Budget, Forecast, & Capital Planning Solution

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Current Challenges

- ► The existing Budget tool is at risk of not being able to accomplish future budget processes starting Fiscal Year 2018.
- ▶ Both Budget tool and the Capital Planning application were inhoused developed in 2006.
- Both applications are obsolete and out of support.
- ► Heavy use of spreadsheets and manual workarounds have been developed which significantly impact staff work efficiency.
- ▶ Data is scattered between the 2 applications and spreadsheets which cause multiple data entries and data inaccuracy. Santa Clara Valley

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Benefits of the New Vena Solution

- Allows a majorly improved budget process.
- Provides a new budget module with efficient planning and approval processes.
- Provides a new Capital planning and dashboard module for better planning and tracking.
- Provides a streamlined long-term operations forecast which integrates with financial models.
- Is a cloud-based solution which reduces hardware and data footprint within District technical infrastructure.
- Provides seamless integration with PeopleSoft Financial and HR application.
- ► Has the potential of high user adoption when users continue to work with familiar Excel spreadsheets



High-level Project Timeline

- Consultant team comes on board: Sept, 2016
- Design: Oct, 2016
- ▶ Implementation: Oct- Nov, 2016
- ► Training: Dec, 2016
- ▶ Budget module live: Jan, 2017
- Capital Planning module live: Feb, 2017
- Financial Forecasting module live: March, 2017



FY18 Budget Process

Opportunities Provided by this Contract with Vena:

<u>Simplify:</u> less detailed project plans, fewer project numbers, roll up accounts

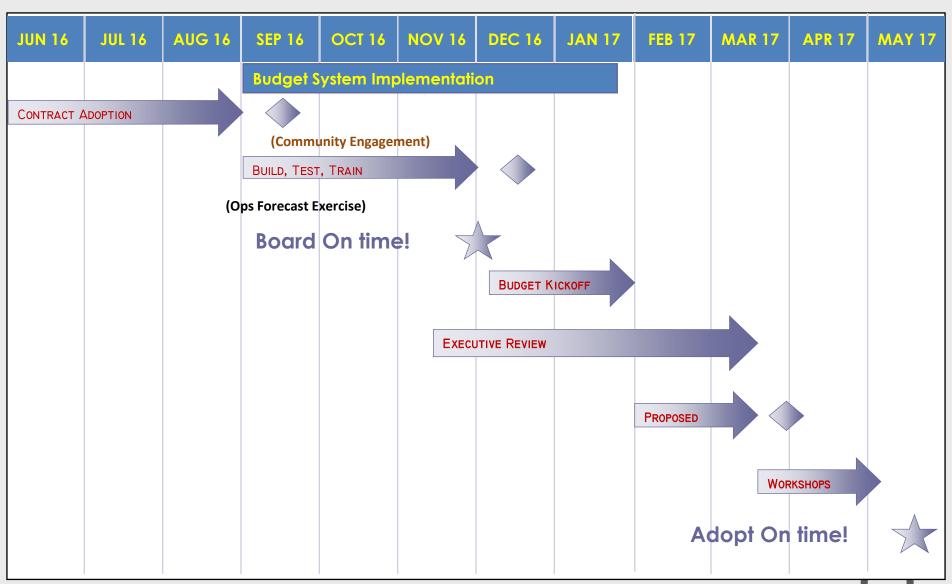
Shorten: duration of budget

process

More efficient: eliminate duplicate data entry, integrated, workflow, user-friendly reports Prioritize: setting targets, collaboration

New System Reporting:

- Easy to use interface for Budget development reports
- Monitoring reports
- Budget publishing
- On demand data analysis
- Dashboard development
- Future: Business Intelligence (BI)



Operations Cost Forecast Exercise

- Operations Cost Forecast is key component of multi-year financial model
 - ► Facilitates water rate projections and recommendations
 - Informs operations cost budget target decisions
 - Facilitates CIP affordability decisions
- New Vena tool will lighten burden on Project Managers & Finance
 - ▶ Simplifies and streamlines Project Manager input process (i.e. eliminates duplicate data entry & allows for attachment of supporting documents)
 - ▶ Eliminates low value finance work thru automation (i.e. data consolidation, business rules for validation & control, data retrieval, workflow status tracking, email notifications, rollover to next planning cycle, etc.)



Capital Projects Planning, Tracking, and Reporting

Issues with Current Capital System

- No integration with Budgeting systems or Forecasting models
- Outdated software
- No maintenance support or in-house expertise available
- Different functional roles require users to have multiple User IDs and Passwords
- Data entered in this system must be re-entered/duplicated in other systems and is prone to errors or omissions
- Limited reporting capabilities
- Software is not designed to handle complex calculations

Benefits of the Proposed Capital System Using Vena Application

- Designed to integrate with the Budgeting system and Forecasting model with a single point of data entry
- Allows a single User ID and Password for end-users with multiple functional roles
- Utilizes Microsoft Excel templates as a front-end for data entry which increases the potential for end-user adoption and minimizes the need for intensive training
- Automates numerous reports that are currently developed and revised manually
- Allows managers to review and approve project plan revisions from multiple devices

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