

# **Fiscal Year 2020 Board Work Plan Development and Proposed Committee and Working Group Fiscal Year 2020 Assignments**

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March 12, 2019 | Board of Directors Meeting



**Valley Water**

Clean Water • Healthy Environment • Flood Protection

# RECOMMENDATIONS

## **The BPPC recommends that the Board:**



- A. Review and approve the draft Goals, Strategies and Focuses for incorporation into the FY2020 Board Work Plan;
- B. Review and approve the proposed committee and working group assignment for Board engagement in its FY2020 Work Plan; and
- C. If Recommendations A and B are approved, direct the Fisheries and Aquatic Habitat Collaborative Effort Ad Hoc Committee and the Diversity and Inclusion Ad Hoc Committee to revise their names and roles and present to the Board for approval.

# WATER SUPPLY

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Ensure current and future water supply for municipalities, industries, agriculture, and the environment is reliable (E-2.1). *Refine language to convey resilient safe, and affordable water supply*

**FY19 Strategy 1:** Finalize the Fisheries and Aquatic Habitat Collaborative Effort (FAHCE). *Carry forward to FY20*

**FY19 Focus:** Complete planning, permitting, and other actions necessary to finalize the resolution of the complaint. *Change the word "finalize" to "implement" since the timeline/schedule is more complex than original anticipated*

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 1:** To be developed.

**FY20 Strategy 1:** Finalize the Fisheries and Aquatic Habitat Collaborative Effort (FAHCE).

**FY20 Focus:** Expedite early implementation of feasibility studies, monitoring activities, and planning and construction of various fish passage improvements.

## Proposed Committee/Working Group Assignment

- Water Conservation and Demand Management Committee (Revise Goal 1: E-2.1)
- FAHCE Ad Hoc Committee (FY20 Strategy 1 and Focus)

# WATER SUPPLY

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Ensure current and future water supply for municipalities, industries, agriculture, and the environment is reliable (E-2.1). *Refine language to convey resilient safe, and affordable water supply*

**FY19 Strategy 2:** Actively Pursue Efforts to Increase Water Storage Opportunities. *Carry forward to FY20*

**FY19 Focus:** Seek and secure funding sources and partnerships for the Pacheco Reservoir Project. *Add language regarding the "evaluation of feasibility and acceptability of storage opportunities"*

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 1:** To be developed.

**FY20 Strategy 2:** Actively Pursue Efforts to Increase Water Storage Opportunities.

**FY20 Focus:** Pursue opportunities to develop surface and groundwater storage projects that align with Valley Water's mission.

## Proposed Committee/Working Group Assignment

- Water Storage Exploratory Committee (Strategy 2 and Focus)

# WATER SUPPLY

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Ensure current and future water supply for municipalities, industries, agriculture, and the environment is reliable (E-2.1). **Refine language to convey resilient safe, and affordable water supply**

**FY19 Strategy 3:** Actively Participate in Decisions Regarding the California Water Fix. **Carry forward to FY20**

**FY19 Focus:** Continue to engage and negotiate financial arrangements to protect Santa Clara County's and the residents' interests through participation serving on the Delta Conveyance Design and Construction Authority (DCA). This Joint Powers Authority is charged with the management of design and construction of the WaterFix facilities. **Make FY20 focus more broad**

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 1:** To be developed.

**FY20 Strategy 3:** Actively Participate in Decisions Regarding the California Water Fix.

**FY20 Focus:** As a voice for Northern California, continue to engage and negotiate, through serving on the Delta Conveyance Design and Construction Authority and Finance Authority in adherence to Board approved Guiding Principles, to protect Santa Clara County's interests. Additionally, seek water exchange and transfer opportunities.

## Proposed Committee/Working Group Assignment

- California WaterFix Working Group (Strategy 3 and Focus)

# WATER SUPPLY

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Ensure current and future water supply for municipalities, industries, agriculture, and the environment is reliable (E-2.1). **Refine language to convey resilient safe, and affordable water supply**

**FY19 Strategy 4:** Advance Recycled and Purified Water Efforts with the City of San Jose and Other Agencies.  
**Carry forward to FY20**

**FY19 Focus:** Increase efforts to expand non-potable and advance purified water county-wide by engaging with all cities within the county to determine county-wide interest and prioritization. Work with City of San José to resolve identified issues of land, treated wastewater quality, and reverse osmosis concentrate management. Pursue a Public-Private Partnership (P3) delivery method for the program. **Carry forward to FY20**

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 1:** To be developed.

