



## **Santa Clara Valley Water District Board of Directors Meeting**

District Headquarters Board Room  
5700 Almaden Expressway  
San Jose, CA 95050

### **\*AMENDED/APPENDED AGENDA**

**Tuesday, October 4, 2016  
3:00 PM**

**\*ITEMS AMENDED AND/OR APPENDED SINCE THE ORIGINAL PUBLICATION OF THIS  
AGENDA ARE IDENTIFIED BY AN ASTERISK (\*) HEREIN**

**District Mission: Provide Silicon Valley safe, clean water for a healthy life, environment and economy.**

All public records relating to an open session item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the legislative body will be available for public inspection at the Office of the Clerk of the Board at the Santa Clara Valley Water District Headquarters Building, 5700 Almaden Expressway, San Jose, CA 95118, at the same time that the public records are distributed or made available to the legislative body. Santa Clara Valley Water District will make reasonable efforts to accommodate persons with disabilities wishing to attend Board of Directors' meeting. Please advise the Clerk of the Board Office of any special needs by calling (408) 265-2600.

**Note: The finalized Board Agenda, exception items and supplemental items will be posted prior to the meeting in accordance with the Brown Act.**

**Santa Clara Valley Water District  
Board of Directors**

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Tuesday, October 4, 2016

3:00 PM

District Headquarters Board Room

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**1. CALL TO ORDER:**

- 1.1. Roll Call.
- 1.2. Pledge of Allegiance/National Anthem.
- 1.3. Orders of the Day.
  - A. *Approximate Discussion Time (Board); and*
  - B. *Adjustments to the Order of Agenda Items.*
- 1.4. Time Open for Public Comment on any Item not on the Agenda.

*Notice to the public: This item is reserved for persons desiring to address the Board on any matter not on this agenda. Members of the public who wish to address the Board on any item not listed on the agenda should complete a Speaker Card and present it to the Clerk of the Board. The Board Chair will call individuals to the podium in turn. Speakers comments should be limited to three minutes or as set by the Chair. The law does not permit Board action on, or extended discussion of, any item not on the agenda except under special circumstances. If Board action is requested, the matter may be placed on a future agenda. All comments that require a response will be referred to staff for a reply in writing. The Board may take action on any item of business appearing on the posted agenda.*

**2. TIME CERTAIN:**

**3:00 PM**

- \*2.1. REMOVED FROM AGENDA

2.2. Facilitated Board Strategic Priorities Discussion.

[16-0747](#)

- Recommendation:
- A. Review the proposed framework for Board Priorities and Strategic Directions;
  - B. Discuss and prioritize the Issues and Challenges and corresponding Strategies and Opportunities; and
  - C. Identify the Board's Objectives and Priorities for Fiscal Year 2017-2018.

Manager: Chris Elias, 408-630-2379

Attachments: [Attachment 1: Board Priorities & Strategic Directions Framework](#)

Estimated Time: 3 Hours

**3. ADJOURN:**

- 3.1. Board Member Reports/Announcements.
- 3.2. Clerk Review and Clarification of Board Requests.
- 3.3. Adjourn to Regular Meeting at 6:00 p.m., on October 11, 2016, in the Santa Clara Valley Water District Headquarters Building Boardroom, 5700 Almaden Expressway, San Jose, California.

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**File No.:** 16-0747

**Agenda Date:** 10/4/2016

**Item No.:** 2.2.

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## BOARD AGENDA MEMORANDUM

### **SUBJECT:**

Facilitated Board Strategic Priorities Discussion.

### **RECOMMENDATION:**

- A. Review the proposed framework for Board Priorities and Strategic Directions;
- B. Discuss and prioritize the Issues and Challenges and corresponding Strategies and Opportunities; and
- C. Identify the Board's Objectives and Priorities for Fiscal Year 2017-2018.

### **SUMMARY:**

This facilitated discussion will provide an opportunity for the full board to review and accept the recommended framework (Attachment 1) for setting priorities and strategic direction for the District.

This is an opportunity to also affirm its current and expressed goals, test them through a discussion of the issues and challenges to achieving the goals that the Board has set, and ensure the corresponding strategies and opportunities are identified and funded.

Further, the Board will identify which strategies will be a priority for the upcoming fiscal year. The discussion will provide an opportunity for the Board to add, delete, or change any elements of the framework or content of the framework.

### **Background**

Since December 2015, two facilitated Board discussions have been held to identify priorities and themes of importance to individual Board members and the Board.

In January 2016, the Board assigned the Board's Policy and Planning Committee (Committee) to come up with a recommended framework to assist the Board in setting priorities and strategic direction.

In developing the framework, the Committee borrowed from existing language and efforts that the

Board is already undertaking to organize the mission and goals of the district into four key areas which are Water Supply, Flood Protection, Environmental Stewardship, and Business Management.

