

Santa Clara Valley Water District Board of Directors Meeting

District Headquarters Board Room 5700 Almaden Expressway San Jose, CA 95050

*AMENDED/APPENDED AGENDA

Tuesday, October 4, 2016 3:00 PM

ITEMS AMENDED AND/OR APPENDED SINCE THE ORIGINAL PUBLICATION OF THIS AGENDA ARE IDENTIFIED BY AN ASTERISK () HEREIN

District Mission: Provide Silicon Valley safe, clean water for a healthy life, environment and economy.

All public records relating to an open session item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the legislative body will be available for public inspection at the Office of the Clerk of the Board at the Santa Clara Valley Water District Headquarters Building, 5700 Almaden Expressway, San Jose, CA 95118, at the same time that the public records are distributed or made available to the legislative body. Santa Clara Valley Water District will make reasonable efforts to accommodate persons with disabilities wishing to attend Board of Directors' meeting. Please advise the Clerk of the Board Office of any special needs by calling (408) 265-2600.

Note: The finalized Board Agenda, exception items and supplemental items will be posted prior to the meeting in accordance with the Brown Act.

Santa Clara Valley Water District Board of Directors

*AMENDED/APPENDED AGENDA

ITEMS AMENDED AND/OR APPENDED SINCE THE ORIGINAL PUBLICATION OF THIS AGENDA ARE IDENTIFIED BY AN ASTERISK () HEREIN

Tuesday, October 4, 2016

3:00 PM

District Headquarters Board Room

1. CALL TO ORDER:

- 1.1. Roll Call.
- 1.2. Pledge of Allegiance/National Anthem.
- 1.3. Orders of the Day.
 - A. Approximate Discussion Time (Board); and
 - B. Adjustments to the Order of Agenda Items.
- 1.4. Time Open for Public Comment on any Item not on the Agenda.

 Notice to the public: This item is reserved for persons desiring to address the Board on any matter not on this agenda. Members of the public who wish to address the Board on any item not listed on the agenda should complete a Speaker Card and present it to the Clerk of the Board. The Board Chair will call individuals to the podium in turn. Speakers comments should be limited to three minutes or as set by the Chair. The law does not permit Board action on, or extended discussion of, any item not on the agenda except under special circumstances. If Board action is requested, the matter may be placed on a future agenda. All comments that require a response will be referred to staff for a reply in writing. The Board may take action on any item of business appearing on the posted agenda.

2. TIME CERTAIN:

3:00 PM

*2.1. REMOVED FROM AGENDA

October 4, 2016 Page 1 of 2

2.2. Facilitated Board Strategic Priorities Discussion.

16-0747

Recommendation: A. Review the proposed framework for Board Priorities and Strategic Directions;

- B. Discuss and prioritize the Issues and Challenges and corresponding Strategies and Opportunities; and
- C. Identify the Board's Objectives and Priorities for Fiscal Year 2017-2018.

Manager: Chris Elias, 408-630-2379

Attachment 1: Board Priorities & Strategic Directions Framework

Estimated Time: 3 Hours

3. ADJOURN:

3.1. Board Member Reports/Announcements.

3.2. Clerk Review and Clarification of Board Requests.

3.3. Adjourn to Regular Meeting at 6:00 p.m., on October 11, 2016, in the Santa Clara Valley Water District Headquarters Building Boardroom, 5700 Almaden Expressway, San Jose, California.

October 4, 2016 Page 2 of 2



Santa Clara Valley Water District

File No.: 16-0747 Agenda Date: 10/4/2016

Item No.: 2.2.

BOARD AGENDA MEMORANDUM

SUBJECT:

Facilitated Board Strategic Priorities Discussion.

RECOMMENDATION:

- A. Review the proposed framework for Board Priorities and Strategic Directions;
- B. Discuss and prioritize the Issues and Challenges and corresponding Strategies and Opportunities; and
- C. Identify the Board's Objectives and Priorities for Fiscal Year 2017-2018.

SUMMARY:

This facilitated discussion will provide an opportunity for the full board to review and accept the recommended framework (Attachment 1) for setting priorities and strategic direction for the District.

This is an opportunity to also affirm its current and expressed goals, test them through a discussion of the issues and challenges to achieving the goals that the Board has set, and ensure the corresponding strategies and opportunities are identified and funded.

