



December 6, 2017

SCVWD Board of Directors  
5750 Almaden Expressway  
San Jose, CA 95118

Attention: John L. Varela

Re: December 12<sup>th</sup> Agenda Item 5.2  
Expedited Purified Water Program  
Program Status Updates and Implementation Next Steps

Dear Sir,

Kiewit Infrastructure West Co. is a General Contractor with an office in Fairfield, CA. We have had the pleasure of working with the District to complete many projects together and are working with the District on multiple projects at this time.

We are interested in the Expedited Purified Water Program and have the capability and capacity to participate in this program. Kiewit Development Company, an affiliate of Kiewit Infrastructure West Co., is staffed with an experienced team of project finance professionals which have been involved in over 25 major P3 project pursuits across North America. Kiewit recently completed the design-build phase of the Claude "Bud" Lewis Carlsbad Desalination Plant, which was delivered under a DBFOM P3 model, and is the largest desalination plant in the Western Hemisphere in Carlsbad, CA.

Kiewit supports the SCVWD Staff's recommendation to re-issue a RFQ that verifies current shortlisted firm's qualifications and expands the shortlist to three qualified entities for the RFP process. This will not cause significant delay to the project's overall delivery schedule and will enhance competition to provide the District and the County's resident's greater value for money. This will give qualified firms, like Kiewit, the opportunity to join one of the existing teams or develop a competing team.

We make this recommendation based on the following considerations:

- The length of time (20 months) that has passed since the original solicitation in April, 2016. The District should re-issue to allow the prequalified teams to update their proposition to the District, reaffirm the availability of proposed key personnel employed by those firms, reaffirm firms' financial positions and reaffirm the team members which may be impacted by mergers and acquisitions.

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- The program has been advanced over the last 20 months and is better defined. These improvements will in all likelihood attract firms that did not submit the first time, enhancing competition.

Thank you for this opportunity to present our thoughts on Agenda Item 5.2.

Sincerely,

KIEWIT INFRASTRUCTURE WEST CO.

A handwritten signature in blue ink, appearing to read 'Phil DuPuis', is written over the company name.

Phil DuPuis  
Senior Business Development Manager

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