The proposed framework is recommended as a tool for the Board to discuss issues and challenges, review what existing strategies they have directed staff to take and determine if any changes are needed to those strategies. Once the strategies have been identified, the Board can then set priorities on those strategies for the coming fiscal year.

The Board can determine appropriate next steps, related to this process, during the facilitated discussion.

**FINANCIAL IMPACT:**

The financial impact of the priorities and strategic directions developed in this agenda item will be determined during the development of the Fiscal Year 2017-2018 budget.

**CEQA:**

The recommended action does not constitute a project under CEQA because it does not have a potential for resulting in direct or reasonably foreseeable indirect physical change in the environment.

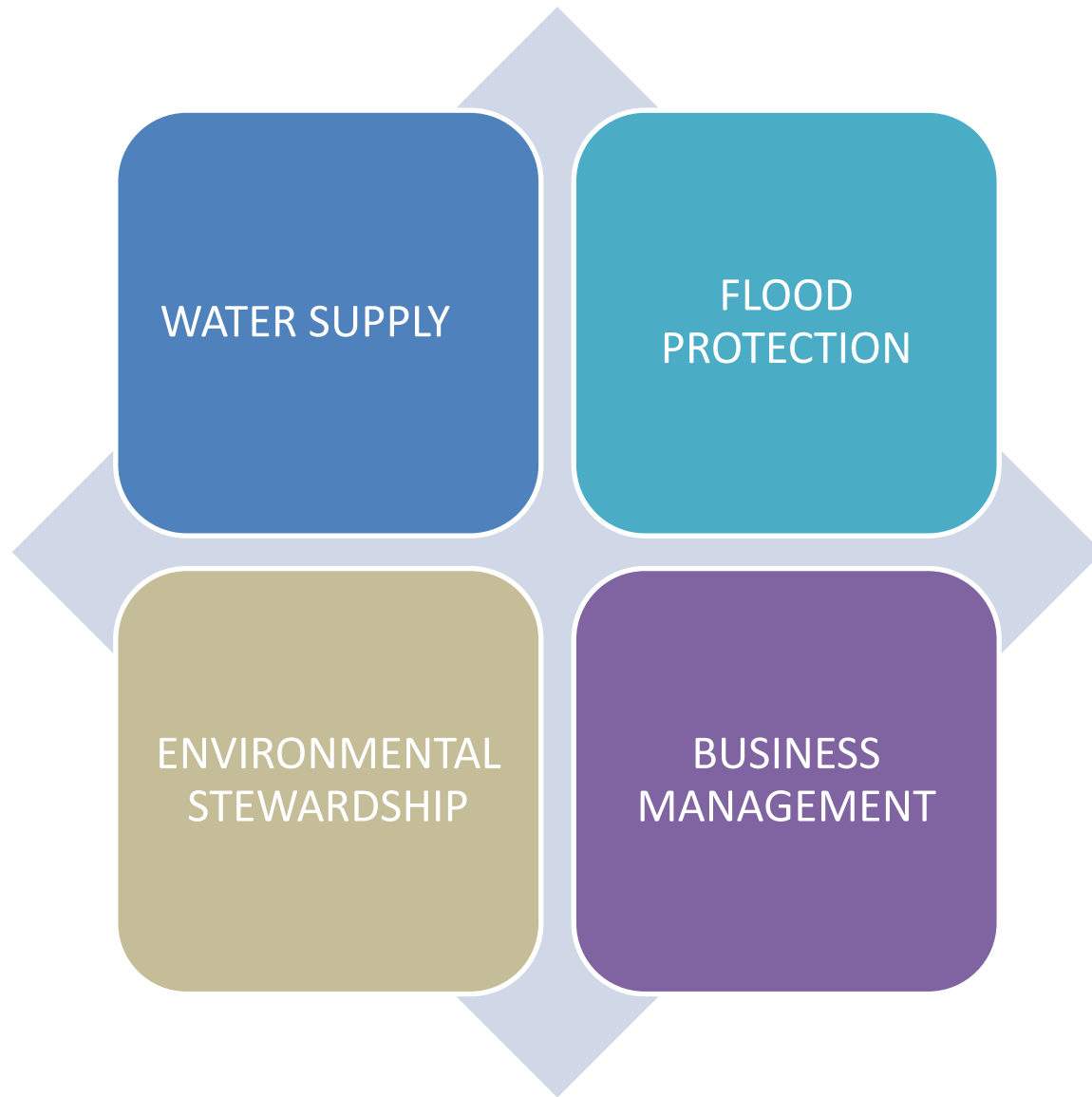
**ATTACHMENTS:**

Attachment 1: Board Priorities and Strategic Directions Framework

**UNCLASSIFIED MANAGER:**

Chris Elias, 408-630-2379

# SCVWD BOARD PRIORITIES AND STRATEGIC DIRECTIONS



*The Mission of the District is to Provide Silicon Valley safe, clean water for a healthy life, environment, and economy.”*

# WATER SUPPLY

Reliable ***current and future*** water supply for ***municipalities, industries, agriculture, and the environment.***

## GOAL

Meet 100% of annual water demand in non-drought years.  
Meet 90% of annual water demand in drought years.