Further, the Board will identify which strategies will be a priority for the upcoming fiscal year. The discussion will provide an opportunity for the Board to add, delete, or change any elements of the framework or content of the framework.

Background

Since December 2015, two facilitated Board discussions have been held to identify priorities and themes of importance to individual Board members and the Board.

In January 2016, the Board assigned the Board's Policy and Planning Committee (Committee) to come up with a recommended framework to assist the Board in setting priorities and strategic direction.

In developing the framework, the Committee borrowed from existing language and efforts that the

File No.: 16-0747 **Agenda Date:** 10/4/2016

Item No.: 2.2.

Board is already undertaking to organize the mission and goals of the district into four key areas which are Water Supply, Flood Protection, Environmental Stewardship, and Business Management.

The proposed framework is recommended as a tool for the Board to discuss issues and challenges, review what existing strategies they have directed staff to take and determine if any changes are needed to those strategies. Once the strategies have been identified, the Board can then set priorities on those strategies for the coming fiscal year.

The Board can determine appropriate next steps, related to this process, during the facilitated discussion.

FINANCIAL IMPACT:

The financial impact of the priorities and strategic directions developed in this agenda item will be determined during the development of the Fiscal Year 2017-2018 budget.

CEQA:

The recommended action does not constitute a project under CEQA because it does not have a potential for resulting in direct or reasonably foreseeable indirect physical change in the environment.

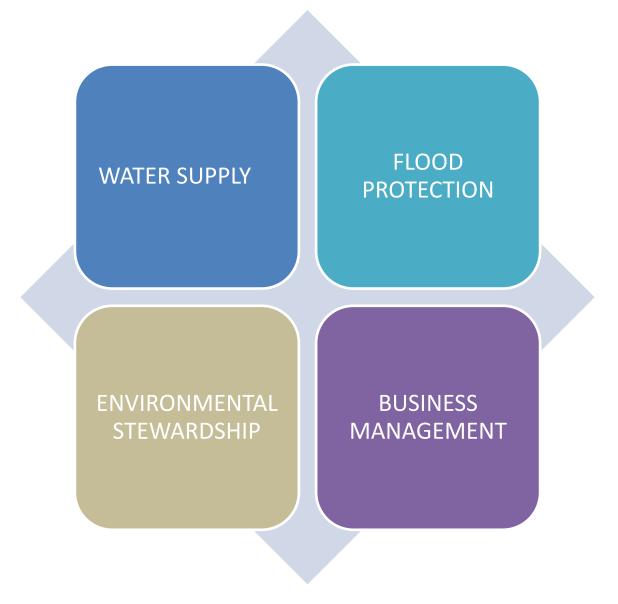
ATTACHMENTS:

Attachment 1: Board Priorities and Strategic Directions Framework

UNCLASSIFIED MANAGER:

Chris Elias, 408-630-2379

SCVWD BOARD PRIORITIES AND STRATEGIC DIRECTIONS



The Mission of the District is to Provide Silicon Valley safe, clean water for a healthy life, environment, and economy."

WATER SUPPLY

Reliable current and future water supply for municipalities, industries, agriculture, and the environment.

Meet 100% of annual water demand in nondrought years.

Meet 90% of annual GOAL water demand in drought years.

1. CURRENTLY - A shortage of up to 20,000 AFY to meet 90% of demand in drought years.

- 2. By 2035 A shortage of zero AFY to meet 100% of demand in non-drought years.
- 3. By 2035 A shortage of up to 36,000 AFY to meet 90% of demand in drought years.

SSUE/CHALLENGE

- 4. Allocation of the 10% unmet needs in drought years amoung municipalties, industries, agricuture and the environment.
- 5. Payment of costs associated with increased future water demand.

enhance our diverse water supply portfolio – OPPORTU

- •Local Water
- Groundwater (See below)
- Surface Water (See below)
- •Imported Water
- (See below)
- Recycled/Purified/ **Desalination Water** (See below)
- Demand Management (See below)
- development pay for increased water and cost
- Regular monitoring of drought impacts by Board

