FY2022-23 First Pass Biennial Budget Development Update

January 25, 2022



Topics

- Budget Schedule Update
- Revenue Assumptions
- Salaries and Benefits Assumptions
- Districtwide Outlays
- Next Steps



FY2022-23 Budget Schedule Update

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Operating and Capital Budget Development Updates:

- → January 25 1st Pass Budget Update
 - March 8 2nd Pass Budget Update
 - April 27 to 28 Budget Work Study Sessions

Groundwater Production Charge (GWP):

- ✓ January 10 Preliminary GWP Analysis
- April 12-26 GWP Public Hearings

Capital Improvement Program (CIP):

- ✓ January 10 Preliminary CIP
- February 22 Draft CIP
- April 12-26 CIP Public Hearings

Budget Adoption: (Budget, GWP and CIP)

May 10



FY2022-23 Revenue Assumptions

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- Total Water Charges FY23: \$261.0M & FY24: \$326.5M
- Annual M&I Groundwater Production Charge Increases:
 - 15.0% in North County Zone W-2
 - 5.2% in South County Zone W-5
 - 10.3% in South County Zone W-7
 - 8.0% in South County Zone W-8
- Water usage projection of 190K AF in FY23 and 205K in FY24
 - Assume mandatory call for 15% conservation is achieved in FY23
- 1% Ad-valorem Property Tax FY23: \$126.1M & FY24: \$130.6M
 - Santa Clara County property value grows despite COVID pandemic
 - New construction and changes of home ownership are the greatest drives
- Benefit Assessment FY23: \$13.3M & FY24: \$8.2M
 - 2012A COP debt service payments ending in FY24

FY2022-23 1st Pass Revenue

| Revenue | FY22 | FY23 | FY24 | FY23 vs | FY24 vs |
|----------------------------|----------|----------|----------|-----------|---------|
| (\$ in millions) | Adopted | 1st Pass | 1st Pass | Adopted | FY23 |
| Water Charges | \$ 288.5 | \$ 261.0 | \$ 326.5 | (27.5) | \$ 65.5 |
| 1% Ad-valorem Property Tax | 118.4 | 126.1 | 130.6 | 7.7 | 4.5 |
| SCW Special Parcel Tax | 47.1 | 48.1 | 49.2 | 1.0 | 1.1 |
| State Water Project Tax | 26.0 | 27.0 | 28.0 | 1.0 | 1.0 |
| Benefit Assessment | 13.4 | 13.3 | 8.2 | (0.1) | (5.1) |
| Capital Reimbursements | 35.1 | 29.8 | 27.9 | (5.3) | (1.9) |
| Interest Income & Other | 10.9 | 13.4 | 10.9 | 2.5 | (2.5) |
| Total Revenue | \$ 539.4 | \$ 518.7 | \$ 581.3 | \$ (20.7) | \$ 62.6 |



FY2022-23 Salaries & Benefit Assumptions

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Salaries budget - FY23: \$138.1M & FY24: \$144.6M

- Salary budget includes funding for 893 regular positions, 10 limited-term and 5 fellows
- 3% COLA and step increase for eligible positions
- During FY22, Board approved addition of 14 regular positions and 2 LT positions for drought emergency and urgent project support needs

Benefits budget - FY23: \$77.7M & FY24: \$82.3M

- Retirement Contribution (CalPERS): includes CalPERS required employer contribution plus \$3.0M redirect from OPEB and approximately \$3.0M to replace the employee contribution towards unfunded liability that was eliminated per the new MOU
- Group Insurance for Active Employees: 10% annual increase for Kaiser & Blue Shied plan
- Group Insurance for retirees: 4% increase per year based on actuarial report
- Deferred Compensation: One time increase of \$0.5M in FY23 due to increased employer match per MOU



FY2022-23 1st Pass Salaries & Benefits

| Salary and Benefits | FY22 | FY23 | FY24 | FY23 vs | FY24 vs | |
|--------------------------------------|----------|----------|----------|---------|---------|--|
| (\$ in millions) | Adopted | 1st Pass | 1st Pass | Adopted | FY23 | |
| Salaries | | | | | | |
| Salaries - Regular Employees | \$ 134.3 | \$ 136.7 | \$ 143.4 | \$ 2.4 | \$ 6.7 | |
| Overtime and Special Pays | 4.1 | 4.8 | 4.8 | 0.7 | - | |
| Salary Savings | (3.4) | (3.4) | (3.6) | - | (0.2) | |
| Total Salaries | 135.0 | 138.1 | 144.6 | 3.1 | 6.5 | |
| Benefits | | | | | | |
| Fed & State Taxes and Deferred Comp | 3.5 | 4.0 | 4.1 | 0.5 | 0.1 | |
| Retirement Contribution (CalPERS) | 36.1 | 42.1 | 44.7 | 6.0 | 2.6 | |
| Group Insurance - Active Employees | 16.8 | 18.6 | 20.1 | 1.8 | 1.5 | |
| Health Insurance - Retired Employees | 12.4 | 13.0 | 13.4 | 0.6 | 0.4 | |
| Total Benefits | 68.8 | 77.7 | 82.3 | 8.9 | 4.6 | |
| Total Salary & Benefits | \$ 203.8 | \$ 215.8 | \$ 226.9 | \$ 12.0 | \$ 11.1 | |