## ISSUE/CHALLENGE

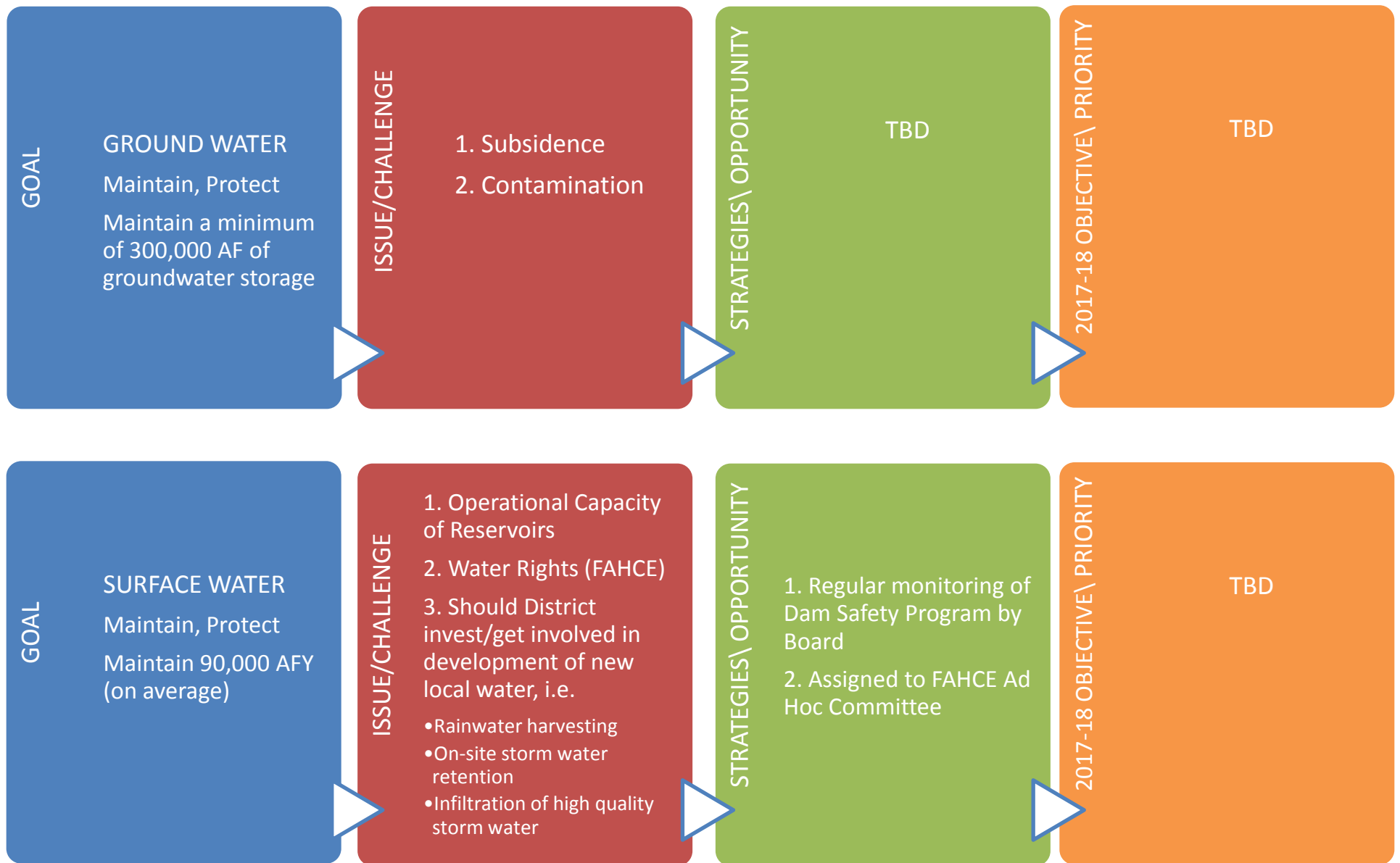
1. CURRENTLY - A shortage of up to 20,000 AFY to meet 90% of demand in drought years.
2. By 2035 - A shortage of zero AFY to meet 100% of demand in non-drought years.
3. By 2035 - A shortage of up to 36,000 AFY to meet 90% of demand in drought years.
4. Allocation of the 10% unmet needs in drought years among municipalities, industries, agriculture and the environment.
5. Payment of costs associated with increased future water demand.

