

CHARLES ROBERT GARDNER, JR.

PRESIDENT AND CEO OF HALLMARK GROUP, INC.



Mr. Gardner has over 30 years of program management, organizational leadership, and strategic planning experience. As a project turnaround specialist, Mr. Gardner has been brought in to direct capital projects struggling with funding, scheduling, and leadership challenges. His projects include a wide range of complex and politically sensitive programs that require creative collaboration with local and national government entities including influential public stakeholders.

Mr. Gardner's most recent project is the California WaterFix (formerly the Bay Delta Conservation Plan), a \$14.9 B program to provide a more reliable water supply to over 25 million California residents. Brought on in 2009, he has led the effort to reorganize the program, resolving budget and schedule constraints. He has successfully managed the project through completion of the final Environmental Impact Report in December of 2016.

Since 1998, he has worked closely with public and private entities on innovative, large-scale projects that are significant to the state of California. Mr. Gardner applies his background in economics, construction, and extensive program management expertise to expedite complex and politically sensitive initiatives. Regardless of the subject matter, Mr. Gardner's deliverable-based approach requires accountability and collaboration of multiple stakeholders with sometimes competing agendas, enabling projects to move through seemingly intractable issues.

JOHN BEDNARSKI, P.E

SECTION MANAGER, METROPOLITAN WATER DISTRICT



Mr. Bednarski has more than 30 years of experience in the design and construction of heavy civil water infrastructure projects. John successfully directed Metropolitan's Program Management effort and Construction Management efforts for the \$1.1 Billion Inland Feeder program, including the completion of the two Arrowhead Tunnels in San Bernardino, CA which were valued at \$345M.

Currently, John oversees and manages the engineering aspects of Metropolitan's involvement in the California WaterFix and the Regional Recycled Water Program. He has served as an important resource to the California WaterFix Design and Construction Enterprise since 2011, collaborating on the preliminary engineering efforts and providing technical guidance that contributed to the completion of the final EIR/EIS in December of 2016. John has served as DWR's expert witness for testimony to the State Board for the Change in Point of Diversion Hearings related to the conceptual design of the Cal WaterFix facilities.

ROBERT GOODFELLOW, P.E.



Robert Goodfellow is a Senior Vice President for Aldea Services LLC. He is a licensed professional engineer in over a dozen US states.

Mr. Goodfellow has 25 years of experience in the tunneling industry and he currently serves on the Executive Committee for the American Underground Construction Association (UCA of SME) as the incoming Vice Chair.

He is an acknowledged industry expert in risk management and is co-author of the tunnel industry guidelines for risk management on tunnel projects.

Mr. Goodfellow is an invited lecturer at seminars held at the Colorado School of Mines and Colorado University where he presents a class in risk management for underground projects.

He has worked on major tunnel programs around the world, including risk assessment work on:

- Alaskan Way Viaduct Replacement program, Seattle, WA
- Catskill Water Tunnel Pressurization, New York , NY
- Lake Mead Deep Pump Station, Las Vegas, NV
- CA High Speed Rail, Northern Section, San Francisco, CA
- Niagara Falls Tunnel, Niagara, ON
- Mount Olympus Tunnel, San Diego,
- Regional Water and Sewer program, Seattle, WA
- Alto Maipo Hydroelectric Project, Santiago, Chile
- Numerous CSO Tunnel Programs in Columbus, OH, Washington DC, Charleston, SC, and Cincinnati, OH.

Bio - Patrick L. Pettiette



For most of Pat's career, he has served as a senior executive and board member in a variety of domestic and international markets and venues. Today he serves as the President of 5RMK International, Inc., a U.S. based management consulting firm which has provided comprehensive project planning and management services for projects in Chile, Peru, Russia, Canada, Papua New Guinea, Mexico, Australia, and the U.S. The firm's client base includes ExxonMobil, Syncrude Canada, Wisconsin Energy, the California Department of Water Resources, Metropolitan Water District of Los Angeles and the Newmont, Goldcorp, Anglo American and Rio Tinto Mining Companies.

Past and present board and executive management positions that Pat has held include:

- **LLC President** and Board Member of the Hanford Nuclear Site's Environmental Restoration Program
- **Infrastructure Group President** of Morrison-Knudsen
- **Executive Vice President of International and Corporate EVP** of Washington Group International
- Board member of the new Hong Kong Airport (Chep Lak Kok) development program
- Board Chairman of Denver's E-470 Highway Development Program
- Board Chairman of the Consortium developing US Military Force Sustainment and Protection Programs in Egypt, Saudi Arabia, Qatar and Kuwait
- Board member of the NATO, United Nations and Contractor Coalition chartered with the post-war reconstruction of Bosnia's power sector and Kosovo's resource sector
- Certified member of the American Arbitration Association's Panel of International Neutrals

Career Highlights

- Management and oversight of \$20 billion in contracts (fixed priced and cost reimbursable) with a variety of domestic U.S. and international partners
- Significantly improving safety performance in all venues
- Managing 8,000 craft and professional staff in 16 countries
- Serving a variety of private and government sector clients in North and South America, Europe, the Middle East and Far East
- Managing diverse organizations which served the infrastructure, energy, oil & gas, defense and environmental cleanup markets.
- Consistently achieved and exceeded profit objectives for all projects and programs
- Operations experience complimented by business development and strategic planning engagement at the Project, Business Unit and Corporate Board level for

