droughts, earthquakes, and regulatory requirements that may restrict the amount of available water.
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>▪ Participate in and influence decisions regarding the Delta Conveyance Project.</li> <li>▪ Participate in regional water supply resilience efforts.</li> <li>▪ Build and maintain effective partnerships to increase resiliency.</li> <li>▪ Complete and implement infrastructure master plans and asset management plans.</li> <li>▪ Partner with the California Department of Water Resources (DWR) to ensure reliability of the South Bay Aqueduct.</li> <li>▪ Continue environmental planning &amp; permitting process and advance the design of the Calero Dam Seismic Retrofit Project</li> <li>▪ Continue environmental planning &amp; permitting process and advance the design of the Guadalupe Dam Seismic Retrofit Project</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>▪ Water Supply and Demand Management Committee (Groundwater)</li> <li>▪ CIP Committee (infrastructure projects)</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>▪ Water Supply Master Plan</li> <li>▪ Groundwater Management Plan</li> <li>▪ Infrastructure and Asset Management Plans</li> </ul>





## WATER SUPPLY

Objective 3	Lead Purified Water Efforts with committed partners.
<b>Challenge/ Opportunity</b>	<p>Recycled and purified water is a drought resilient, locally controlled water supply important to long-term sustainability. Purified water is advanced treated wastewater that has been treated further using reverse osmosis and other advanced treatment to make it fit for drinking. Valley Water is pursuing direct potable reuse which would use this purified water in the raw water supply or directly serve it to customers. Implementation challenges include securing wastewater supply contractual agreements with wastewater agencies, available land, stringent regulatory requirements, and implementation costs.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>• Continue developing Pure Water Silicon Valley, including initiating design for a demonstration facility, validation of a full-scale facility as a validated CIP project, and completion of a project charter and exclusive negotiation agreement for land for the full-scale facility by FY26.</li> <li>• Implement the Countywide Water Reuse Master Plan.</li> <li>• Develop a Comprehensive Water Reuse Agreement or amend the existing agreements for South County to advance water reuse and its production, distribution, and wholesaling in South County.</li> <li>• Continue to pursue recycled water grant funding, and complete project-specific feasibility studies to advance federal grant opportunities.</li> <li>• Continue working with the Palo Alto Regional Wastewater Facility and City of Sunnyvale on recycled and purified water projects.</li> <li>• Continue to expand communications strategies to increase public awareness and acceptance of the Purified Water Program.</li> <li>• Increase outreach to interested parties such as elected officials, chambers of commerce, environmental groups, and community organizations to increase support for the expansion of purified water for potable reuse.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>• Recycled Water Committee</li> <li>• Joint Recycled Water Advisory Committee with the City of Sunnyvale</li> <li>• Joint Recycled Water Policy Advisory Committee with the Cities of San Jose and Santa Clara</li> <li>• Joint Recycled Water Policy Committee with the cities of Palo Alto, East Palo Alto and Mountain View</li> <li>• Joint Water Resources Committee with Cities of Morgan Hill and Gilroy</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>• Water Supply Master Plan</li> <li>• Countywide Water Reuse Master Plan</li> </ul>





## WATER SUPPLY

Objective 4	Complete the Anderson Dam Seismic Retrofit Project.
<b>Challenge/ Opportunity</b>	As our largest reservoir, Anderson serves not only as a critical water supply facility, but also supports Valley Water’s mission of flood protection and environmental stewardship. Given the reservoir’s critical importance to ensuring safe, clean water for our communities and to protect public safety, it is imperative that the Anderson Dam Seismic Retrofit Project (ADSRP) move forward expeditiously. This includes the reconstruction of the Dam and completion of the interim risk reduction measures resulting from the February 20, 2020, directive from the Federal Energy Regulatory Commission (FERC).
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>▪ Maintain the Anderson Reservoir level in compliance with the FERC mandate.</li> <li>▪ Continue the construction on the Anderson Dam Tunnel Project (ADTP).</li> <li>▪ Complete the design documents of the ADSRP.</li> <li>▪ Continue the procurement process for ADSRP; award the Construction Management Services contract and advertise the Construction contract.</li> <li>▪ Continue to work with appropriate regulatory agencies to advance the ADSRP.</li> <li>▪ Pursue necessary permits for ADSRP construction.</li> <li>▪ Continue to educate and engage the public, key partners, decision makers, and elected officials of the project progress and construction timeline.</li> <li>▪ Coordinate ADSRP operations with the Fisheries and Aquatic Habitat Collaborative Effort (FAHCE).</li> <li>▪ Compile lessons learned during the construction of the ADTP to inform ADSRP and future capital project delivery.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>▪ Capital Improvement Program Committee.</li> <li>▪ Stream Planning and Operations Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>▪ Safe, Clean Water and Natural Flood Protection Program</li> <li>▪ Fish Habitat Restoration Plan</li> <li>▪ Coyote Feasibility Study</li> <li>▪ Water Supply Master Plan</li> <li>▪ Capital Improvement Program</li> <li>▪ Ogier Ponds Feasibility Study</li> </ul>