## STRATEGIES\ OPPORTUNITY

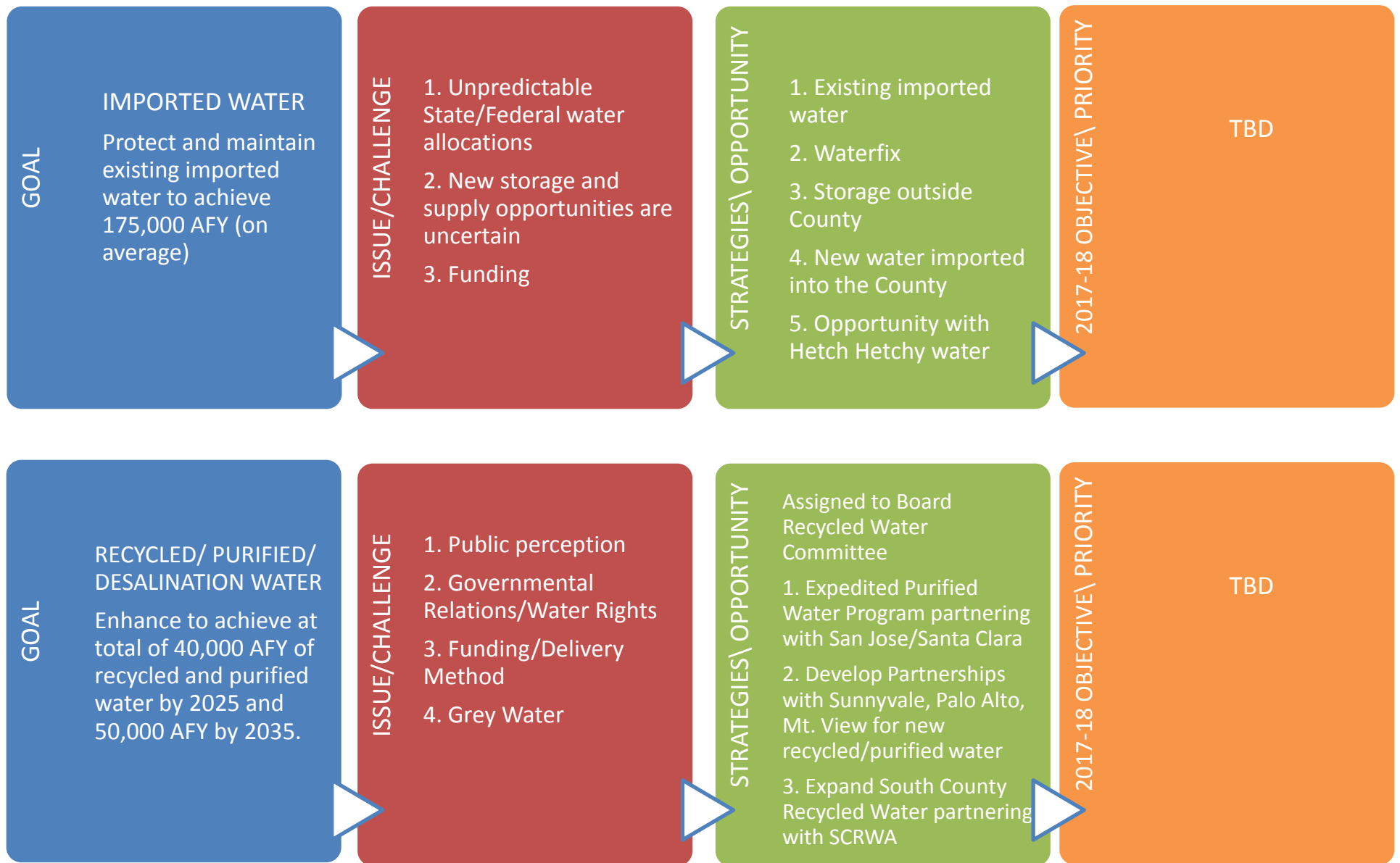
- Protect, maintain and enhance our diverse water supply portfolio –
- Local Water
    - Groundwater (See below)
    - Surface Water (See below)
  - Imported Water (See below)
  - Recycled/Purified/Desalination Water (See below)
  - Demand Management (See below)
  - New/increased development pay for increased water and cost
  - Regular monitoring of drought impacts by Board