017-18 OBJECTIVE\ PRIORITY

TBD



storm water

average)	INSSI	uncertain 3. Funding	STRATEGI	4. New water imported into the County 5. Opportunity with Hetch Hetchy water	2017-18 0
RECYCLED/ PURIFIED/ DESALINATION WATER Enhance to achieve at total of 40,000 AFY of recycled and purified water by 2025 and 50,000 AFY by 2035.	ISSUE/CHALLENGE	 Public perception Governmental Relations/Water Rights Funding/Delivery Method Grey Water 	STRATEGIES\ OPPORTUNITY	Assigned to Board Recycled Water Committee 1. Expedited Purified Water Program partnering with San Jose/Santa Clara 2. Develop Partnerships with Sunnyvale, Palo Alto, Mt. View for new recycled/purified water 3. Expand South County Recycled Water partnering	2017-18 OBJECTIVE\ PRIORITY BI CI

ES\ OPPORTUNITY

E/CHALLENGE

IMPORTED WATER

Protect and maintain

existing imported

water to achieve

175,000 AFY (on

GOAL

1. Unpredictable

allocations

State/Federal water

2. New storage and

supply opportunities are

1. Existing imported

3. Storage outside

water

County

with SCRWA

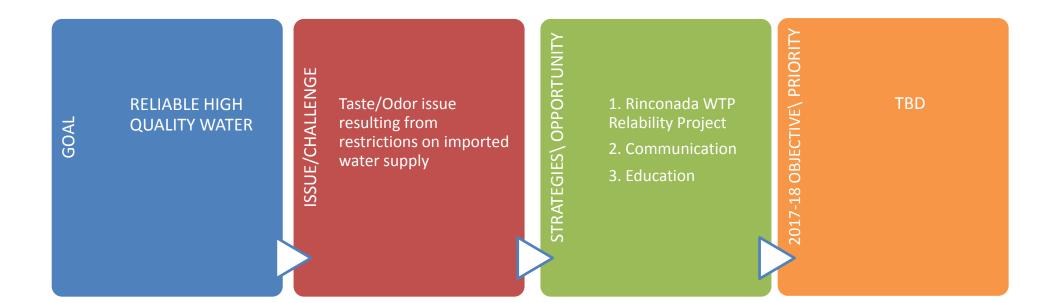
2. Waterfix

BJECTIVE\ PRIORITY

TBD

GOAL	DEMAND MANAGEMENT Enhance to achieve 98,500AF of reduced demand by 2035	ISSUE/CHALLENGE	Change from "Water Conservation is only necessary during drought," to "Water Conservation is a way of life."	STRATEGIES\ OPPORTUNITY	Assigned to Water Demand Management Board Committee 1. Legislative Mandates 2. Local Governmental Partnerships 3. Local Governmental Mandates 4. Education	2017-18 OBJECTIVE\ PRIORITY	TBD

2017-18 OBJECTIVE\ PRIORITY STRATEGIES\ OPPORTUNITY ISSUE/CHALLENGE of Water Supply and 1. Aging **WATER SUPPLY TBD** Infrastructure Master 2. Vulnerability GOAL INFRASTRUCTURE Plan by Board 3. Potential Loss Risk 2. Scheduled on Board Policy Planning Calendar for Board



FLOOD PROTECTION

Provide natural flood protection for residents, businesses, and visitors.

2017-18 OBJECTIVE\ PRIORITY STRATEGIES\ OPPORTUNITY Implement Safe, Clean 1. Regulatory Permits ISSUE/CHALLENGE Water Flood 2. Federal Funding 1. Assigned to Board TBD **Protection Projects** CIP Ad Hoc Committee GOAL 3. Potential Changes to **SCW Commitments** 2. Regular Monitoring by of SCW plan/projects by the Board

ENVIRONMENTAL STEWARDSHIP

Protect and enhance watersheds and natural resources.

Protect creeks from pollution and degradation.