## WATER SUPPLY

<b>Objective 5</b>	<b>Make water conservation a California way of life in Santa Clara County.</b>
<b>Challenge/ Opportunity</b>	<p>Droughts are a recurring feature of California’s climate and may intensify with extreme weather events. Water conservation is an essential component in providing a reliable water supply and Valley Water has set an aggressive water conservation goal for annual water savings of 99,000 acre-feet (AF) by 2030 and 110,000 AF by 2040, and 126,000 AF by 2050. As Valley Water faces challenges from extreme weather events and drought, water conservation will continue to be amongst the most cost-effective tools for efficiently meeting current and future demands while mitigating droughts. By implementing the guiding principles in the Board’s resolution calling for conservation as a way of life on June 13, 2023, Valley Water will continue encouraging water conservation as a life-long habit and seek to keep drought-level participation and engagement in conservation programs.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>▪ Continue achieving water savings from the public and minimize water use rebound increasing to pre-drought levels through continued water waste restriction enforcement, year-round educational outreach, media campaigns and effective water conservation campaigns to encourage conservation as a way of life.</li> <li>▪ Increase collaboration with our retailer partners to promote Valley Water’s water conservation programs and to obtain needed data to better target programs.</li> <li>▪ Engage and support private-sector organizations, local, state, and federal agencies that promote water conservation.</li> <li>▪ Increase participation of local businesses and corporations so they may partake in conservation efforts and programs, including compliance with new restrictions on watering CII nonfunctional turf through continued partnerships with: (1), BAWSCA to host a series of workshops to support regional water retailers’ compliance with water efficiency related state regulations, including the Conservation Framework and the ban on irrigating non-functional turf; and (2), CalWEP to provide funding for and collaborate on the development of a non-functional turf toolkit intended to equip water retailers with resources that promote consistent approaches, guidelines, and outreach messaging for the various stakeholder groups affected by the ban</li> <li>▪ Ensure water conservation programs are available to all sectors of the community and support renters, seniors, and U.S. veterans.</li> <li>▪ Develop and implement a Drought Response Plan with support and input from our retailer partners and the broader community.</li> <li>▪ Continue to pursue the “no regrets” package, which addresses advanced metering infrastructure, Graywater Rebate Program expansion, leak repair incentives, and stormwater capture (agricultural land recharge, stormwater recharge, rain barrel rebates, and rain garden rebates).</li> <li>▪ Continue to advocate with cities to promote Valley Water’s water conservation programs to residents and businesses and renew and develop additional cost-share agreements with cities for Valley Water’s various conservation programs.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>▪ Water Supply and Demand Management Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>▪ Water Conservation Strategic Plan</li> <li>▪ Stormwater Resource Plans</li> <li>▪ Water Supply Master Plan</li> <li>▪ Safe, Clean Water and Natural Flood Protection Program</li> </ul>



# NATURAL FLOOD PROTECTION

**GOAL:** Provide natural flood protection to reduce risk and improve health and safety.

<b>Objective 1</b>	<b>Protect people and property from flooding in all regions of the County, by applying a comprehensive, integrated watershed management approach that balances environmental quality, environmental justice, sustainability, and cost.</b>
<b>Challenge/ Opportunity</b>	<p>Valley Water is challenged to sustain ecosystem health while managing local water resources for flood protection and water supply. By using an integrated approach to planning and design, there is an opportunity to create flood protection projects with multiple benefits, while ensuring schools, senior centers, and group homes for youth and individuals with disabilities, etc., are all represented.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>▪ Strengthen partnerships with the county and local municipalities to improve collaboration and coordination on flood protection projects and areas that are subject to flooding.</li> <li>▪ Finalize Subsequent Environmental Impact Report (SEIR) for the Stream Maintenance Program 2026-2036 (SMP-3).</li> <li>▪ Complete Flood Vulnerability Assessments for the Lower Peninsula and West Valley Watersheds to address risks to health and safety and locations where infrastructure is no longer meeting the design level of service.</li> <li>▪ Ensure active participation by county and local municipal governments in the watershed master planning process.</li> <li>▪ Complete construction of Reaches 1-3 of the Shoreline Phase I Project and pursue funding alternatives for Reaches 4-5 to provide 100-year coastal flood risk management, ecosystem restoration, recreational opportunities, and resiliency for sea level rise.</li> <li>▪ Continue construction for Upper Llagas Creek Flood Protection Project Phase 2B and work with NRCS to identify additional funding beyond the \$80M for the project secured in FY25.</li> <li>▪ Continue construction for the Palo Alto Flood Basin Project, a repair project to replace six hydraulic flap gates and includes seismic retrofit and rehabilitation work.</li> <li>▪ Advance the Sunnyvale East/West Channels Project into construction to provide 100-year storm water flood protection.</li> <li>▪ Work with USACE to design the Upper Guadalupe River Project for 100-year flood protection, while also evaluating smaller-scale interim projects, developing an implementation strategy, and pursuing potential grant funding.</li> <li>▪ Continue to partner with the San Francisquito Joint Powers Authority (JPA) on the San Francisquito Creek upstream 101 Project.</li> <li>▪ Determine what policy role Valley Water should play with the San Francisquito Creek JPA, including determining what entity should be responsible for ongoing operations and maintenance.</li> <li>▪ Continue design and construction of the Coyote Creek Flood Protection Project and ongoing plant maintenance of Coyote Creek Flood Management Measures Project.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>▪ Capital Improvement Program Committee</li> <li>▪ Board Policy and Planning Committee</li> <li>▪ Safe Clean Water and Natural Flood Protection Program Independent Monitoring Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>▪ Watershed Master Plans</li> <li>▪ Safe, Clean Water and Natural Flood Protection Program</li> <li>▪ CIP Five-Year Plan</li> <li>▪ Stream Maintenance Program</li> </ul>