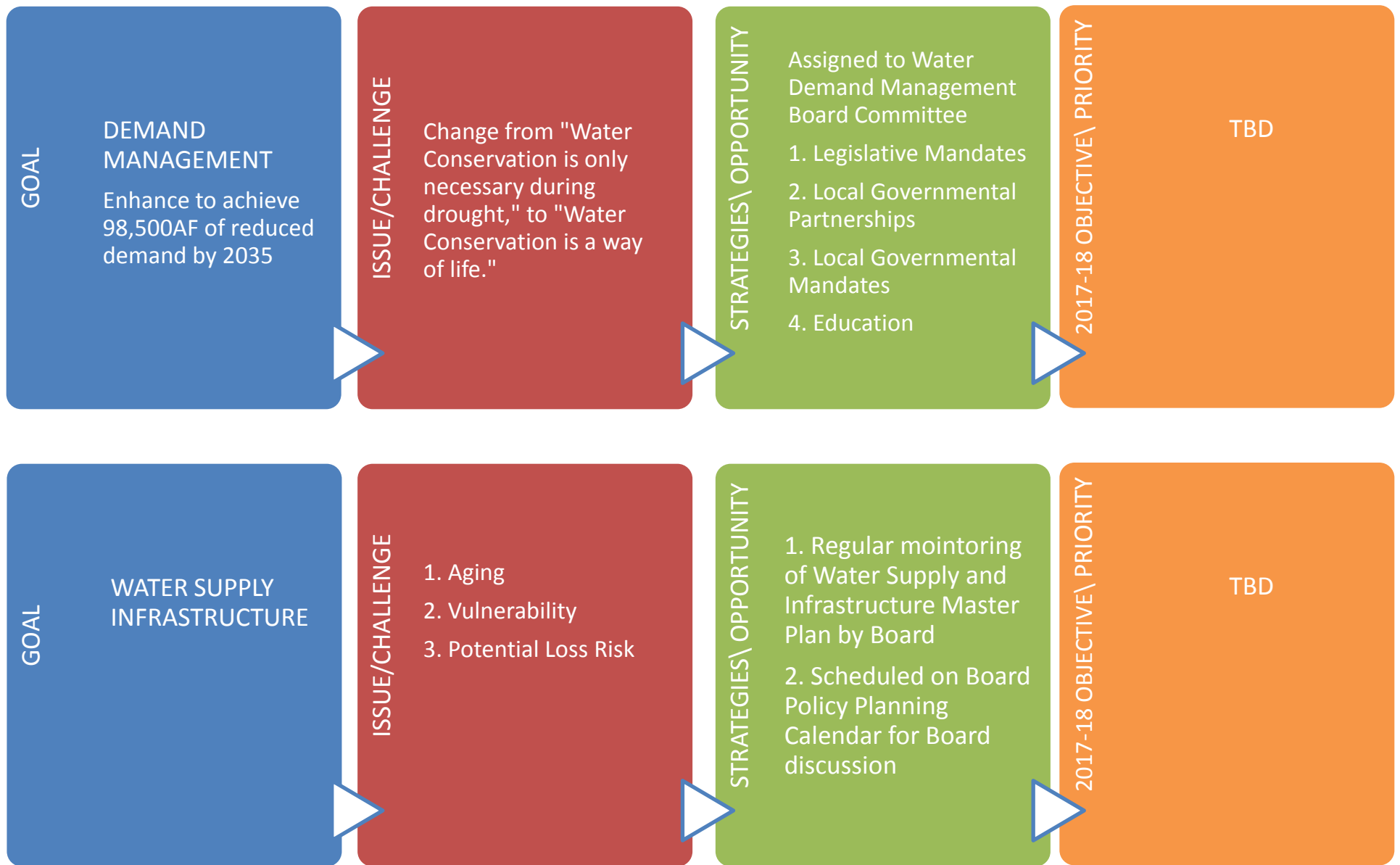
## 2017-18 OBJECTIVE\ PRIORITY

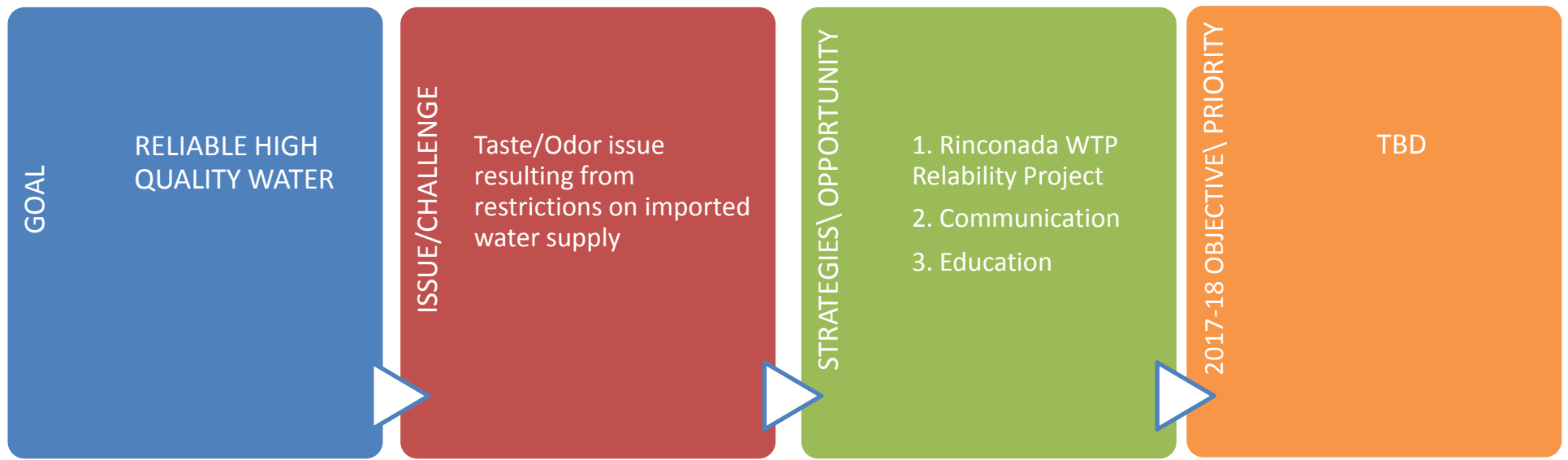