**FY20 Strategy 4:** Lead Recycled and Purified Water Efforts with the City of San Jose and Other Agencies.

**FY20 Focus:** Develop a portfolio of advanced purified water and recycled water sources to meet the 24,000-acre foot target as identified in the 2040 Water Supply Master Plan.

## Proposed Committee/Working Group Assignment

- Recycled Water Committee (Strategy 4 and Focus)

# WATER SUPPLY

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Ensure current and future water supply for municipalities, industries, agriculture, and the environment is reliable (E-2.1). *Refine language to convey resilient safe, and affordable water supply*

**New Strategy 5:** *No Regrets Approach*

**New Focus:** *To be developed*

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 1:** To be developed.

**FY20 Strategy 5:** Engage and educate the community, local elected officials and staff on future water supply strategies in Santa Clara County.

**FY20 Focus:** Aggressively implement “no regrets package” as identified in the 2040 Water Supply Master Plan, with emphasis on a leadership role in implementing the model ordinance.

## Proposed Committee/Working Group Assignment

- Water Conservation and Demand Management Committee (Strategy 5 and Focus)

# WATER SUPPLY

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Ensure current and future water supply for municipalities, industries, agriculture, and the environment is reliable (E-2.1). **Refine language to convey resilient safe, and affordable water supply**

**FY19 Strategy 6:** Advance Anderson Dam Seismic Retrofit Project. **Carry forward to FY20**

**FY19 Focus:** Continue to work with appropriate regulatory agencies to review and obtain approval for all project design plans. Release for review and certify the Draft Environmental Report. Continue to inform the public and neighborhoods of the project progress and construction timeline. **Carry forward to FY20.**

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 1:** To be developed.

**FY20 Strategy 6:** Advance Anderson Dam Seismic Retrofit Project.

**FY20 Focus:** Continue to work with appropriate regulatory agencies to review and obtain approval for all project design plans. Release for review and certify the Draft Environmental Report. Continue to inform the public and neighborhoods of the project progress and construction timeline (Project Delivery).  
Balance flood protection, water supply, and environmental flow requirements appropriately for annual operations prior to completion of the construction of Anderson Dam Seismic Retrofit (Rule Curve).

## Proposed Committee/Working Group Assignment

- Annual Board discussion/action (FY20 Focus – Rule Curve)
- Capital Improvement Program (CIP) Committee (FY20 Focus – Project Delivery)



# NATURAL FLOOD PROTECTION

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Provide natural flood protection for residents, businesses, and visitors (E-3.1). *Carry forward to FY20*

**FY19 Strategy 1:** Provide for a Watershed-Wide Regulatory Planning and Permitting Effort. *Carry forward to FY20*

**FY19 Focus:** At the federal level, expedite U.S. Fish and Wildlife Service permit process and streamline the permit review process. At the state level, continue to pursue legislation (SB 1301 [Beall] Expedited Permitting for Dam Safety and Flood Risk Reduction) to expedite permits for projects that meet certain life-safety criteria, such as projects located in high flood risk watersheds, projects to address high hazard dams with seismic restrictions, and high-risk tidal flood zones of national economic importance, among others. *Broaden the FY20 focus – do not make it so specific to SB1301*

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 1:** Provide natural flood protection for residents, businesses, and visitors (E-3.1).

**FY20 Strategy 1:** Pursue opportunities to expedite regulatory permit processes and streamline permit reviews.

**FY20 Focus:** Provide for a Watershed-Wide regulatory planning and permitting effort and pursue other efforts at the state and federal level to expedite permit review

## Proposed Committee/Working Group Assignment

- FAHCE Ad Hoc Committee (Strategy 1 and Focus)

# NATURAL FLOOD PROTECTION

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 2:** Reduce potential for flood damages (E-3.2). *Carry forward to FY20*

**FY19 Strategy 1:** Ensure Immediate Emergency Action Plans and Flood Protection are Provided for Coyote Creek.  
*Broaden to look at other creeks*

**FY19 Focus:** Continue to pursue state and federal funding avenues for the Coyote Creek Flood Protection Project. Apply the Emergency Action Plan to other areas in San José and other cities throughout the county. Continue to raise awareness to property along creeks where Valley Water does not have property rights and manage expectations/awareness of owners to the flood risks associated with encroachments, downed trees, etc. *Broaden to look at other creeks*

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 2:** Reduce potential for flood damages (E-3.2).

**FY20 Strategy 1:** Ensure Emergency Action Plans and flood preparedness measures are provided jointly with local cities, for Flood Hot Spots throughout the County.