FY2022-23 1st Pass – Districtwide Outlays

| Outlays (\$ in millions) | FY22 Adopted | FY23 1st Pass | FY24 1st Pass | FY23 vs Adopted | FY24 vs FY23 |
|--------------------------------|-----------------|------------------|------------------|--------------------|-----------------|
| Operations | \$ 423.6 | \$ 476.8 | \$ 483.2 | \$ 53.2 | \$ 6.4 |
| Operating Project | 5.8 | 7.0 | 6.9 | 1.2 | - |
| Debt Service | 71.3 | 81.9 | 101.8 | 10.6 | 19.9 |
| Operating Outlays | 500.7 | 565.7 | 591.9 | 65.0 | 26.2 |
| Capital Projects | 440.2 | 419.9 | 502.1 | (20.3) | 82.2 |
| Total Outlays | 940.9 | 985.6 | 1,094.0 | 44.7 | 108.4 |
| Intra-District Reimbursements* | (103.3) | (113.0) | (119.4) | (9.7) | (6.4) |
| Net Outlays | \$ 837.6 | \$ 872.6 | \$ 974.6 | \$ 35.0 | \$ 102.0 |

^{*} Intra-District reimbursements represent cost recovery for support services such as human resources and information technology, etc.



FY2022-23 1st Pass- Operations Expenditures by Fund



| Operations & Operating Projects | FY22 | | FY23 | | FY24 | | FY23 vs | | FY24 vs | |
|-----------------------------------|---------|-------|----------|-------|----------|-------|---------|------|---------|-------|
| (\$ in millions) | Adopted | | 1st Pass | | 1st Pass | | Adopted | | FY23 | |
| General Fund | \$ | 74.0 | \$ | 79.8 | \$ | 82.3 | \$ | 5.8 | \$ | 2.5 |
| Watershed Stream Stewardship Fund | | 67.3 | | 73.4 | | 77.1 | | 6.1 | | 3.7 |
| Safe, Clean Water Fund | | 23.0 | | 24.9 | | 25.2 | | 1.9 | | 0.3 |
| Water Enterprise Fund | | 230.8 | | 266.9 | | 265.5 | | 36.1 | | (1.4) |
| Fleet Management Fund | | 4.7 | | 5.1 | | 5.4 | | 0.4 | | 0.3 |
| Risk Management Fund | | 6.9 | | 9.9 | | 10.4 | | 3.0 | | 0.5 |
| Information Technology Fund | | 22.7 | | 23.8 | | 24.2 | | 1.1 | | 0.4 |
| Total | \$ | 429.4 | \$ | 483.8 | \$ | 490.1 | \$ | 54.4 | \$ | 6.3 |

Note: This table reflects gross figures that have not been adjusted for intra-district reimbursements



FY2022-23 1st Pass – Capital Outlays by Fund



| Capital Outlays | FY22 | | FY23 | | FY24 | | FY23 vs | | FY24 vs | |
|-----------------------------------|---------|-------|----------|-------|----------|-------|---------|--------|---------|------|
| (\$ in millions) | Adopted | | 1st Pass | | 1st Pass | | Adopted | | FY23 | |
| General Fund | \$ | 6.1 | \$ | 6.3 | \$ | 10.7 | \$ | 0.2 | \$ | 4.4 |
| Watershed Stream Stewardship Fund | | 54.3 | | 36.2 | | 41.1 | | (18.1) | | 4.9 |
| Safe, Clean Water Fund | | 97.7 | | 96.4 | | 117.7 | | (1.3) | | 21.3 |
| Water Enterprise Fund | | 275.1 | 4 | 274.4 | | 323.9 | | (0.7) | | 49.5 |
| Fleet Management Fund | | 3.7 | | 2.5 | | 2.6 | | (1.2) | | - |
| Information Technology Fund | | 3.3 | | 4.1 | | 6.1 | | 8.0 | | 2.0 |
| Total | \$ | 440.2 | \$ | 419.9 | \$ | 502.1 | \$ | (20.2) | \$ | 82.2 |

Note: 1st Pass Budget is based on draft FY23-27 Five-Year CIP

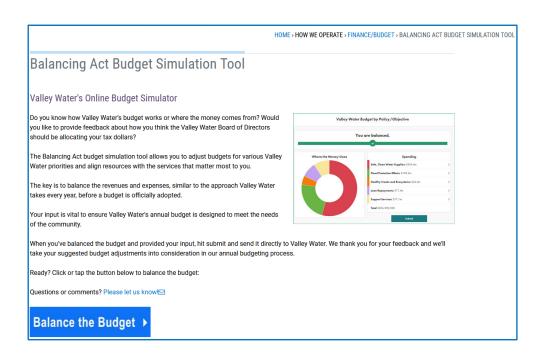


FY2022-23 1st Pass – Community Budget Engagement

The budget simulation tool on the Valley Water website provides residents with the opportunity to learn about proposed budgets, give feedback on tradeoffs during the budgeting process, and provide community buy-in for proposed budgets.

Gives our community a better understanding of where and how financial resources are being applied currently while also highlighting the financial constraints.

https://balancingact.valleywater.org/





Next Steps

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