TBD





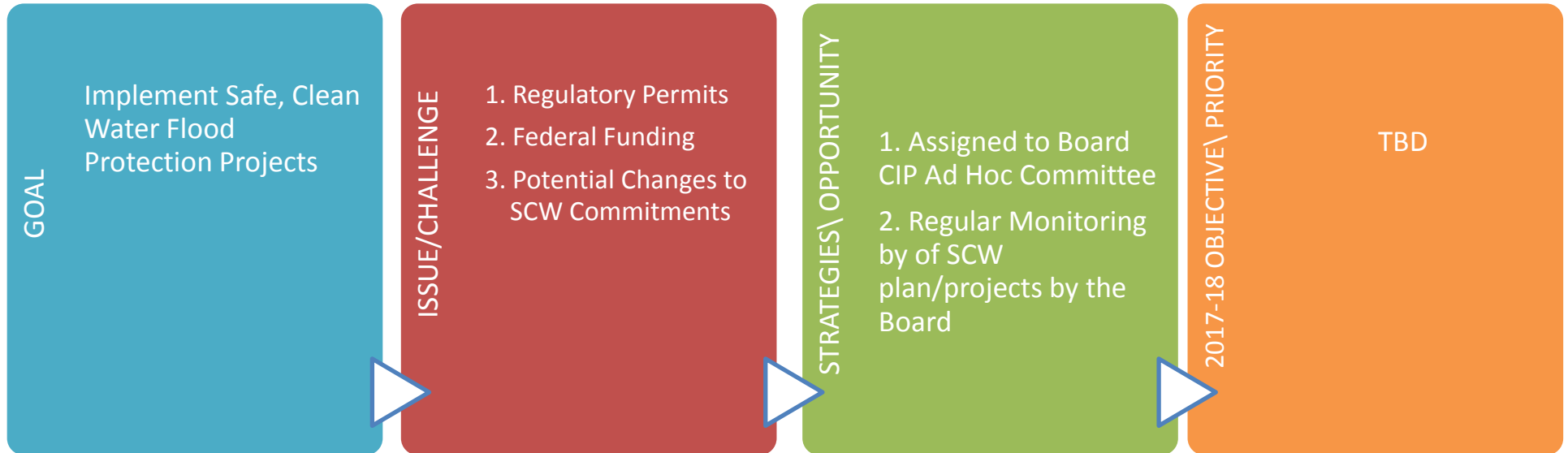






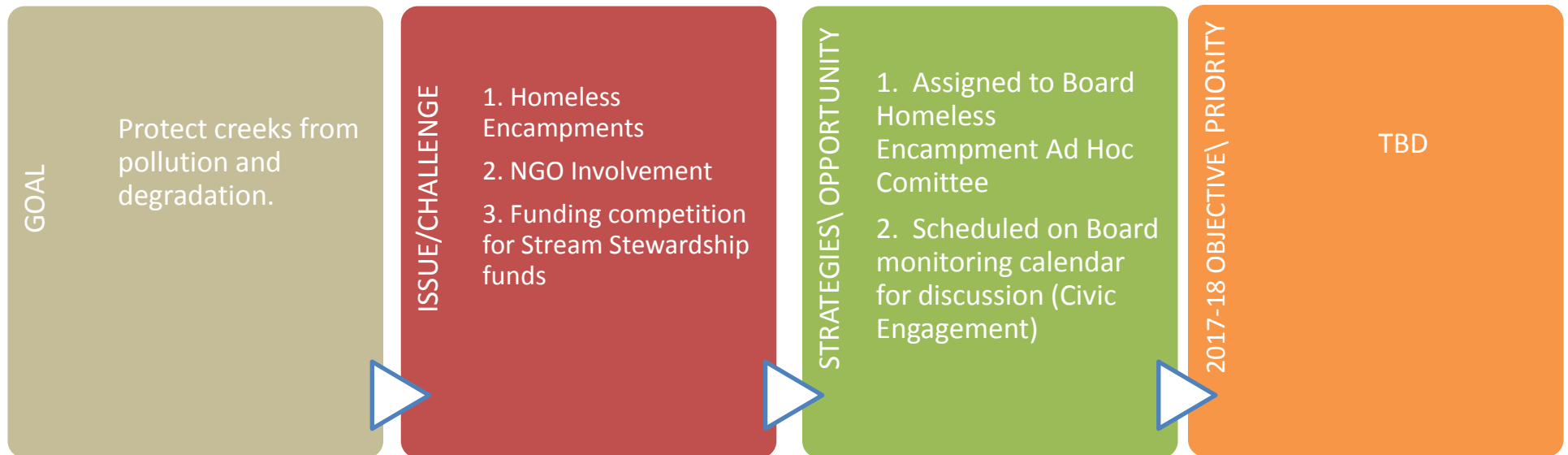
# FLOOD PROTECTION