SSUE/CHALLENGE

- 1. Homeless Encampments
- 2. NGO Involvement
- 3. Funding competition for Stream Stewardship funds

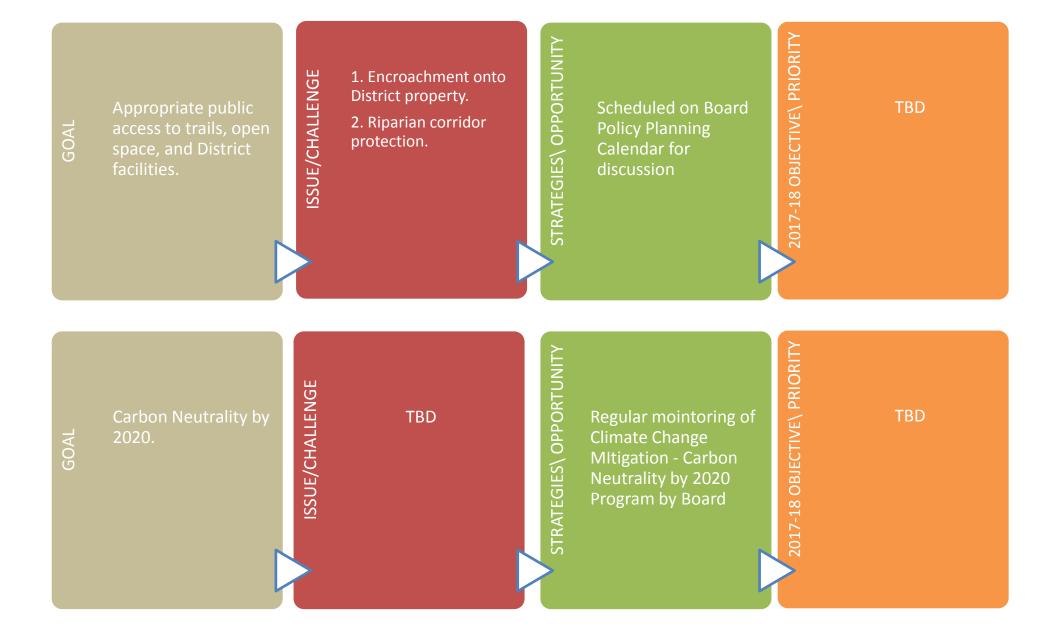
1. Assigned to Board Homeless Encampment Ad Hoc Comittee

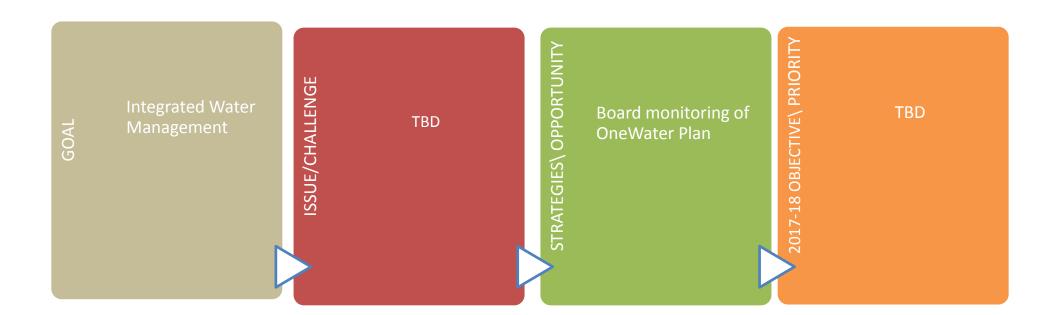
2. Scheduled on Board monitoring calendar for discussion (Civic Engagement)

TBD

2017-18 OBJECTIVE\ PRIORITY

GOAL	Restore salmonoid fishery on identified salmonoid streams.	ISSUE/CHALLENGE	 Slow/No Progress on fish barrier removal projects. Funding competition for Stream Stewardship funds. 	STRATEGIES\ OPPORTUNITY	Assigned to Board CIP Ad Hoc Committee	2017-18 OBJECTIVE\ PRIORITY	TBD





BUSINESS MANAGEMENT

2017-18 OBJECTIVE\ PRIORITY STRATEGIES\ OPPORTUNITY 1. Assigned to 2016 Chair, SSUE/CHALLENGE Vice Chair and 2015 Chair 1. Permanent CEO Recruitment 2. Regular Monitoring of **TBD** TBD Asset Mangement 2. Asset Management GOAL Program by Board 3. Diversity & Inclusion 3. Regular Monitoring of 4. Workforce Diversity & Inclusion Development & Program by Board **Succession Planning** 4. Regular Monitoring of Workforce Development & Succession Plan by Board