# ENVIRONMENTAL STEWARDSHIP

**GOAL:** *Sustain ecosystem health while managing local water resources for flood protection and water supply.*

<b>Objective 1</b>	<b>Plan and design projects with multiple benefits, including protecting ecosystem functions, enhancing habitat, and improving connectivity in all regions of the County.</b>
<b>Challenge/ Opportunity</b>	Valley Water’s projects and programs require integrated planning to ensure capital improvements, operations, and maintenance activities are balanced with environmental stewardship goals. Valley Water strives to protect and restore habitats to support native species throughout Santa Clara County.
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>▪ Continue to develop West Valley and Lower Peninsula watershed master plans, including appropriate metrics to monitor Valley Water’s impacts on and benefit to the environment.</li> <li>▪ Complete Greenhouse Gas (GHG) Reduction Plan as part of the Extreme Weather Events Action Plan implementation.</li> <li>▪ Complete the Planning Study Report for the Calabazas/San Tomas Aquino (STA) Creek-Marsh Connection Project (Creek-Marsh Connection Project).</li> <li>▪ Complete the Ogier Ponds Separation from Coyote Creek Planning Study Report.</li> <li>▪ Complete the Moffett Fish Ladder Planning Study Report and continue design for the preferred alternative.</li> <li>▪ Begin construction of Pond A4 Resilient Habitat Restoration Project Phase 1, including staging area construction and initial mudflat creation.</li> <li>▪ Continue to develop and build on partnerships with environmental organizations and tribal communities when developing projects.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>▪ Board Policy and Monitoring Committee</li> <li>▪ Capital Improvement Committee</li> <li>▪ Stream Planning and Operations Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>▪ Watershed Master Plans</li> <li>▪ Greenhouse Gas Reduction Plan</li> <li>▪ Extreme Weather Events Action Plan</li> <li>▪ CIP Five-Year Plan</li> </ul>





## ENVIRONMENTAL STEWARDSHIP

<b>Objective 2</b>	<b>Protect creeks, bay, and other aquatic ecosystems from threats of pollution and degradation.</b>
<b>Challenge/ Opportunity</b>	<p>Valley Water continues to coordinate with local cities and agencies to improve the health of our local waterways, including pollution prevention and addressing threats to water quality. Opportunities exist to further collaborate with the County, cities, and social services agencies on encampment management efforts and to develop long-term solutions for unhoused individuals to keep our creeks clean.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>• Continue efforts to protect the ecosystem and water quality of our water bodies and the integrity of our infrastructure. Such efforts include preventing stormwater pollution, increased implementation of green stormwater infrastructure, addressing mercury pollution, encampment clean ups, and other efforts under Safe Clean Water B and F priorities.</li> <li>• Continue to manage the Portable Toilet Facility Program to reduce bio-waste discharges into the waterways.</li> <li>• Continue partnerships and investments on a regional scale such as the South Bay Salt Pond Restoration and Santa Clara Valley Urban Runoff Pollution Prevention Program (SCVURPPP).</li> <li>• Continue opportunities for volunteers to support cleanup efforts and events.</li> <li>• Support legislative efforts to eliminate or reduce waste entering waterways.</li> <li>• Pursue MOAs with local agencies and the County to holistically manage encampments on waterways.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>• Environmental Creek Cleanup Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>• Watershed Master Plans</li> <li>• Santa Clara Valley Urban Runoff Pollution Prevention Program</li> <li>• Stormwater Resource Plan</li> <li>• Safe, Clean Water and Natural Flood Protection Program</li> </ul>





## ENVIRONMENTAL STEWARDSHIP

<b>Objective 3</b>	<b>Complete and implement the Fisheries and Aquatic Habitat Collaborative Effort (FAHCE) agreement.</b>
<b>Challenge/ Opportunity</b>	<p>For over 25 years, Valley Water has been working to resolve compliance challenges and disagreements surrounding fish, wildlife, water quality, and other beneficial uses in Coyote Creek, Guadalupe River, and Stevens Creek watershed areas. Challenges to fully implementing the FAHCE agreement include obtaining federal and state permits from multiple regulatory agencies, refining and processing water rights change petitions, the technical complexity of the fisheries impacts analysis, coordination with other ongoing related projects, and managing expectations of interested parties.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>▪ Continue to implement the FAHCE Plus flow measures.</li> <li>▪ Continue to implement feasibility studies, monitoring activities, and planning for various fish passage and habitat improvements as identified in existing Settlement Agreement.</li> <li>▪ Continue fisheries monitoring program.</li> <li>▪ Continue to support an adaptive management program that encompasses all three creeks.</li> <li>▪ Continue coordination with the ADSRP project.</li> <li>▪ Continue to plan and design phase 1 non-flow measures at Ogier Ponds and Moffett Fish Ladder.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>▪ Stream Planning and Operations Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>▪ FAHCE Annual Monitoring Report</li> <li>▪ Fish Habitat Restoration Plan for Coyote Creek, Guadalupe River, and Stevens Creek Watersheds</li> <li>▪ Seismic Retrofit Programs for Dam Safety</li> <li>▪ Aquatic habitat restoration plans/feasibility studies/site-specific improvements affecting all three watersheds (e.g., Countywide Large Woody Debris Program)</li> <li>▪ Collaborative agreements for in-stream habitat improvements (e.g., collaboration with County Parks)</li> <li>▪ Watershed Master Plans</li> <li>▪ Ogier Ponds Planning Study Report</li> </ul>