**FY20 Focus:** To continue to convey the importance of this Natural Flood Protection Goal 2 Strategy 1, the BPPC recommends incorporating language into the Board's FY20 Budget Message, but moving this item to "monitoring," as the committee agreed that this item was being executed successfully by staff and can be removed from the Board's list of priorities for FY20.

## Proposed Committee/Working Group Assignment

- Regular Board monitoring (Strategy 1 and Focus)

# ENVIRONMENTAL STEWARDSHIP

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Protect and restore creek, bay, and other aquatic ecosystems (E-4.1). **Carry forward to FY20**

**FY19 Strategy 1:** Foster a Coordinated Approach to Environmental Stewardship Efforts. **Carry forward to FY20**

**FY19 Focus:** At the federal level, expedite U.S. Fish and Wildlife Service permit process and streamline the permit review process. At the state level, expedite permits for projects that meet certain life-safety criteria, such as projects located in high flood risk watersheds, projects to address high hazard dams with seismic restrictions, and high-risk tidal flood zones of national economic importance, among others. **Carry forward to FY20**

## BPPC Proposed FY20 Work Plan Content

The BPPC acknowledges that the concept stated in FY19 Strategy and Focus is duplicative of those under Flood Protection (see slide 9). Therefore, the BPPC proposes the following:

**FY20 Goal 1:** Protect and restore creek, bay, and other aquatic ecosystems (E-4.1).

**FY20 Strategy 1:** Attain net positive impact on the environment when implementing flood protection and water supply projects.

**FY20 Focus:** Ensure environmental stewardship is integrated in flood protection and water supply capital projects and Valley Water's operational projects.

## Proposed Committee/Working Group Assignment

- CIP Committee (Strategy 1 and Focus of capital projects)
- Exception reporting by the CEO to the Board (Strategy 1 and Focus of Valley Water's operational projects)

# ENVIRONMENTAL STEWARDSHIP

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Protect and restore creek, bay, and other aquatic ecosystems (E-4.1). Carry forward to FY20

**New Strategy 2:** Collaborate/Strategize with other agencies regarding homeless in creeks

**New Focus:** To be developed

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 1:** Protect and restore creek, bay, and other aquatic ecosystems (E-4.1).

**FY20 Strategy 2:** Promote the protection of creeks, bay, and other aquatic ecosystems from threats of pollution and degradation (E-4.1.3).

**FY20 Focus:** Continue partnership efforts to address homeless encampments along our creeks to protect the ecosystem and water quality of our creeks, the integrity of our infrastructure, and ensure our employees have a safe work environment.

## Proposed Committee/Working Group Assignment

- Homeless Encampment Ad Hoc Committee (Strategy 2 and Focus)

# BUSINESS MANAGEMENT

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

**FY19 Goal 1:** Ensure a work environment that is diverse, inclusive, free of discrimination and harassment, and that provides equal opportunity employment. **This is an Executive Limitation not an Ends Policy**

**FY19 Strategy 1:** Advance Diversity and Inclusion Efforts. **Carry forward to FY20**

**FY19 Focus:** Develop performance reports on recruitment, hires and promotions. Benchmark with best practices in diversity and inclusion programs. **Carry forward to FY20. The Board also expressed the importance of succession planning and long-term resource planning for a sustainable future.**

## BPPC Proposed FY20 Work Plan Content

As the subjects of diversity, inclusion, succession planning, and long-term resource planning are interrelated and are key components of an engaged workforce, the BPPC recommends that the Board develops a new Ends Policy stating the Board's goals and objectives for Valley Water's workforce, and then work with staff to develop strategies and an implementation plan to achieve the goals and objectives.

**FY20 Goal 1:** To be developed.

**FY20 Strategy 1:** To be developed.

**FY20 Focus:** To be developed.

## Proposed Committee/Working Group Assignment

- D&I Ad Hoc Committee develops for the Board's consideration a new Ends Policy and associated strategies and implementations plan. The strategies and implementation plan would identify the FY20 focus.

# BUSINESS MANAGEMENT

## Board Notes/Revisions to FY19 Work Plan for FY20 Work Plan Development

Understand if the level of services Valley Water provides to the public are reasonable and the costs of providing services are affordable and effective.

## BPPC Proposed FY20 Work Plan Content

**FY20 Goal 1:** To be developed.

**FY20 Strategy 3:** To be developed.

**FY20 Focus:** Continue to research and pursue feasible revenue sources allowed by the District Act as presented in the memorandum by the working group. BPPC additionally recommends that a new Ends Policy stating the Board's Goals and Objectives for affordable and effective cost of services, and associated strategies to achieve the goals and objectives be developed.

## Proposed Committee/Working Group Assignment

- Revenue Working Group

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