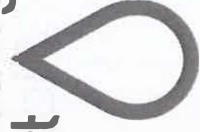


Board of Directors Fiscal Year 2019-20 Strategic Plan

Changes, Challenges, and Opportunities

December 5, 2018

Santa Clara Valley
Water District



Recommendations

1. Participate in the Board's Fiscal Year 2019-20 (FY20) Strategic Planning Session identifying goals, strategies, and challenges/opportunities for FY20.
2. Direct the Board Policy Planning Committee to review collected information and develop a draft FY20 Work Plan and budget message for Board review and approval.
3. Identify any Board Governance Policies that may require revisions and assign to the Board Policy and Planning Committee for review.

FY19 Goal 1 – Strategy 1

WATER SUPPLY

Challenges

- ▶ EIR public draft deadline has shifted to Spring 2019
- ▶ Modeling is complex and has required more time than anticipated
- ▶ Overall program costs have escalated due to model and EIR complexity

Opportunities

- ▶ Expediting early implementation of feasibility studies, monitoring activities, planning and construction of various fish passage improvements identified in the FAHCE settlement agreement

FY19 Goal 1 – Strategy 2

WATER SUPPLY

Challenges

- ▶ District's role in governance on Sites project
- ▶ Funding to continue participation in feasibility and planning for all projects
- ▶ Federal authorization for Pacheco Reservoir Project
- ▶ Complex participation structure for Los Vaqueros

Opportunities

- ▶ Exploring additional funding opportunities
- ▶ State partnership and regulatory support (CDFW) opportunities for Pacheco Reservoir Project
- ▶ The California Water Commission conditionally approved the District's CA Prop 1 Water Storage Investment Program \$484.55M funding request as well as an early Funding award of \$24.2M
- ▶ Early Funding Agreement from the California Water Commission

FY19 Goal 1 – Strategy 3

WATER SUPPLY

Changes

- From Governor Brown to Governor Newsom – January 1, 2019

Challenges

- Concerns of how agriculture sector pays for their share of the project
- Multiple obstacles and legal hurdles preventing the project from moving forward
- State’s decision on the water quality control plans will influence the future feasibility of the project

Opportunities

- Board members are influential decision makers on the Design & Construction Authority (DCA) and Finance Authority

FY19 Goal 1 – Strategy 4

WATER SUPPLY

Changes

- ▶ Recent rollout of regulatory requirements at state level regarding surface water augmentation

Challenges

- ▶ Obtaining consensus from all cities on alternatives to Countywide Water Reuse Master Plan
- ▶ Getting commitments from cities on wastewater allocations
- ▶ Declining flows at wastewater treatment plants
- ▶ Monitoring and treating Constituents of Emerging Concern (CECs)

Opportunities

- ▶ Positive results on the Reverse Osmosis (RO) Concentrate management study
- ▶ Brackish water desalination in conjunction with SFPUC Zone 7 and CCWD

FY19 Goal 2 – Strategy 1

WATER SUPPLY

Challenges

- ▶ Regulatory oversight into post-construction operations and permitting
- ▶ Sequencing of District's dam seismic retrofit projects
- ▶ Misaligned priorities with regulatory agencies
- ▶ Water supply reliability during construction

Opportunities

- ▶ Global approach to permitting with FAHCE and Coyote Creek project
- ▶ Incorporate lessons learned from SFPUC Calaveras Reservoir Retrofit Project
- ▶ Exploring options for alternative finance mechanisms

FY19 Goal 1 – Strategy 1

NATURAL FLOOD PROTECTION

Opportunities

- ▶ Upper Berryessa litigation provides an opportunity to set expectations for future participation from SFRWQCB
- ▶ New discussions with incoming administration
- ▶ Support from other stakeholder groups and legislature for regulatory reform

FY19 Goal 2 – Strategy 1

NATURAL FLOOD PROTECTION

Challenges

- ▶ Aligning the federal partnership timeline with Mid-Coyote Project with the need to provide flood protection while Anderson Dam is under construction
- ▶ Regulatory permitting
- ▶ Affordability of maintenance on non-District owned properties
- ▶ Updating the encroachment policy and implementation

Opportunities

- ▶ Mid-Coyote Flood Risk Reduction Project Public Meeting in early 2019
- ▶ Potential federal funding support for Mid-Coyote Project
- ▶ Private participation in land development and flood protection projects



FY19 Goal 1 – Strategy 1

Environmental Stewardship

Changes

- ▶ Developing annual stewardship report in FY19

Challenges

- ▶ Funding to create multi-purpose projects

Opportunities

- ▶ Better communicate with constituents regarding what they want in regard to stewardship efforts

FY19 Goal 1 – Strategy 1

BUSINESS MANAGEMENT

Opportunities

- ▶ Through external stakeholder research, the Emerging Leaders Certificate Program Capstone Project group found that the District's D&I Program is at the forefront of similar, external programs, with a plan, established program, and budget for D&I activities

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