# ADDRESSING ENCAMPMENTS OF UNSHELTERED PEOPLE

**GOAL:** *Safeguard water resources and facilities from encampment impacts.*

<b>Objective 1</b>	<b>Protect waterways and facilities from encampment impacts while collaborating with community partners and supporting regional efforts to reduce homelessness.</b>
<b>Challenge/ Opportunity</b>	<p>Valley Water is challenged to protect waterways, water supply facilities, and flood risk reduction infrastructure from the impacts of encampments, which include discharge of trash, debris, biowaste, and other hazardous materials, soil erosion, and wildfire risks, as well as damage to flood protection infrastructure and environmental mitigation sites. Opportunities exist to collaborate with local governments, service providers, and unsheltered people to reduce these impacts and to support regional efforts that provide housing and services for unsheltered individuals.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>▪ Continue large scale trash cleanups on Valley Water lands to reduce encampment-generated pollution.</li> <li>▪ Enforce the Water Resources Protection Zones (WRPZ) Ordinance to address high-priority health, safety, and environmental hazards.</li> <li>▪ Provide outreach on Encampment Condition Guidelines to promote safer practices.</li> <li>▪ Continue management of the Portable Toilet Facility Program to reduce bio-waste discharges.</li> <li>▪ Continue to provide waste receptacles in heavily impacted encampment areas as needed.</li> <li>▪ Continue to support the provision of outreach services through the agreement with the Santa Clara County Office of Supportive Housing.</li> <li>▪ Continue geospatial mapping of encampments on Valley Water lands to monitor intervention effectiveness.</li> <li>▪ Explore joint committees, MOAs, or other partnerships with agencies to address encampments collaboratively.</li> <li>▪ Coordinate with agency and private partners on land use opportunities to support emergency or transitional housing.</li> <li>▪ Explore state legislation and policy opportunities to support the expansion of housing and service options for unsheltered individuals.</li> <li>▪ Pursue state and federal grants with local partners in support of efforts to develop low-barrier navigation centers, supportive housing, transitional housing, and affordable housing.</li> <li>▪ Pursue rehabilitation and restoration of encampment-related environmental impacts under the Stream Maintenance Program (SMP).</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>▪ Environmental Creek Cleanup Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>▪ Water Resources Protection Zones Ordinance Implementation Plan</li> </ul>



## ADDRESSING ENCAMPMENTS OF UNSHELTERED PEOPLE

<b>Objective 2</b>	<b>Protect the safety of Valley Water staff, residential neighbors, and unsheltered individuals by working independently and in partnership with law enforcement agencies.</b>
<b>Challenge/ Opportunity</b>	<p>There are serious safety concerns for staff, residential neighbors, and unsheltered individuals in and around encampments on Valley Water lands. Hazards include threats, aggressive behavior, exposure to weapons and dangerous animals, wildfire from campfires, solar panels, and propane tanks, and flood risks that can cause serious injury or death. Opportunities exist to expand the use of technology and strengthen collaborations with law enforcement agencies, the District Attorney’s Office, and local municipalities to improve incident response and manage risks to enhance safety for all.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>• Utilize geospatial tracking and critical event notifications to provide staff with real-time security advisories.</li> <li>• Continue working with local law enforcement to support staff safety, including maintaining the Stream Stewardship Law Enforcement agreement with San Jose Police Department.</li> <li>• Collaborate with law enforcement and the Santa Clara County District Attorney’s Office to enforce WRPZ Ordinance prohibitions, especially for high priority violations that impact safety.</li> <li>• Pursue restraining orders against individuals who threaten staff.</li> <li>• Continue weed abatement and fuel reduction work around encampments to reduce wildfire risks.</li> <li>• Pursue MOAs with local municipalities and the County to improve incident response and address activities that threaten the safety of staff and the public.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>• Environmental Creek Cleanup Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>• Water Resources Protection Zones Ordinance Implementation Plan</li> </ul>