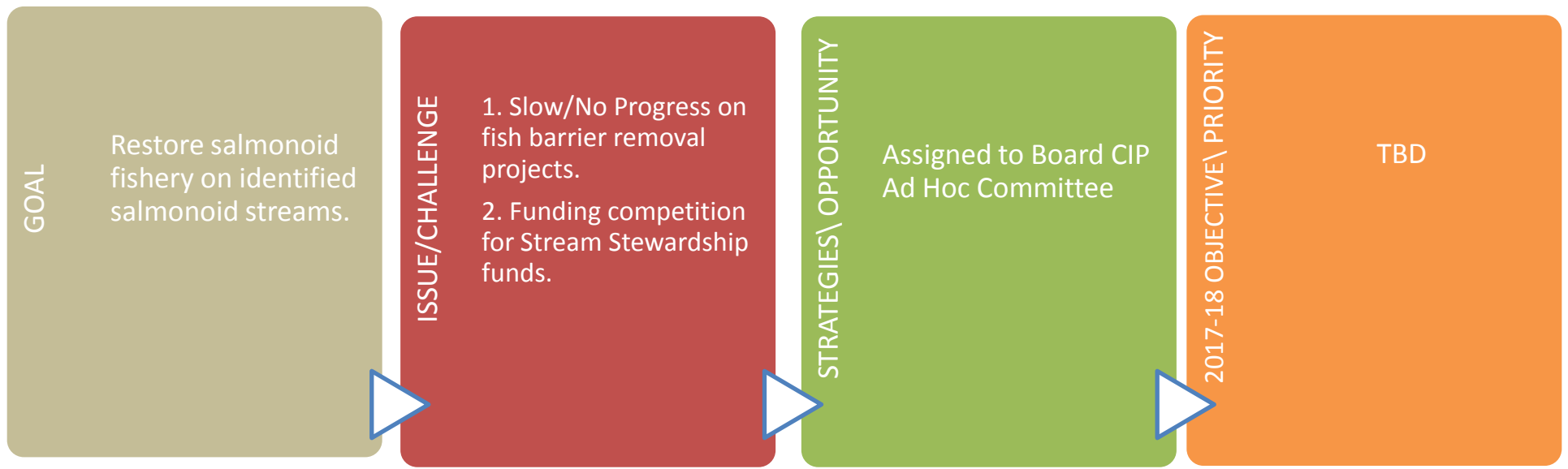
Provide natural flood protection for residents, businesses, and visitors.