PROGRAM & PROJECT MANAGEMENT EXPERIENCE BY MARKET

2008 to Present – 5RMK, Inc. (Company President and COO)

- **“The Water Fix” (aka - Delta Habitat Conservation and Conveyance Program - \$25 BB)** – *Executive Sponsor and Sr. Planning Manager*
- **ExxonMobil – RFE LNG – Eastern Siberia, Russia** – *Executive Sponsor and task leader for assessment and planning for the early works site development program of this \$14BB grassroots LNG Program Development*
- **ExxonMobil – PNG/LNG – Papua New Guinea** – *Executive Sponsor of the FEED/Feasibility study for this \$16BB grassroots LNG facility-*
- **Newmont, Rio Tinto, Anglo American and Fluor Mining and Metals** – *Early works planning, site assessment alternatives surface water mitigation planning for four \$5 to \$6BB gold mining ventures in Chile and Peru*
- **Wisconsin Energy, Covanta Energy, Cate Street Capital** - *Subject Matter Expert and Expert witness representing four large US power producers in contractor litigations*
- **Goldcorp – Penasquito Gold Mine Expansion** – *Mexico – Project Planning Executive Sponsor*

1985 to 2007 – Washington Group International/Morrison-Knudsen

NUCLEAR WASTE MANAGEMENT & ENVIRONMENTAL RESTORATION:

- **US Dept Energy Hanford Nuclear Reservation** – River Corridor Environmental Restoration – Richland, **Washington** – *LLC President, Program Manager and Board Member of Washington Closure Hanford LLC*
Mr. Pettiette served as the chief executive officer and program manager of this limited liability company jointly held by Washington Group International (sponsor), Bechtel National Inc. and CH2M Hill whose purpose is execution of the \$2.3 billion River Corridor Closure Project – a new DOE program which was to execute the Department’s new “Accelerated Closure Process” covering over 400 square miles of the Hanford Nuclear Reservation.
- **US Dept Energy Yucca Mountain High Level Nuclear Waste Repository** – Las Vegas and Nevada Test Site – *VP Operations*
- **US Dept Energy Uranium Mill Tailings Remedial Action Project** – Environmental restoration and containment of Uranium Mill Tailings at 22 Sites Across the Western United States – *Vice President of Operations & Project Executive Sponsor*
- **US Army Corps Engineers & Region 10 EPA Bunker Hill Lead Smelter Remediation** – Wallace, **Idaho** – *Operations Manager*

INFRASTRUCTURE PROGRAMS:

- **E-470 Highway Finance/Design/Build/Operate** – Denver, **Colorado** – *Board Chairman & Exec VP*
- **Prince Edward Island Bridge Finance/Design/Build/Operate** – **Canada** – *Board Chairman*
- **Oresund Crossing Sunken Tube Tunnel** – Copenhagen, **Denmark** – *Consortium Board Member*
- **I-895 Bridge Finance/Design/Build** – Richmond, **Virginia** – *Joint Venture Board Chairman & Exec VP Operations*
- **Chep Lap Kok Airport Civil Works Construction** – **Hong Kong** – *Consortium Board Member*
- **USAID Waste and Potable Water Design/Build Projects** – Cairo, Port Said, Ismailia and Aswan **Egypt** – *Exec VP Operations & Joint Venture Board Chairman*
- **Ping Lin Highway Tunnel Construction Management** – **Taiwan** – *Project Executive Sponsor*
- **Taipei Subway Tunnel and Station Construction** – Taipei, **Taiwan** – *VP Operations*

RESOURCE DEVELOPMENT - OIL & GAS AND MINING:

- **ExxonMobil Sakhalin Island Oil Field Development** – Sakhalin Island, **Russia** – *Exec VP Operations and Project Sponsor*
- **BP/ARCO McColl Superfund Site Restoration** – Riverside, California – *VP Operations*
- **AMOCO/Cyprus Minerals Thompson Creek Molybdenum Mine & Mill Design/Build** – Challis, **Idaho** – *Deputy Project Manager*
- **Chevron Resources Company Phosphate Mine & Mill** – Vernal, **Utah** – *Construction Manager*
- **NL Baroid Bentonite Processing Facility** – Lake Charles, **Louisiana** – *Project Engineer*

POST WAR RECONSTRUCTION AND FORCE SUSTAINMENT:

- **USAID Office of High Representative** – Power, Water and Mining Sector Reconstruction – **Bosnia** – *Consortium Board Member and Exec VP Operations*
- **United Nations Mission in Kosovo** – Treptca Lead Mining and Smelter Complex Restoration – **Kosovo** – *Consortium Board Member and Exec VP of Operations*
- **US Army Corps Engineers - Iraq and Afghanistan** - Power and Water Reconstruction and Force Sustainment Programs – *General Manager staffing and personnel deployment*
- **US Army Corps Engineers Pacer Forge Airbase Construction, Operations and Maintenance @ 19 Airbases in Egypt** – *Consortium Board Chairman and VP Operations*
- **US Army Corps Engineers Force Pre-deployment Base** – Doha, **Qatar** – *Exec VP Operations*
- **Saudi Defense Forces Airbase Construction** – Empty Quarter, **Saudi Arabia** – *Project Executive Sponsor*

EDUCATION:

B.S. Architecture – University of Texas