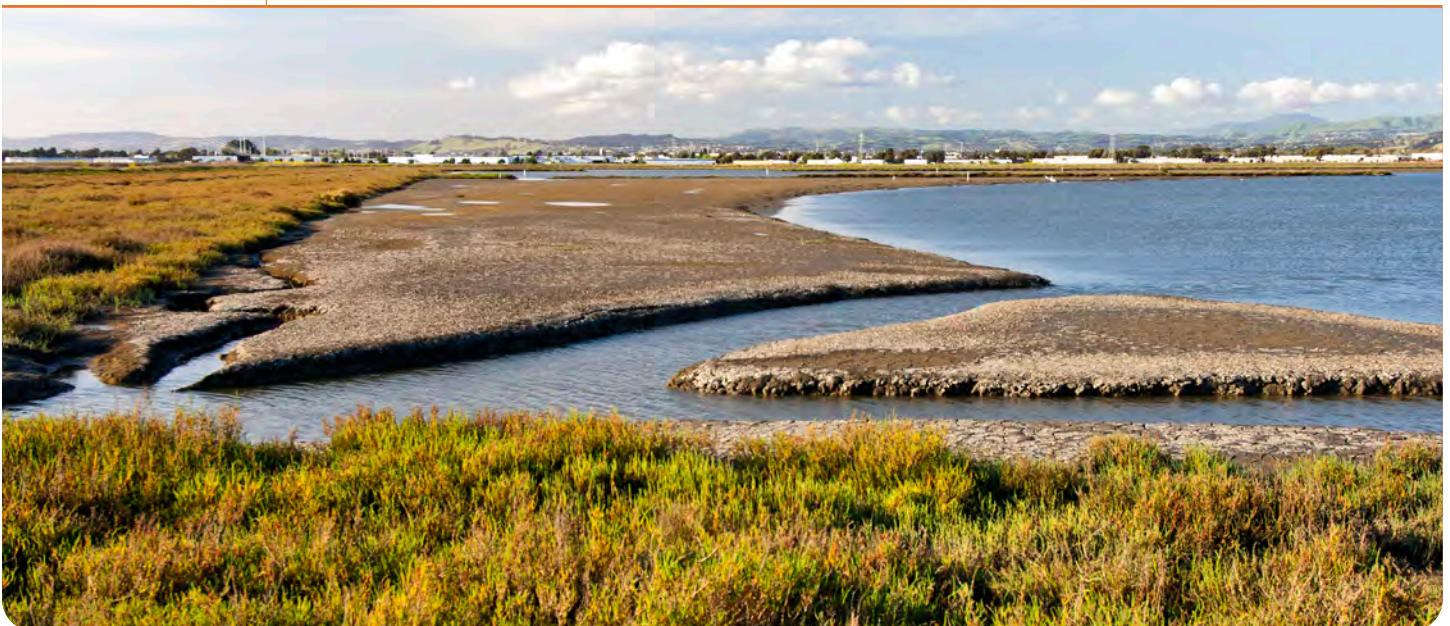




# EXTREME WEATHER EVENTS

**GOAL:** *Mitigate carbon emissions and adapt Valley Water operations to extreme weather events.*

<b>Objective 1</b>	<b>Address future impacts of extreme weather events to Valley Water's mission and operations.</b>
<b>Challenge/ Opportunity</b>	<p>Valley Water's ability to fulfill its mission will be challenged in the future by warmer temperatures, changing precipitation patterns, reduced snowpack, and rising sea levels. Valley Water has been working on greenhouse reduction efforts since 2008 and many adaptation actions over the past decade; however, with adoption of the Extreme Weather Events Action Plan there is an opportunity for greater impact.</p>
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>• Finalize Greenhouse Gas (GHG) Reduction Plan which updates GHG inventory methodology to include all Valley Water activities and identifies specific, measurable actions to reduce emissions and streamline CEQA for future capital projects.</li> <li>• Continue to monitor progress on adaptation actions as identified in the Extreme Weather Events Action Plan and support high priority projects such as the South San Francisco Bay Shoreline project.</li> <li>• Ensure incorporation of environmental justice (EJ) considerations into planning and processes to support mitigation of carbon emissions and impact from extreme weather events.</li> <li>• Complete Valley Water carbon sequestration program to offset emissions from capital projects.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>• Board Policy and Monitoring Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>• Extreme Weather Events Action Plan</li> <li>• Greenhouse Gas Reduction Plan</li> </ul>





# BUSINESS MANAGEMENT

**GOAL:** *Promote effective management of water supply, flood protection, and environmental stewardship through responsive and socially responsible business services.*

<p><b>Objective 1</b></p>	<p><b>Maintain appropriate staffing levels and expertise, prioritize the safety of our staff, and build and sustain a collaborative working environment for all staff and partners while ensuring fair employment.</b></p>
<p><b>Challenge/ Opportunity</b></p>	<p>The Board recognizes that Valley Water’s workforce is the critical component to providing clean, safe drinking water, effective flood protection, and environmental stewardship. The Board therefore remains committed to supporting the recruitment of capable employees with knowledge and subject matter expertise, investing in staff training to meet changing skills and capacity needs, developing the necessary policies and guidance that strengthen employee safety, and establishing Valley Water as an employer of choice.</p>
<p><b>FY26 Tactics</b></p>	<ul style="list-style-type: none"> <li>• Continue to implement initiatives that will expand hiring outreach to individuals that are disabled or have health conditions/impairments, military veterans, and formerly incarcerated individuals, with an emphasis on hiring from the local region.</li> <li>• Continue to implement next generation and career pathways program to provide internal and external development for professional growth.</li> <li>• Advance the development of a skilled trades apprenticeship program.</li> <li>• Maximize the safety of staff working in creeks, encampments, and Valley Water facilities, and continue to promote health &amp; safety guidance to protect staff from public health emergencies and environmental impacts.</li> </ul>
<p><b>Monitoring</b></p>	<ul style="list-style-type: none"> <li>• Board Policy and Monitoring Committee</li> </ul>
<p><b>Related Staff Plans</b></p>	