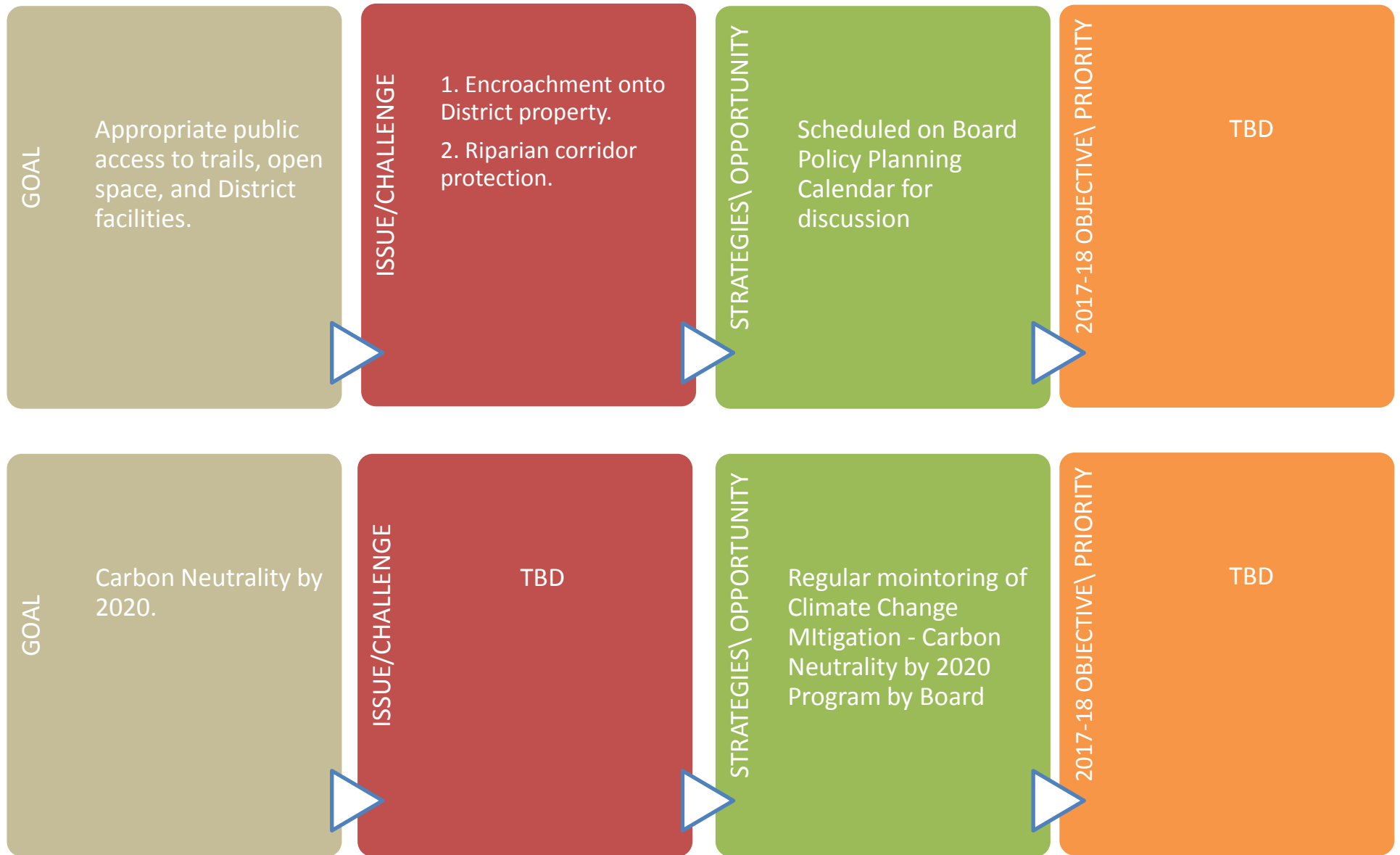


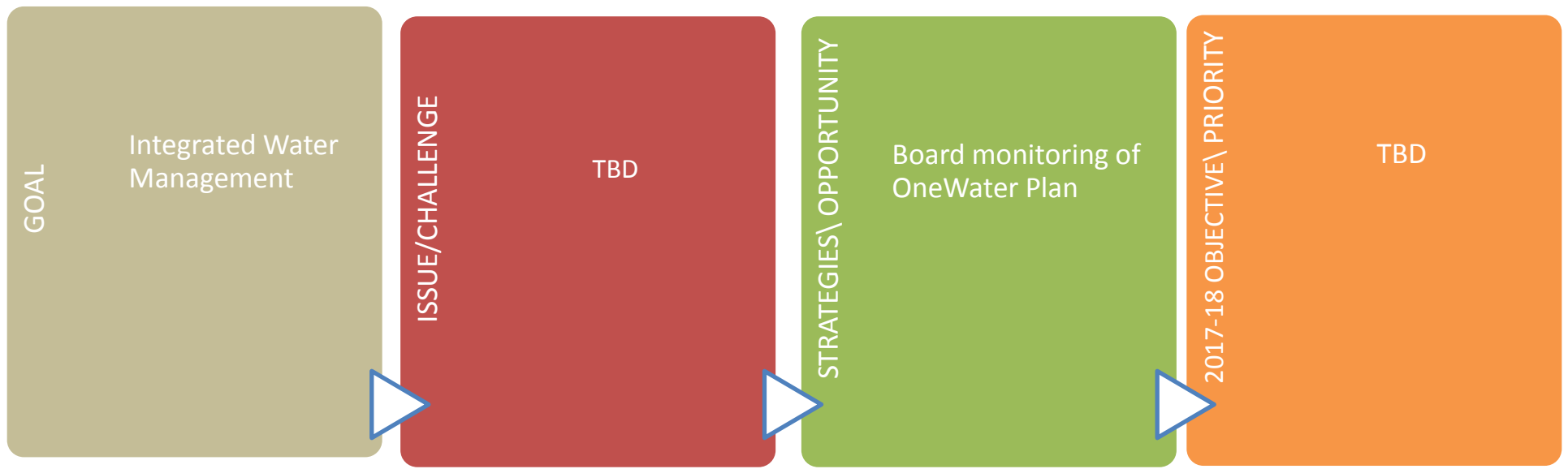
# ENVIRONMENTAL STEWARDSHIP

Protect and enhance watersheds and natural resources.











# BUSINESS MANAGEMENT