## BUSINESS MANAGEMENT

<b>Objective 2</b>	<b>Provide affordable and cost-effective level of services.</b>
<b>Challenge/ Opportunity</b>	The Board understands its responsibility to regularly evaluate and monitor Valley Water’s financial status to ensure the level of services provided are reasonable and cost effective. As such, driving continual improvement efforts are key to delivering affordable and effective services while controlling expectations regarding what Valley Water can achieve and what it can afford to do. In addition, the affordability of water continues to be a major issue faced by communities across the nation. The Board has an opportunity to raise issues around water affordability at local and statewide levels and advocate for changes that benefit all communities.
<b>FY26 Tactics</b>	<ul style="list-style-type: none"> <li>• Complete 3-4 Board-initiated or management-initiated performance audits, or other performance improvement efforts, benchmarking studies, or best practice implementations.</li> <li>• Establish Valley Water as a statewide leader in conversations around water affordability.</li> <li>• Continue to seek and obtain grants and funding from federal, state and other sources.</li> <li>• Continue to fund a residential water rate assistance program.</li> </ul>
<b>Monitoring</b>	<ul style="list-style-type: none"> <li>• Board Audit Committee</li> </ul>
<b>Related Staff Plans</b>	<ul style="list-style-type: none"> <li>• Operating and Capital Budget</li> <li>• Board and Management Audit Reports</li> </ul>



# Appendix A

## Board Governance Policies/Ends Policies

The Board has adopted **Board Governance Policies** which describe how the board conducts its business, what they have directed the Board Appointed Officers (BAO) to accomplish, and constraints on the BAOs that establish prudent and ethical boundaries within which all activity and decisions must take place.

Ends Policies, also referred to as **Long Term Goals and Objectives**, provide direction to the BAOs to accomplish Valley Water’s mission.

A full list of the Board Governance Policies can be found here:

<https://www.valleywater.org/how-we-operate/board-governance-policies>

### Ends Policy E-1: Mission and General Principles

**In implementing Board directions, staff will be guided by the following general principles:**

- 1.1. An integrated, socially equitable, and balanced approach in managing a sustainable water supply, effective natural flood protection, and healthy watersheds is essential to the future of all communities served.
- 1.2. Effective public engagement by Valley Water is achieved through transparent, open communication that informs and generates participation among all communities, including disadvantaged communities, communities of color, and communities with limited English proficiency, as well as other key stakeholders.
- 1.3. Collaboration with government, academic, private, non-governmental, and non-profit organizations, as well as diverse and disadvantaged communities is integral to accomplishing the Valley Water mission.
- 1.4. A net positive impact on the environment and providing benefits equitably across all communities is required in order to accomplish the Valley Water mission.
- 1.5. Recognize that Valley Water operations and services are critical to the economic vitality of Silicon Valley, ensuring that economic benefits are equitable for all communities that we serve.
- 1.6. As standard practice, all work products shall be visually pleasing, sustainable, cost-effective, culturally appropriate, equitable across all communities, and reflect the characteristics of the surrounding urban setting and natural habitat using appropriate materials, colors, shapes, art works, vegetation, and surface treatments. This includes the naming of facilities in a manner that is respectful of all diverse communities.
- 1.7. Valley Water is committed to environmental justice and shall provide for the fair treatment and meaningful engagement of all people regardless of race, color, gender identity, disability status, national origin, tribe, culture, income, immigration status, or English language proficiency, with respect to the planning, projects, policies, services, and operations of Valley Water. Environmental Justice is achieved when all people receive:
  - equitable consideration in the planning and execution of flood protection, water supply, safe drinking water, water resources stewardship projects, and protection from environmental and health hazards, and
  - equal access to Valley Water’s decision-making process.

### Ends Policy E-2: Water Supply Services

**Valley Water provides a reliable, safe, and affordable water supply for current and future generations in all communities served.**

#### GOAL

- 2.1. Meet 100 percent of annual water demand during non-drought years and at least 80 percent of demand in drought years.

#### GOAL

- 2.2. Protect and sustain the county’s existing, diverse water supplies.

**Objectives**

- 2.2.1. Manage groundwater to ensure sustainable supplies and avoid land subsidence.
- 2.2.2. Aggressively protect groundwater from the threat of contamination.
- 2.2.3. Protect imported water supplies and associated contracts and partnerships.
- 2.2.4. Protect and manage local surface water supplies and associated water rights.
- 2.2.5. Deliver reliable, high quality drinking water from water treatment plants.

**GOAL**

2.3. Protect and maintain existing water infrastructure.

**Objectives**

- 2.3.1. Plan for infrastructure maintenance and replacement to reduce risk of failure.
- 2.3.2. Prioritize funding for maintenance and replacement of existing water infrastructure over investments in new infrastructure.
- 2.3.3. Prepare for and respond effectively to water utility emergencies.

**GOAL**

2.4. Increase regional self-reliance through water conservation and reuse.

**Objectives**

- 2.4.1. Maximize utilization of all demand management tools.
- 2.4.2. Incentivize water use efficiency and water conservation.
- 2.4.3. Promote, protect and expand potable and non-potable water reuse.
- 2.4.4. Promote stormwater capture and reuse.

**GOAL**

2.5. Manage water resources using an integrated, science-based approach.

**Objectives**

- 2.5.1. Plan for future water supply needs.
- 2.5.2. Promote efficient and reliable operation of water supply systems.
- 2.5.3. Promote water supply projects with multiple benefits, including environmental stewardship and flood protection.
- 2.5.4. Invest in and rely on science to support planning and decision-making.
- 2.5.5. Build and maintain effective partnerships to achieve water supply goals.

**GOAL**

2.6. Promote access to equitable and affordable water supplies.

**Objectives**

- 2.6.1. Promote equal access to clean, safe, and affordable water supply across all communities served.
- 2.6.2. Maintain affordable water rates through cost-effective water supply investments and management.
- 2.6.3. Continue customer assistance and incentive programs.

**Ends Policy E-3: Natural Flood Protection**

**Natural flood protection is provided to reduce risk and improve health and safety for residents, businesses, and visitors, now and into the future.**

**GOAL**

3.1. Maintain flood protection facilities to design levels of protection.

**Objectives**

- 3.1.1. Prioritize maintenance of existing facilities over construction of new capital projects.
- 3.1.2. Inspect and maintain facilities on a regular basis.
- 3.1.3. Perform maintenance using maintenance guidelines updated on a regular basis.

**GOAL**

3.2. Assist people, businesses, schools, and communities to prepare for, respond to, and recover from flooding through equitable and effective engagement.

**Objectives**

- 3.2.1. Develop, maintain, and communicate emergency action plans.
- 3.2.2. Develop, maintain, and communicate flood information to the community.

- 3.2.3. Provide expertise in flood forecasting and flood warning systems to municipalities.
- 3.2.4. Provide expertise to encourage public agencies to reduce flood risk and protect floodplain benefits.

**GOAL**

3.3. Increase the health and safety of residents countywide by reducing community flood risk.

**Objectives**

- 3.3.1. Provide equitable, timely, and achievable flood protection for health and safety.
- 3.3.2. Protect people and property from flooding by applying a comprehensive, integrated watershed management approach that balances environmental quality, sustainability, and cost.

**Ends Policy E-4: Water Resources Stewardship**

**Water resources stewardship protects and enhances ecosystem health.**

**GOAL**

4.1. Use a science-based, inclusive approach to protect Santa Clara County’s watersheds and aquatic ecosystems for current and future generations.

**Objectives**

- 4.1.1. Develop and share data to support resilient ecosystems and healthy populations of native species.
- 4.1.2. Monitor stream, reservoir, and Bay ecosystem health.
- 4.1.3. Use data to prioritize and equitably implement actions to reduce pollution, restore endangered species habitat, and enhance ecosystem function.

**GOAL**

4.2. Sustain ecosystem health while managing local water resources for flood protection and water supply.

**Objectives**

- 4.2.1. Plan and design projects with multiple benefits, including protecting ecosystem functions, enhancing habitat, and improving connectivity, equitably in all regions of the county.
- 4.2.2. Operate Valley Water facilities to balance water supply, flood protection, and ecosystem sustainability.

**GOAL**

4.3. Encourage inclusive, sustainable management of water resources in the Bay-Delta and its watersheds to protect imported water supply.

**Objectives**

- 4.3.1. Meet future water supply demand through diverse and coordinated water supply planning.
- 4.3.2. Promote holistic ecosystem management through science-based decision-making.
- 4.3.3. Actively engage in the protection of source water quality through collaboration and funding.

**GOAL**

4.4. Prevent and address pollution of local streams, reservoirs, and the Bay, equitably across all communities. Protect waterbodies from pollution and degradation.

**Objectives**

- 4.4.1. Encourage stormwater capture, treatment, and reuse.
- 4.4.2. Prepare and respond to spills and dumping that threaten local waterways.
- 4.4.3. Collaborate with agencies and nonprofits to address homelessness and its impacts to Santa Clara County Waterways.

**GOAL**

4.5. Engage the community to promote watershed stewardship by providing meaningful engagement in Valley Water programs for all people regardless of race, color, gender identity, disability status, national origin, tribe, culture, income, immigration status, or English language proficiency.

**Objectives**

- 4.5.1. Provide appropriate and equal public access to Valley Water’s streamside and watershed lands.
- 4.5.2. Engage and educate the community in stream and watershed protection.
- 4.5.3. Build partnerships to protect and enhance watersheds and aquatic ecosystems.

## **Ends Policy E-5: Climate Change Mitigation and Adaptation**

**Valley Water is carbon neutral and provides equitable, climate-resilient water supply, flood protection, and water resource stewardship to all communities in Santa Clara County. This will be accomplished through the implementation of the Climate Change Action Plan.**

### **GOAL**

5.1. Minimize greenhouse gas emissions from Valley Water's operations.

#### **Objectives**

- 5.1.1. Expand the use of clean technology in vehicles, equipment, and buildings, and develop carbon-efficient construction and service delivery practices.
- 5.1.2. Optimize energy use and expand renewable energy portfolio.
- 5.1.3. Incentivize low carbon practices, projects, and efforts by employees, contractors, and partners.

### **GOAL**

5.2. Adapt Valley Water's assets and operations to reduce climate change impacts.

#### **Objectives**

- 5.2.1. Improve the resiliency of Santa Clara County's water supply to drought and other climate change impacts.
- 5.2.2. Provide equitable protection from sea level rise and flooding, prioritizing disadvantaged communities.
- 5.2.3. Improve ecosystem resiliency through water resources stewardship.
- 5.2.4. Prepare for climate-related emergencies and provide equal access to information and services, particularly to disadvantaged communities.

## **Ends Policy E-6: Encampments of Unsheltered People**

**Valley Water is committed, through a regional approach, to address the human health, safety, operational and environmental challenges posed by encampments of unsheltered people on Valley Water lands along waterways and at water supply and flood risk reduction facilities.**

### **GOAL**

6.1. Achieve a functional zero level of unsheltered people on Valley Water lands along waterways and at water supply and flood risk reduction facilities.

#### **Objectives**

- 6.1.1. Actively participate in a collaborative regional approach with the County, cities, and other service providers to support their efforts in addressing the challenges posed by encampments of unsheltered people.
- 6.1.2. Increase the level of service for encampment cleanup efforts based on need and resource availability.
- 6.1.3. Identify Valley Water lands for regional partners to use for housing or other services for unsheltered people.

# Appendix B

## Staff Program Plans and Master Plans

Program plans and master plans are developed by staff to achieve the Board’s long-term goals and objectives in relation to Valley Water’s mission and overall business management.

Below is a list of program and master plans that have been referenced in the Board Work Plan. Other plans not listed below can be obtained by contacting the Office of the Clerk of the Board at **(408) 630-2277** or ***clerkoftheboard@valleywater.org***.

- Board Audit Reports  
<https://www.valleywater.org/board-audit-committee-audit-reports>
- Capital Improvement Program  
<https://www.valleywater.org/how-we-operate/five-year-capital-improvement-program>
- Countywide Water Reuse Master Plan  
<https://www.valleywater.org/your-water/recycled-and-purified-water>
- Groundwater Management Plan  
<https://www.valleywater.org/your-water/where-your-water-comes/groundwater/sustainable>
- Ogier Ponds Feasibility Study  
<https://www.valleywater.org/project-updates/ogier-ponds-coyote-creek-separation-project>
- Operating and Capital Budget  
<https://www.valleywater.org/how-we-operate/financebudget>
- Safe, Clean Water and Natural Flood Protection Program  
<https://www.valleywater.org/safe-clean-water-and-natural-flood-protection-program>
- Santa Clara Valley Urban Runoff Pollution Prevention Program  
<https://scvurppp.org/>
- Stormwater Resource Plan  
<https://scvurppp.org/swrp/>
- Water Conservation Strategic Plan  
<https://www.valleywater.org/droughtsaving-water/studies-and-reports>
- Water Supply Master Plan  
<https://www.valleywater.org/your-water/water-supply-planning/water-supply-master-plan>
- Water Utility Infrastructure Master Plan  
<https://www.valleywater.org/project-updates/water-utility-infrastructure-master-plan-implementation-projects>

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# Valley Water

Clean Water • Healthy Environment • Flood Protection

Santa Clara Valley Water District  
5750 Almaden Expressway, San José, CA 95118-3686  
Phone: (408) 265-2600 Fax: (408) 266-0271  
[www.valleywater.org](http://www.valleywater.org)

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# Santa Clara Valley Water District

File No.: 26-0468

Agenda Date: 5/19/2026  
Item No.: 4.5.

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## COMMITTEE AGENDA MEMORANDUM Board Policy and Monitoring Committee

Government Code § 84308 Applies: Yes  No   
(If "YES" Complete Attachment A - Gov. Code § 84308)

### SUBJECT:

Review and Discuss the 2026 Board Policy and Monitoring Committee (BPMC) Work Plan and Make Adjustments as Necessary, and Confirm the Committees Next Meeting Date.

### RECOMMENDATION:

Review and discuss the 2026 BPMC Work Plan and make adjustments as necessary, and confirm the Committees next meeting date.

### SUMMARY:

Work Plans are created and implemented by all Board Committees to increase Committee efficiency, provide increased public notice of intended Committee discussions, and enable improved follow-up by staff. Work Plans are dynamic documents managed by Committee Chairs and are subject to change.

Discussion of topics as stated in the Plan have been described based on information from the following sources:

- Items referred to the Committee by the Board;
- Items requested by the Committee to be brought back by staff;
- Items scheduled for presentation to the full Board of Directors and
- Items identified by staff.

The BPMC Work Plan contained in Attachment 1 is presented for the Committee's review to determine and confirm topics for discussion in 2026.

### ENVIRONMENTAL JUSTICE IMPACT:

There are no environmental justice impacts associated with this item.

### ATTACHMENTS:

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**File No.:** 26-0468

**Agenda Date:** 5/19/2026  
**Item No.:** 4.5.

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Attachment 1: 2026 BPMC Committee Work Plan

**UNCLASSIFIED MANAGER:**  
Wendy Ho, 408-630-3874

# Board Policy and Monitoring Committee 2026 Work Plan

May 19, 2026

Subject	Task	January	February	March	April	May	June	July	August	September	October	November	December
<b>Board Planning Process &amp; Policy Review</b>	FY26-27 Board Work Plan												
	• Review and provide feedback on the existing FY25-26 Board Work Plan				X	X							
	• Review Draft FY26-27 Board Work Plan												
	Update on Watershed Master Plans					X							
	Development Impact Fee Study			X									
	Technology Disruption Policy					X							
<b>Other Assignments Requested by the Board</b>	Develop Complaint Process for Board Appointed Officers (BAOs)												
	• Identify and discuss potential issues and focus areas of the BAO Complaint Process to provide as input to the Board auditor			X	X	X							
	• Develop Complaint Process for BAOs after audit completion												
	Board Member Roles/Responsibilities when serving on JPAs.							X					
	Review potential changes to SCW Program KPIs based on SCW Program Audit Findings #s: 2, 3, 6, 7 and 9.				X								
	Review and discuss existing policies regarding Board Member expenditures, including travel cancelation policies.			X									

Updated May 7, 2026

\*Red item added.

✘ - Item Moved or Deleted

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